DevReach 2022

Bouncing back

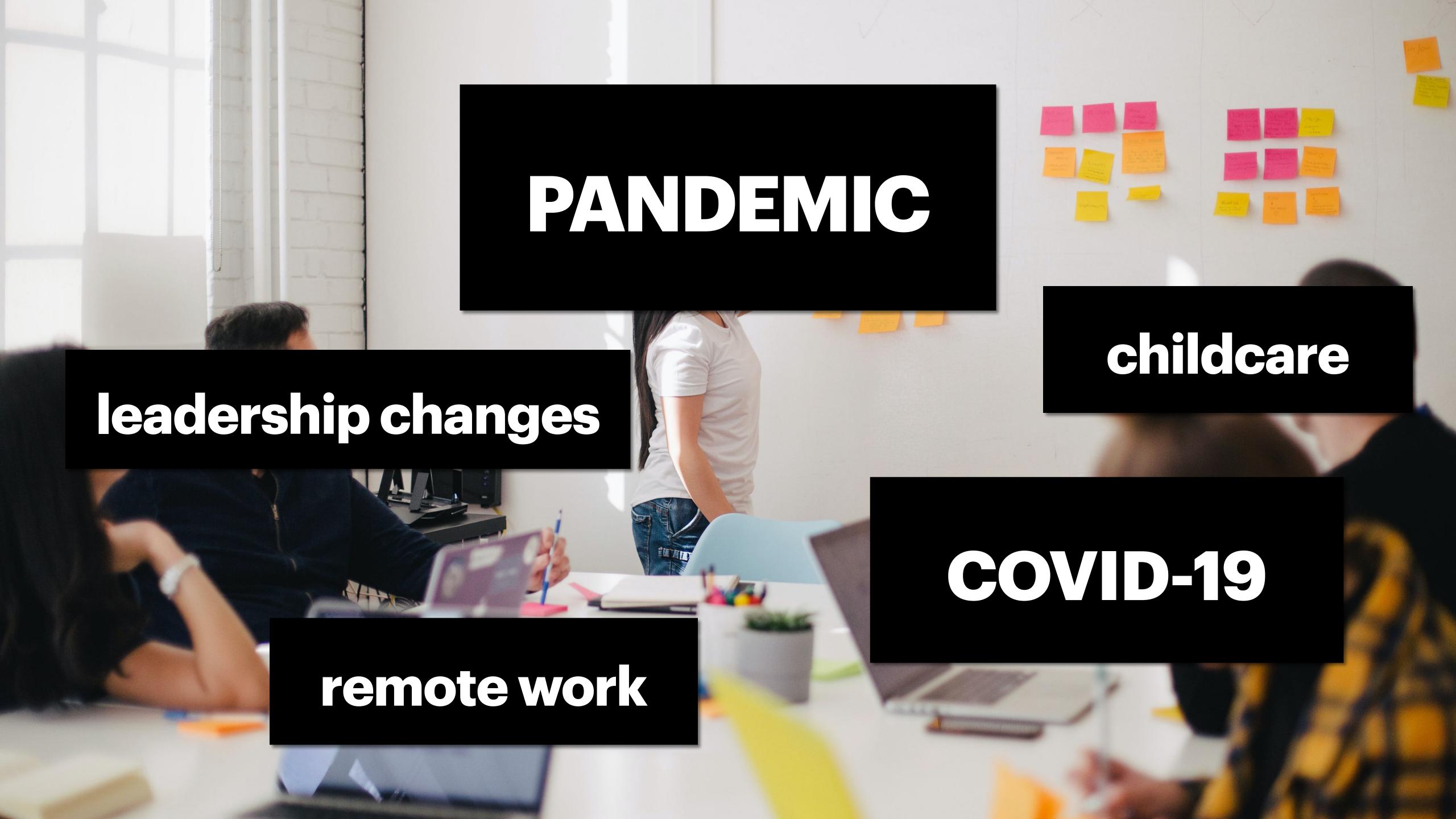
(But not back to normal)



- **Engineering Manager @ Formidable**
- **Seattle, WA**
- beccaliz







difficult people

PANDEM C

turnover

leadership changes

stress

childcare

health problems

technical difficulties

remote work

grief

COVID-19



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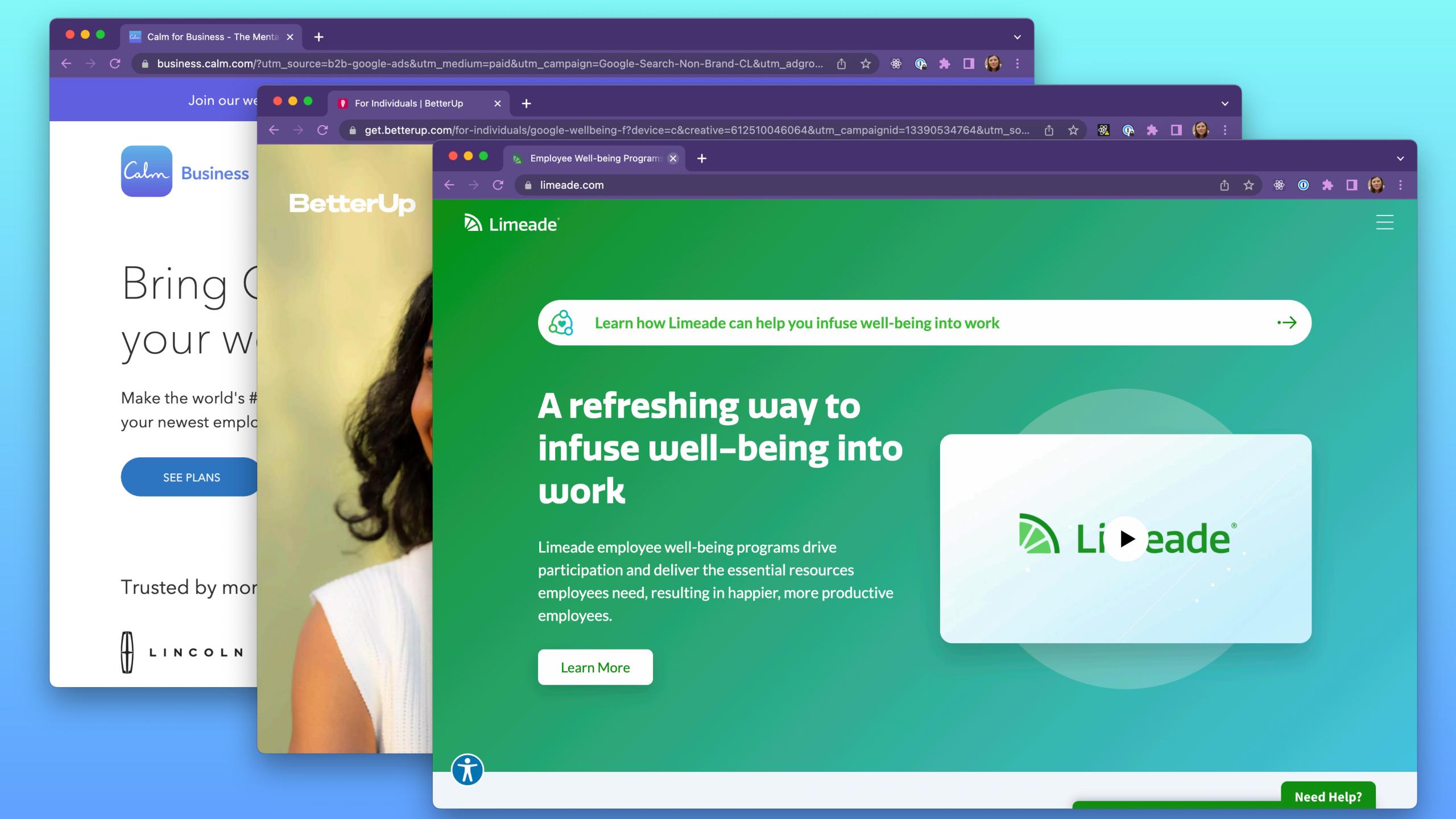
grief

COVID-19





Resilience in the workplace



Why am I talking about this?

What is resilience?

Good
developmental
outcomes despite
high-risk status

Sustained competence under stress

Good
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outcomes despite
high-risk status

Sustained competence under stress

Positive adaptation despite adversity

Good
developmental
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Sustained competence under stress

Positive adapta

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Grit

Positive adapta

Good
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Grit

Positive adaptation despite adversity

Lessons from community resilience

Community resilience is a measure of the sustained ability of a community to utilize available resources to respond to, withstand, and recover from adverse situations.

"Resilience is a process, not a trait"

MICHAEL RUTTER M.D., 1990

Risk factors

Two groups of people can encounter the same risk factors, and respond differently.

The same person can encounter the same risk factors in two different contexts and respond differently.

Why?

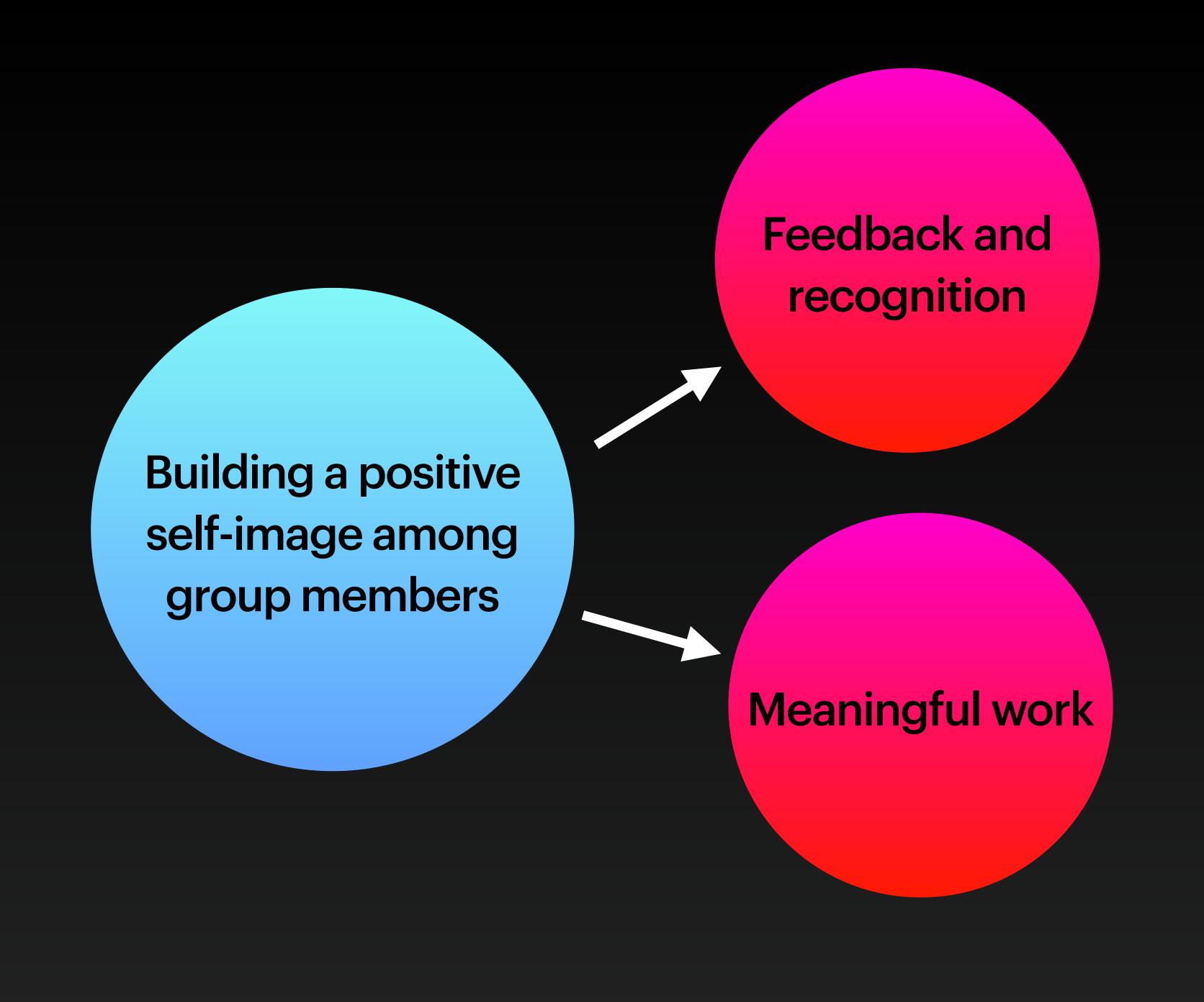


Breaking a bad cycle to explore new opportunities

Breaking a bad cycle to explore new opportunities

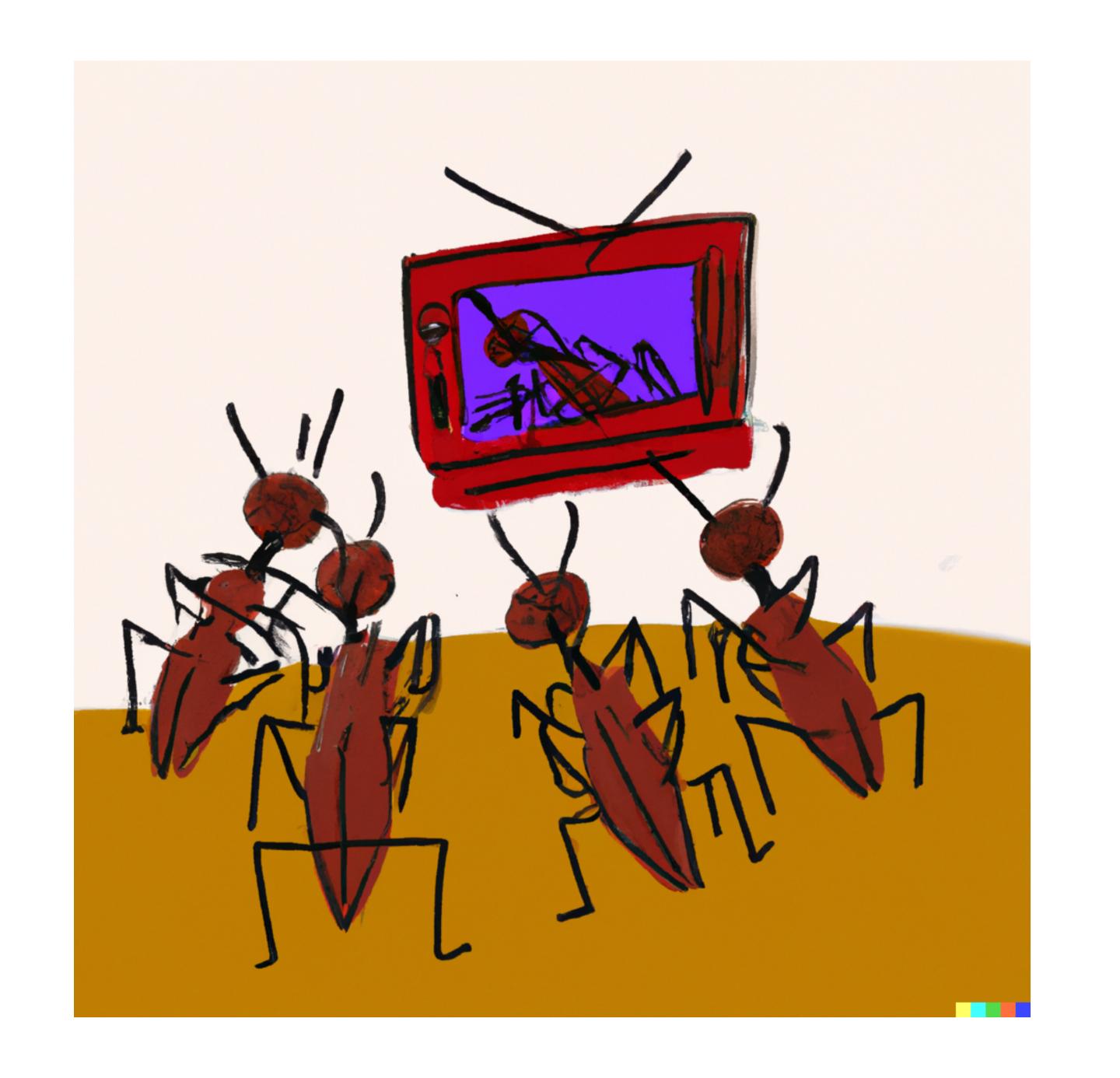
Feedback and recognition

Building a positive self-image among group members



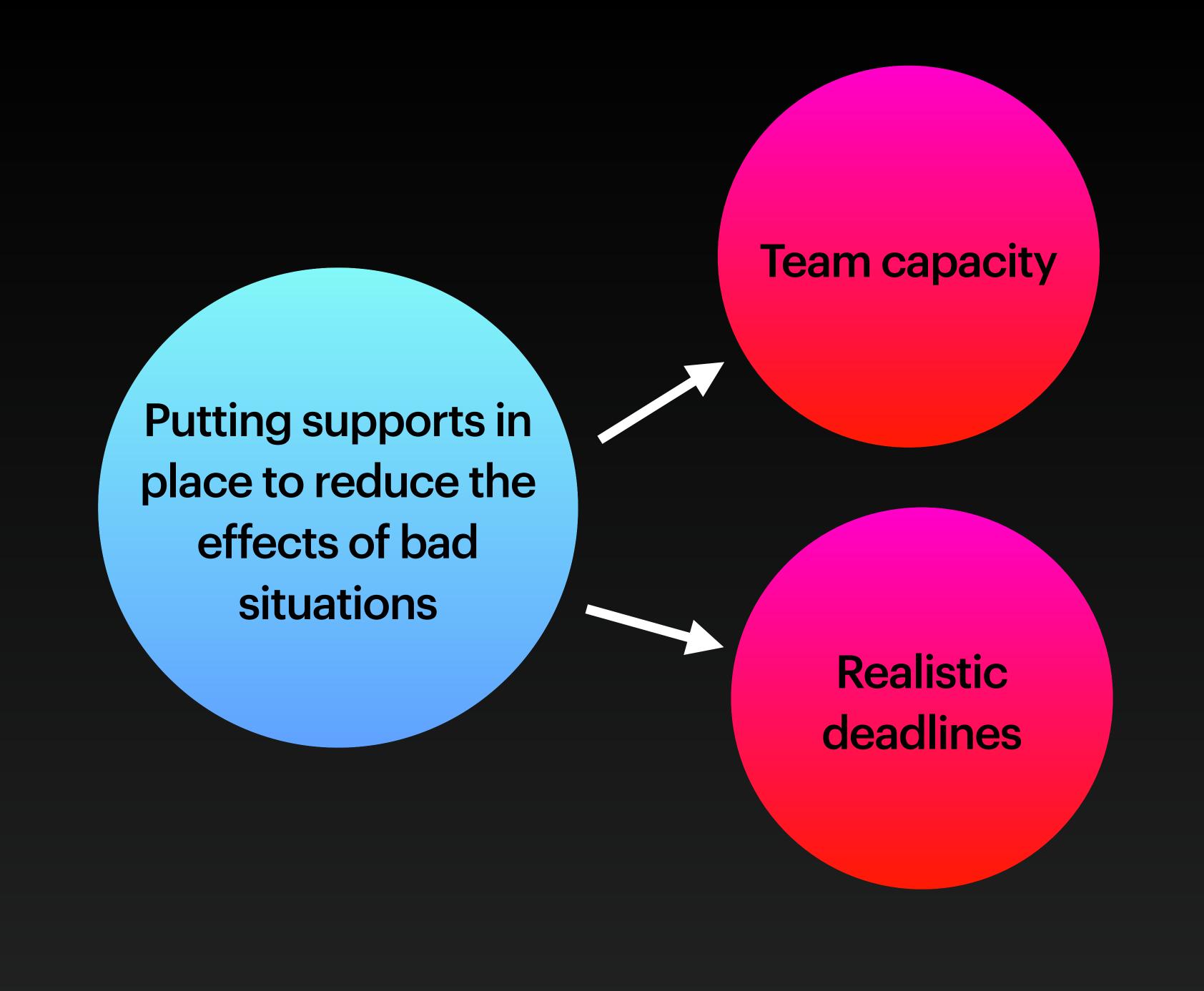
Breaking a bad cycle to explore new opportunities

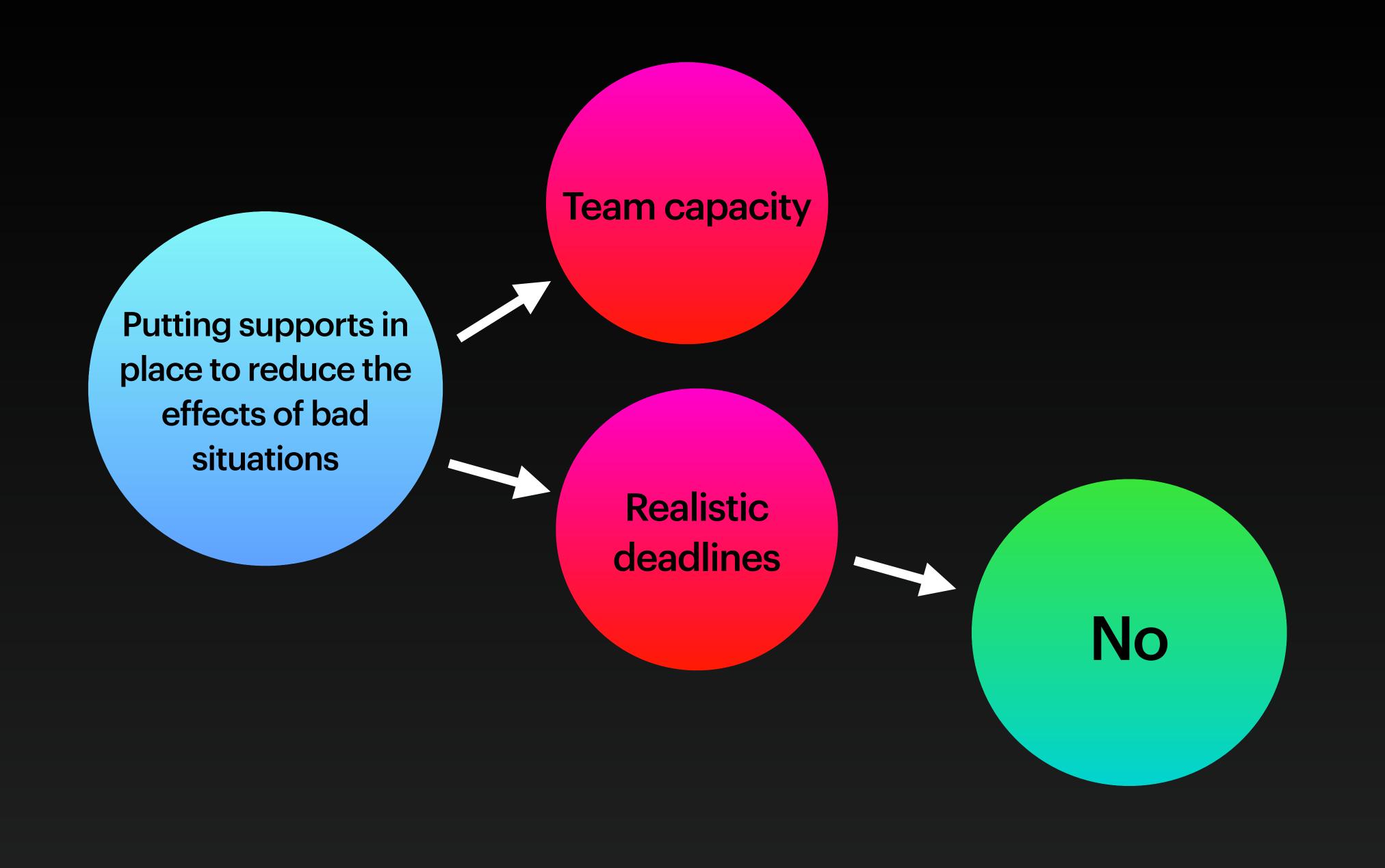




Breaking a bad cycle to explore new opportunities

Team capacity





Building a positive self-image

Breaking a bad cycle to explore new opportunities

Putting supports in place to reduce the effects of bad situations



Think about a time when something just didn't go the way you expected it to.

Where did you end up?







S Capitalism

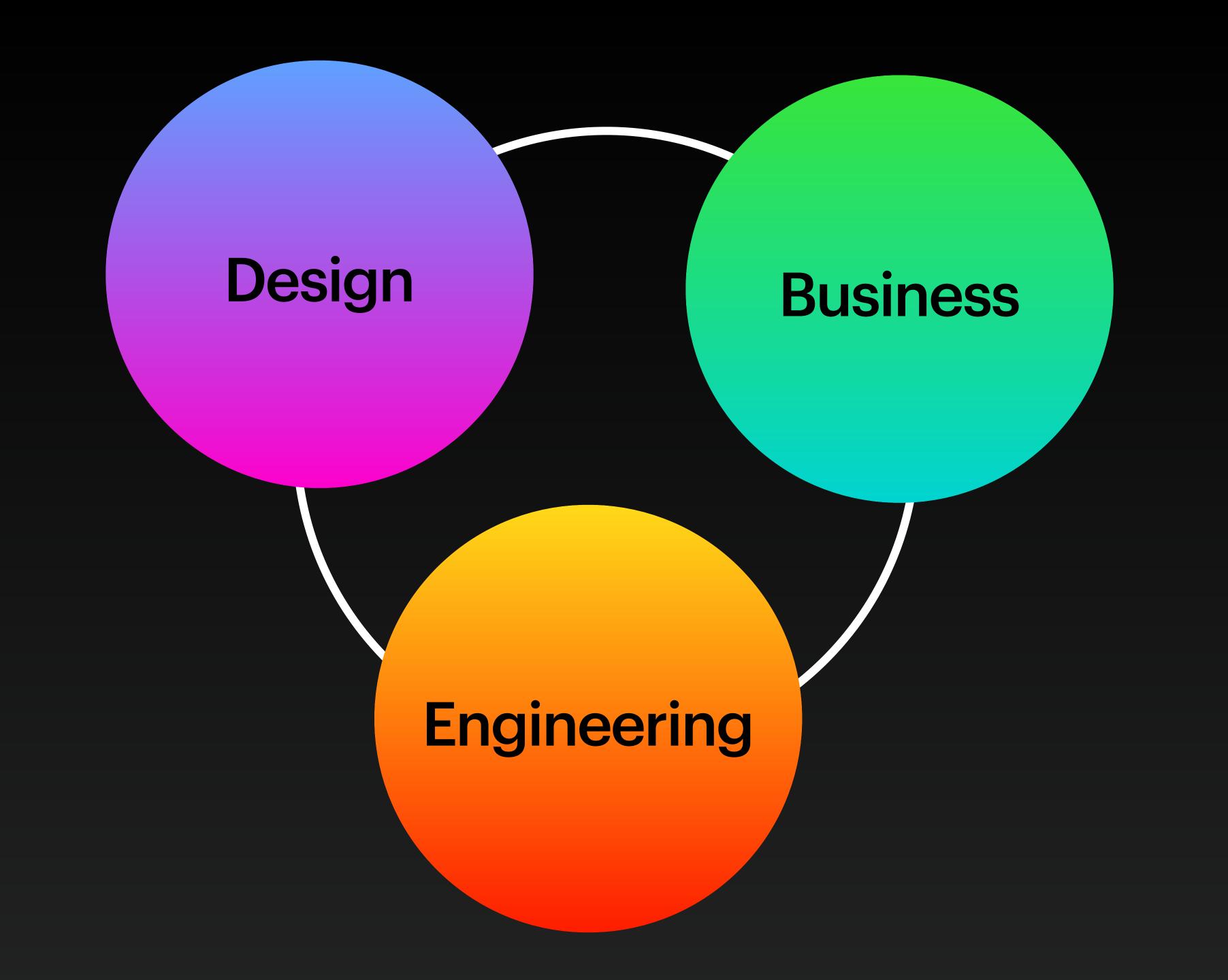


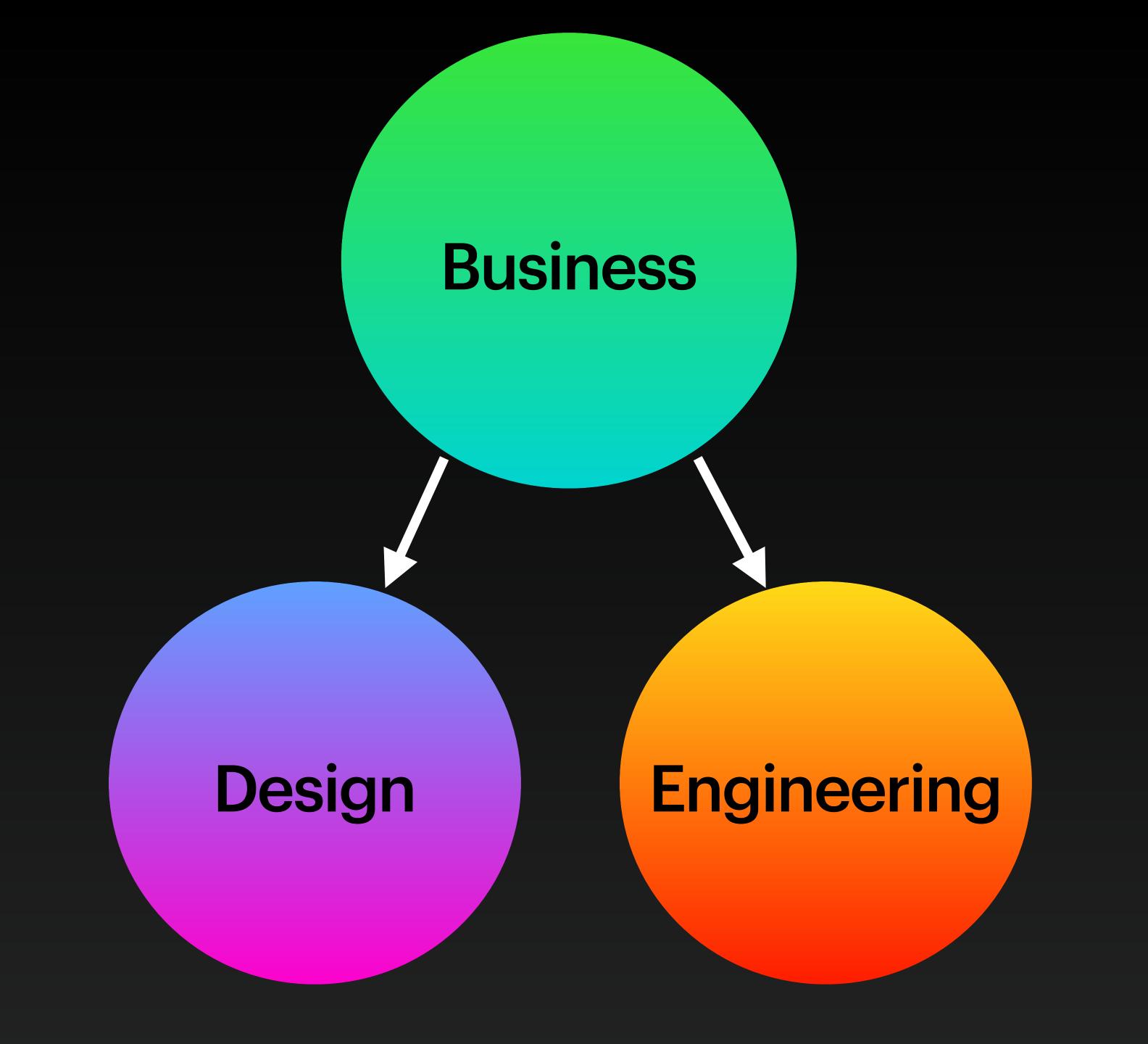
"We have become a civilization based on work—not even "productive work" but work as an end and meaning in itself."

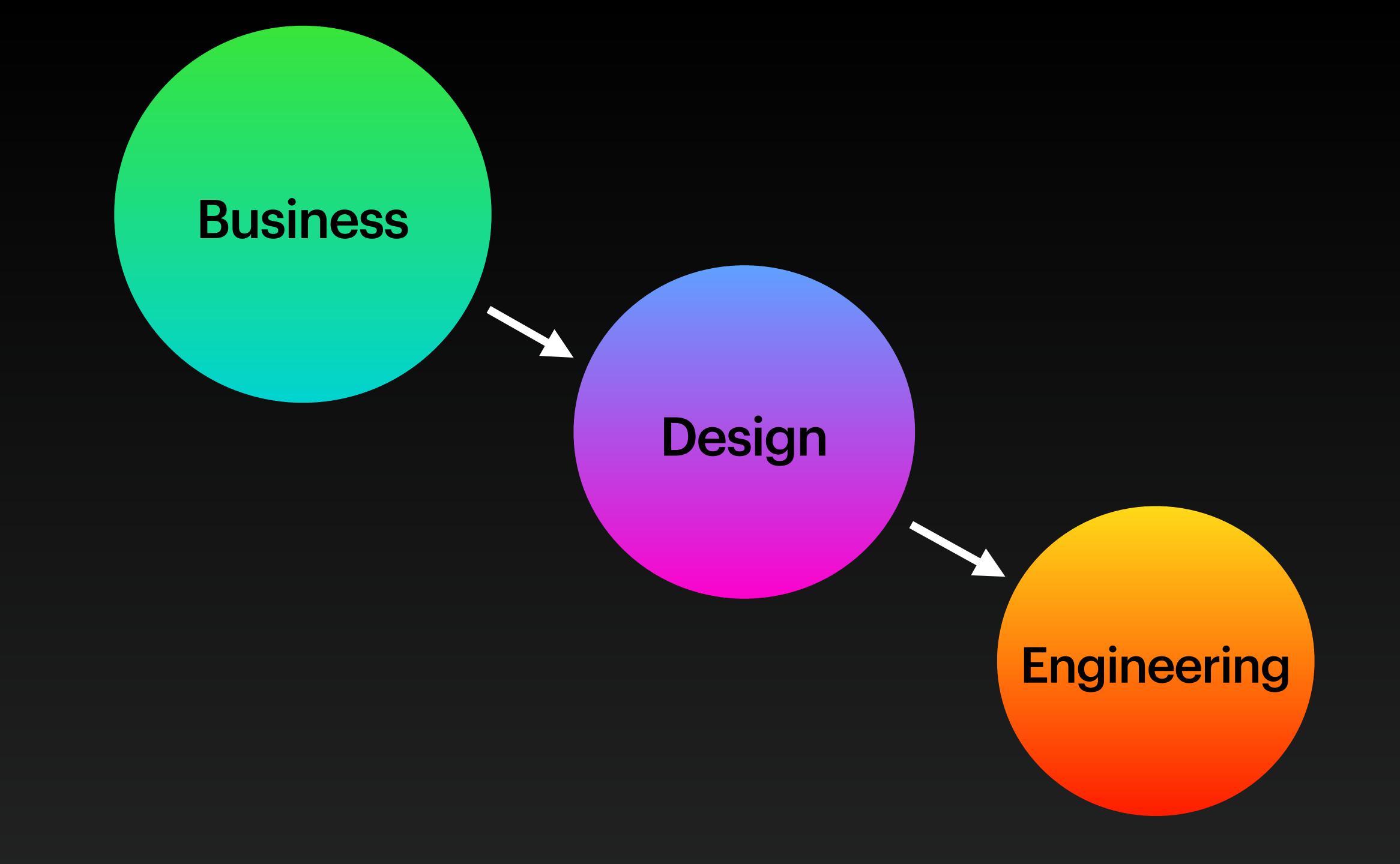
DAVID GRAEBER, BULLSHIT JOBS: A THEORY

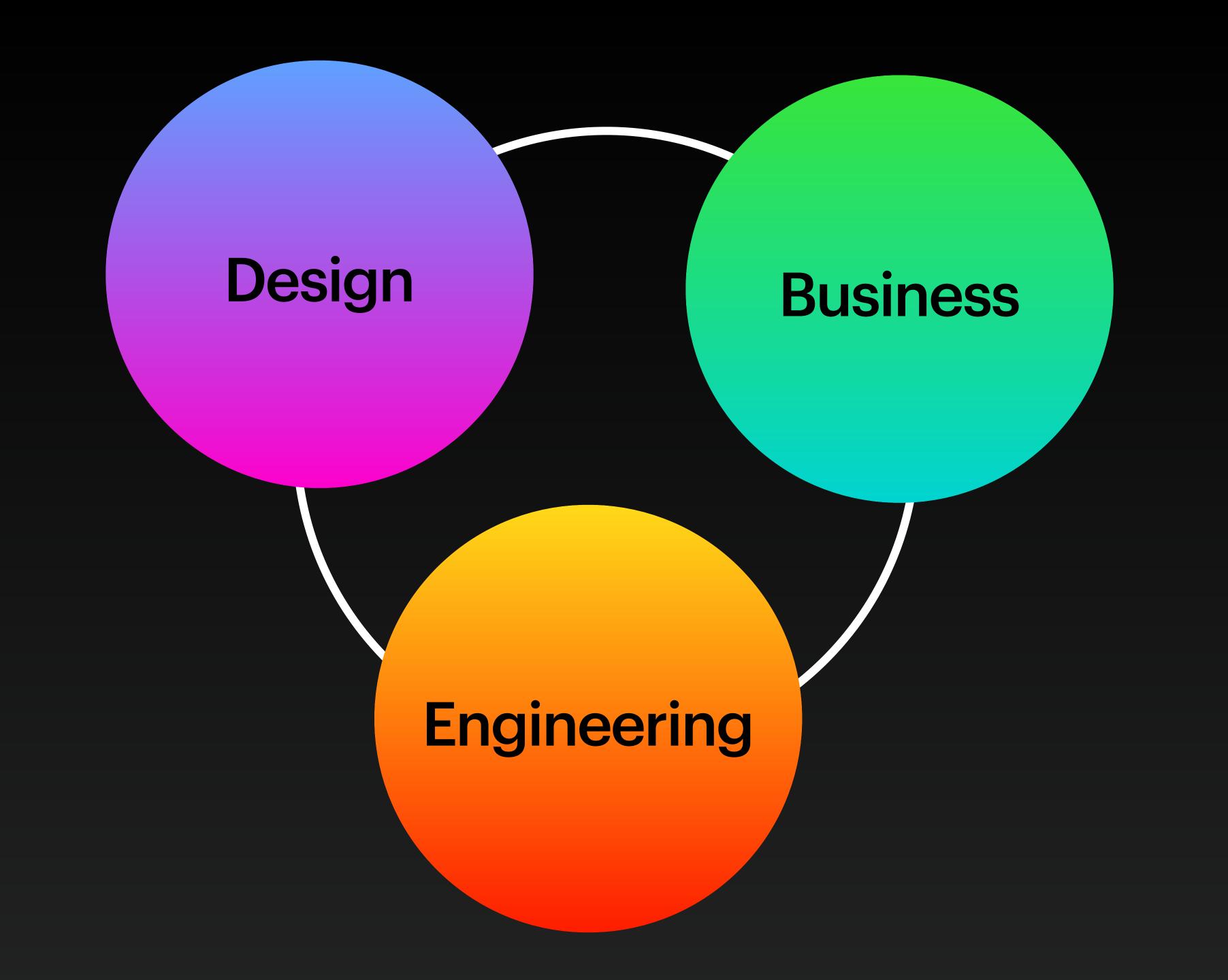


Power Dynamics









Optimism

"You must never confuse faith that you will prevail in the end—which you can never afford to lose—with the discipline to confront the most brutal facts of your current reality, whatever they might be."

JIM COLLINS (QUOTING ADMIRAL JIM STOCKDALE), GOOD TO GREAT



Optimism

Honesty

It's okay if you aren't feeling very resilient right now.

TL;DR

Resilience has more to do with the team than the individual.

In order to build more resilient teams, we need to have:

- Recognition and meaningful work
- Capacity and realistic deadlines
- Psychological safety
- Honesty
- Willingness to change

Takeaways

Thank you!

- beccaliz
- https://becca.is
- https://noti.st/beccabailey



Works Cited

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