Cloud Native is About Culture, Not Containers

(how to not fail at cloud native)

Holly Cummins
IBM Garage
@holly_cummins

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Thank you!

what **is** cloud native?

@holly_cummins


Daniel Bryant
@danielbryantuk
Following
I've gotta hand it to @bibryam, he's got a great way of framing things... :-)
Bilgin Ibryam @bibryam
ESB -> Microservices -> CloudNative
8:42 AM - 7 Aug 2018
2 Retweets 7 Likes

Credit to @bibryam

Daniel Bryant
@danielbryantuk

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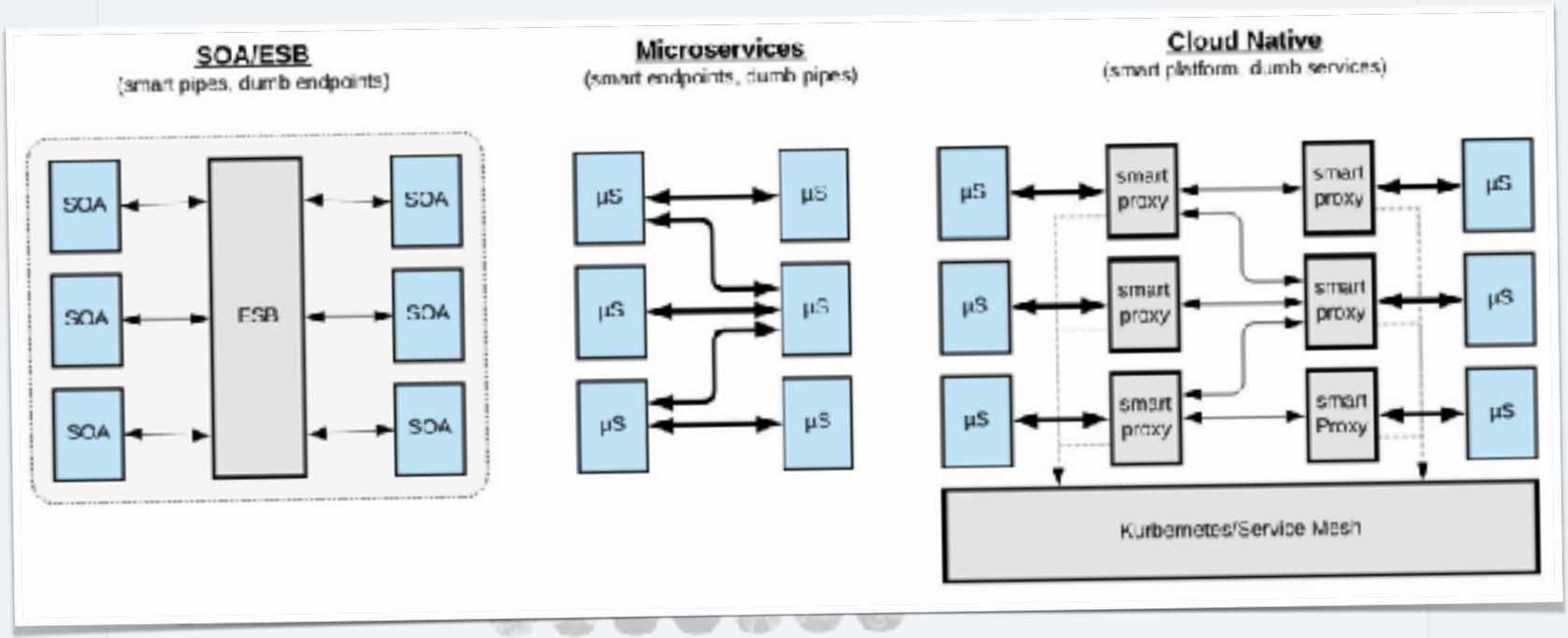
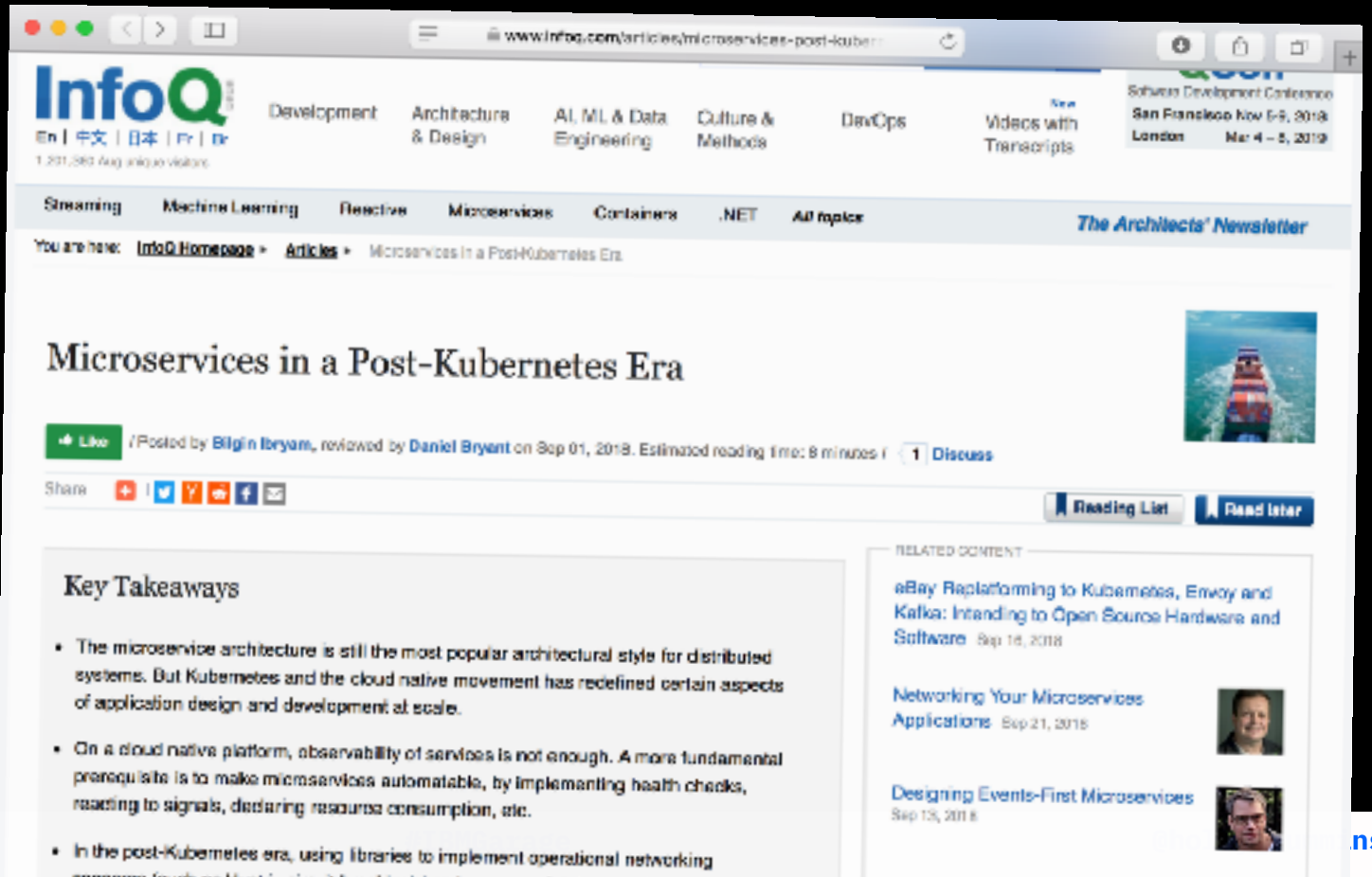


#IBM #IBMGarage @holly_cummins

(a great article, btw)



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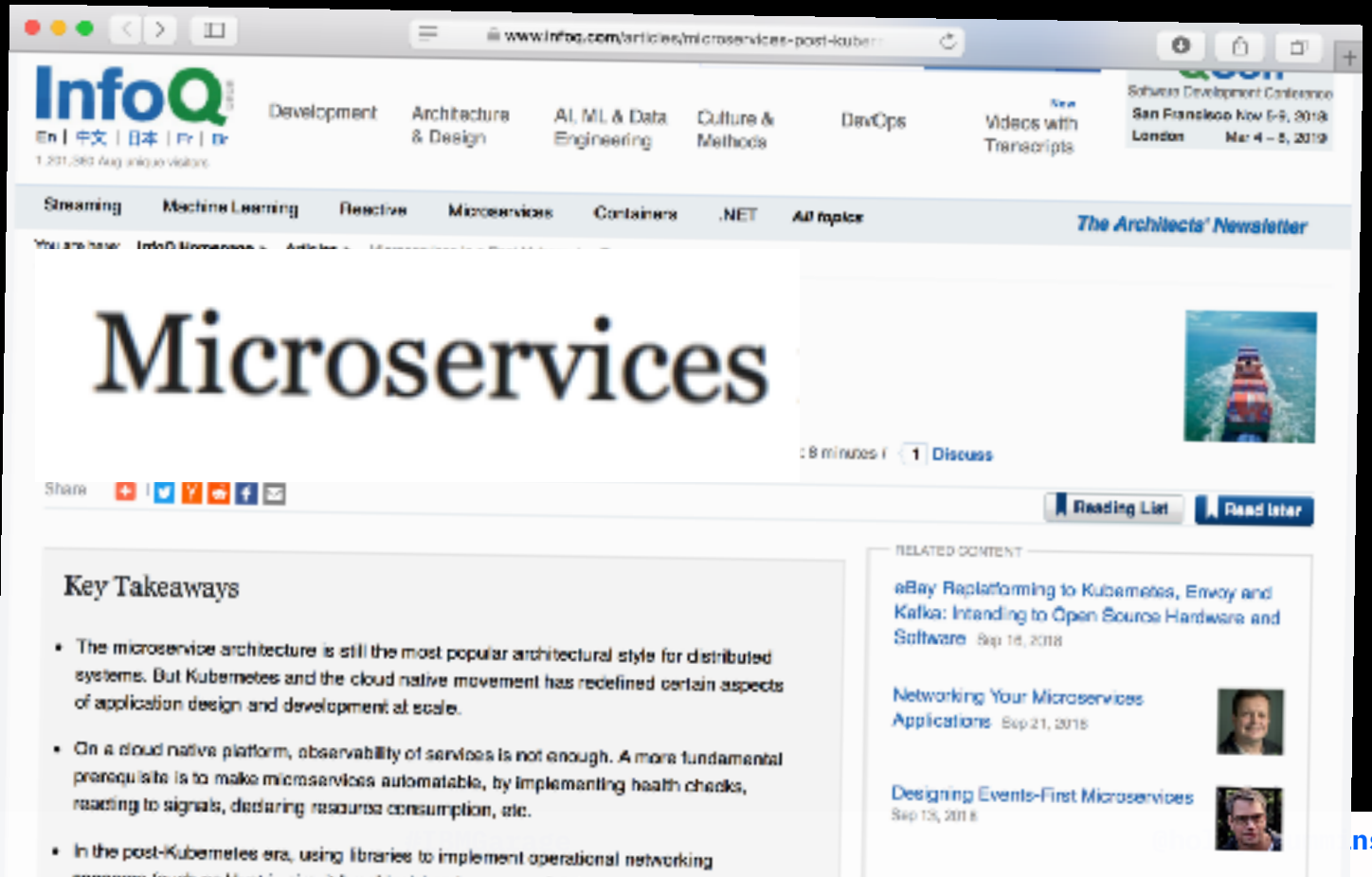

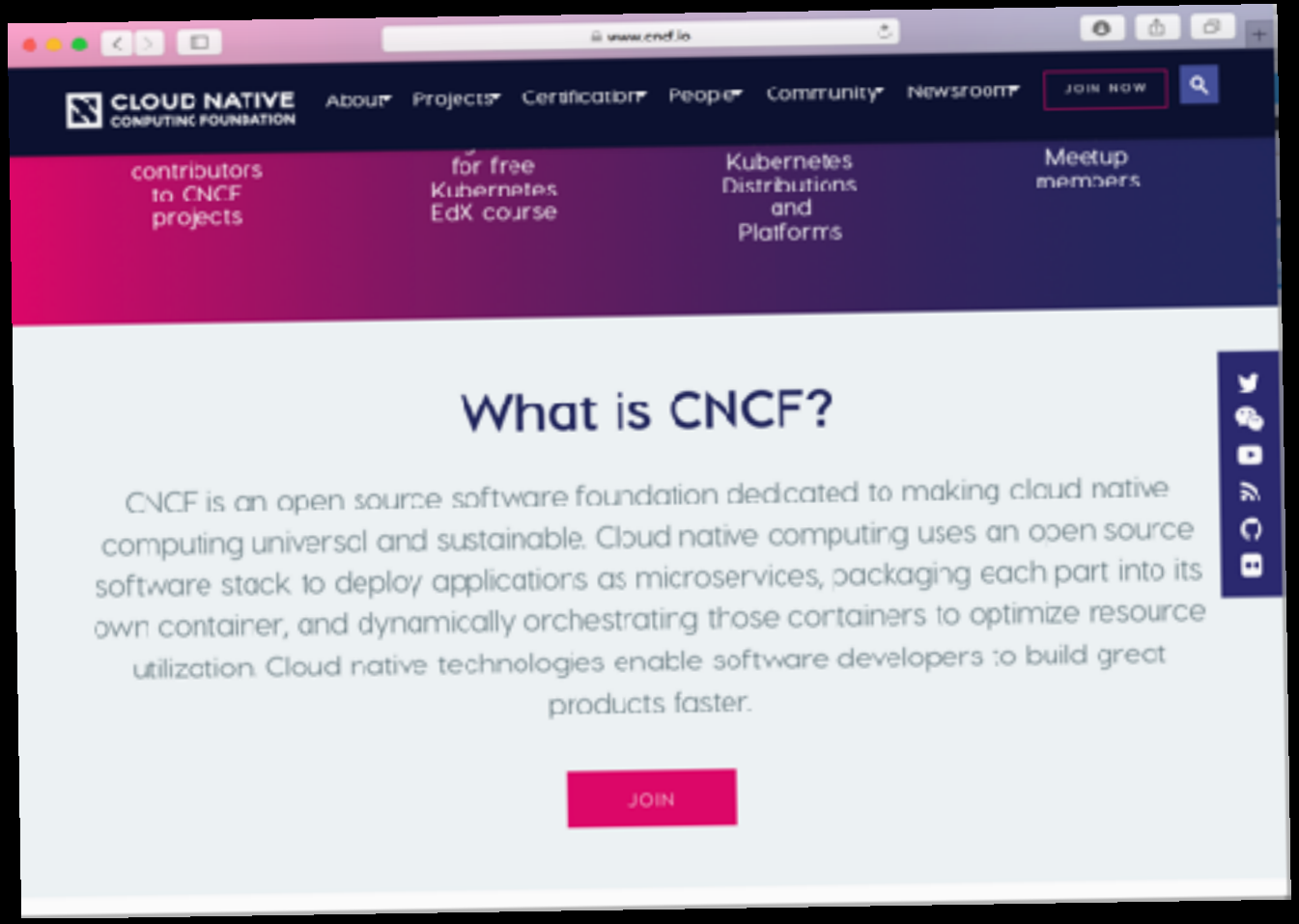
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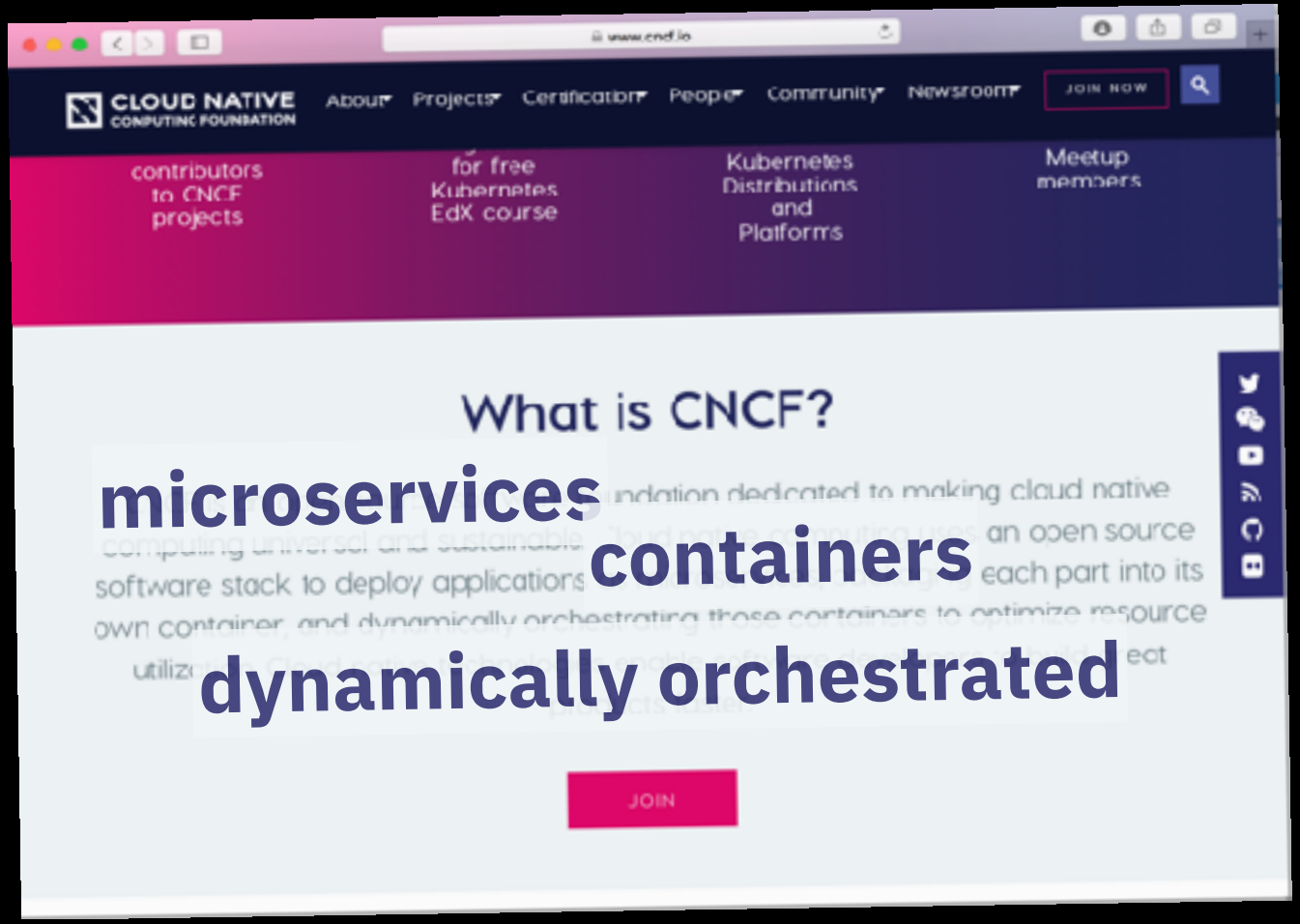
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microservices
containers
dynamically orchestrated
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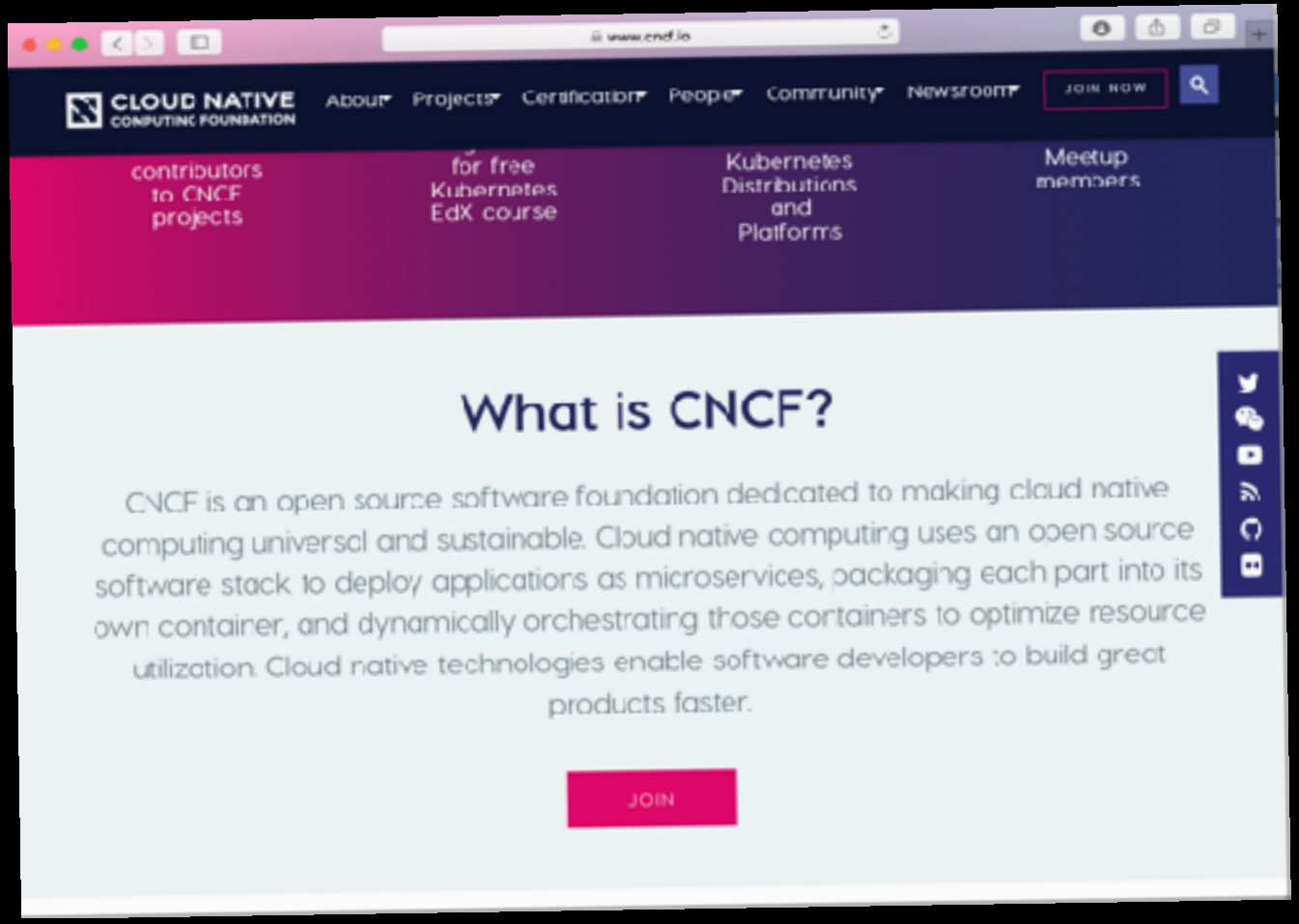
goto;

"the cloud native computing foundation is wrong ... about cloud native."

goto;

"the cloud native computing foundation is wrong ... about cloud native."

Holly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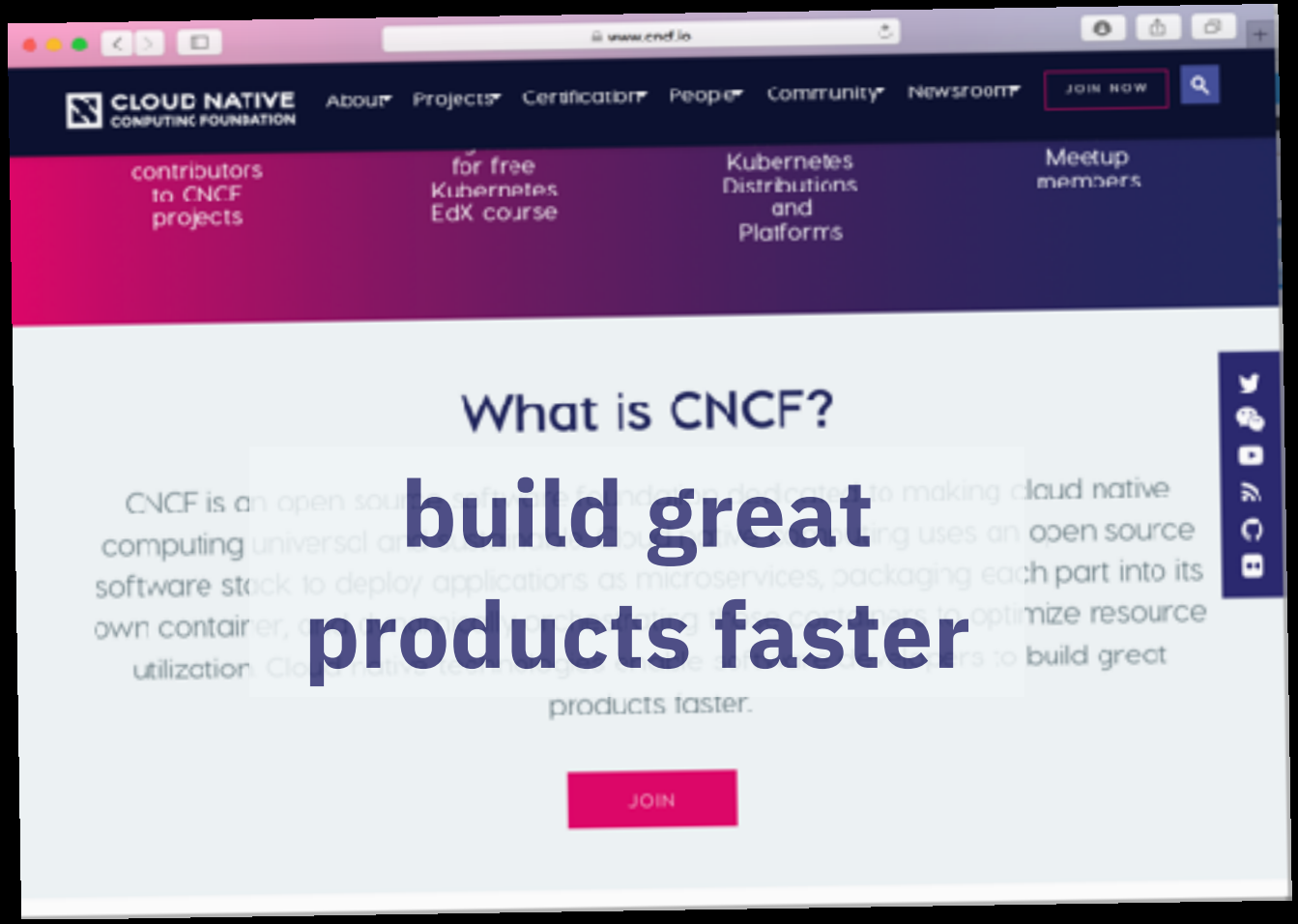
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why?

what **problem** are
we trying to solve?


CV
cloud!
native!
Kube!
docker!

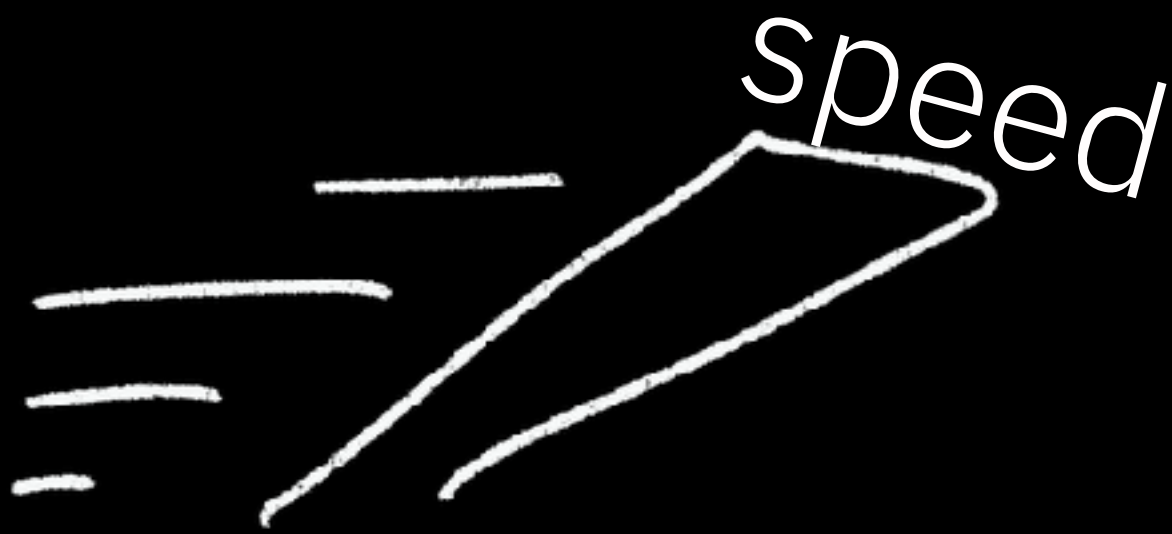
CV-driven development.

“my CV looks dull”
is not a good reason
to go cloud native

why cloud?

cost

e l a s t i c i t y


speed

exotic capabilities

why cloud native?

12

factors

12 factors

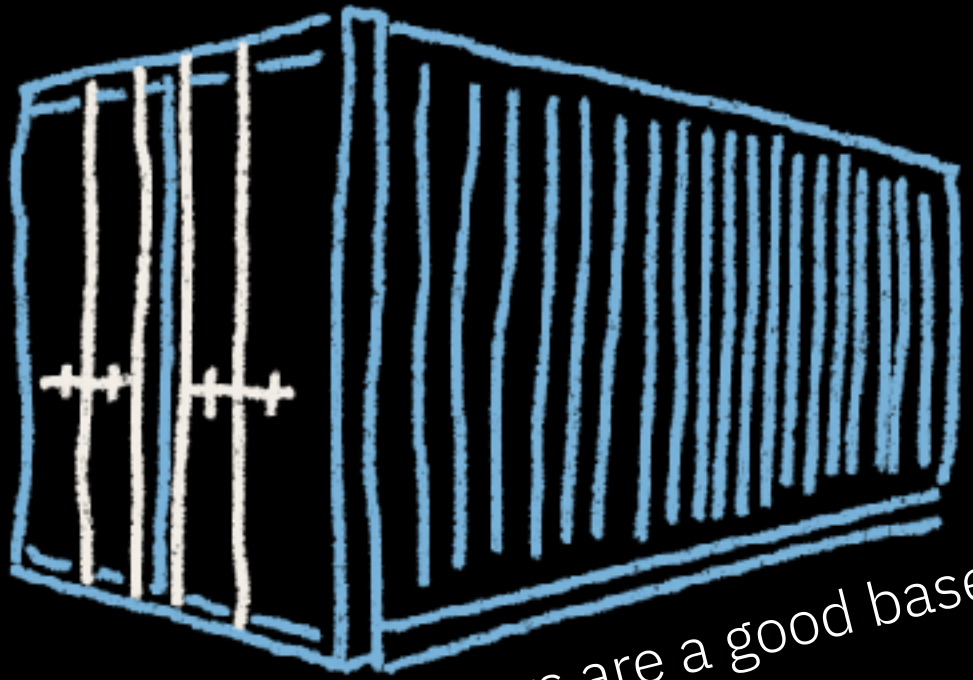
how to write a cloud application so you don't get electrocuted

cloud native is not a synonym for ‘microservices’

if ‘cloud native’ has to be a synonym for anything, it would be ‘idempotent’

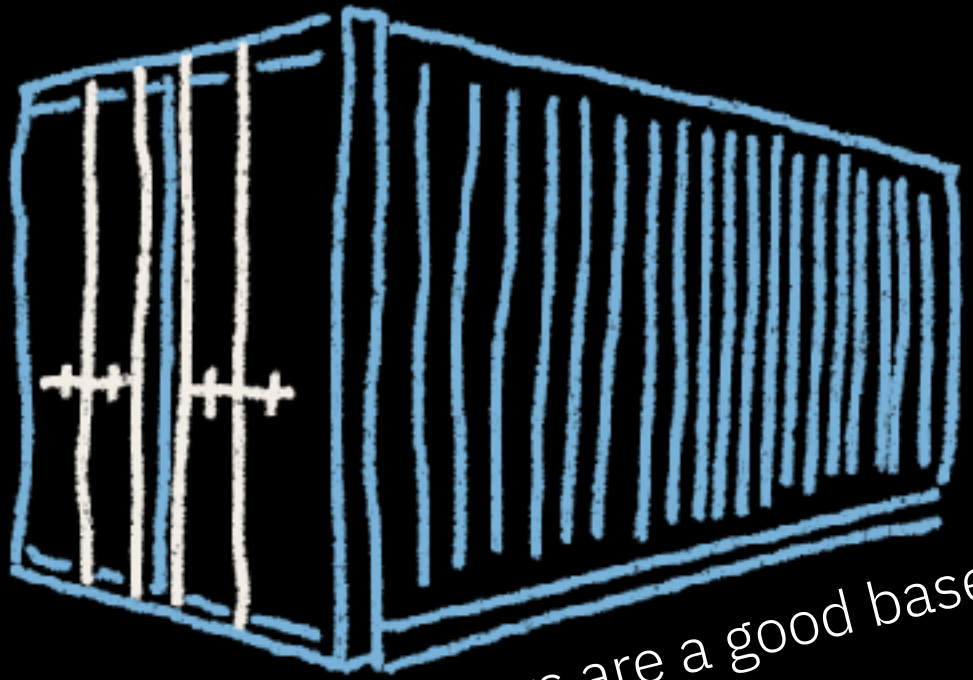
if ‘cloud native’ has to be a synonym for anything, it would be ‘idempotent’

which definitely needs a synonym



containers are a good base

it’s not a **competition** to see how many you can have



containers are a good base

you do not need intra-app http communication to be cloud native

complexity adds expense

unnecessary complexity
adds unnecessary expense

space pencil

space pencil

$128.89

space pencil

$128.89

space pen

space pencil

$128.89

space pen

$2.39

space pencil

$128.89

+medical bills

space pen

$2.39

accidental complexity

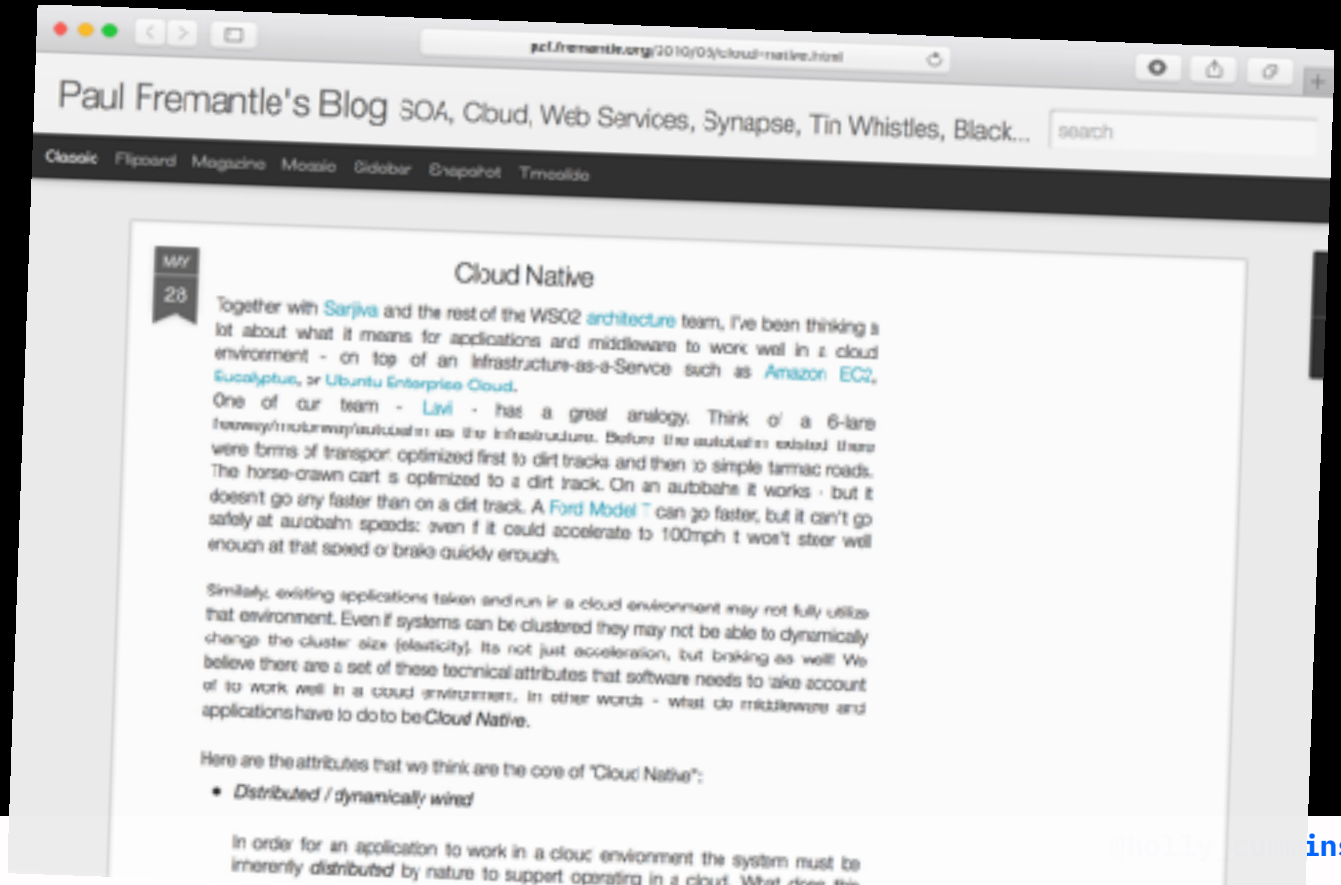
essential complexity

accidental complexity

essential complexity

“this will impress my boss” complexity

2010
the dawn of
cloud native



behaves well on the cloud

behaves well on the cloud

written for the cloud

this is all how we **run** our application, not what's **in** it

speed


speed

what’s the point of getting the same old **stuff** to market faster?

what’s the point of being able to respond to the market, if you **don’t?**

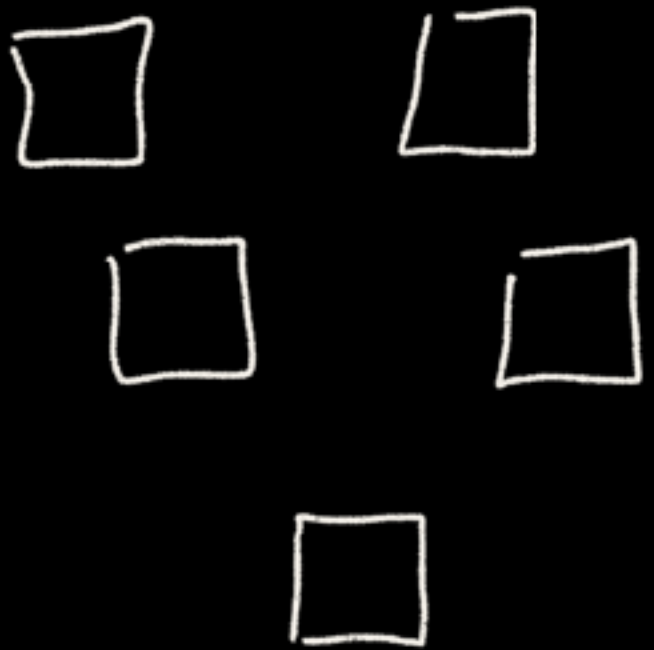
what’s the point of architecture that can go faster, if you don’t go faster?

how to fail at cloud native

@holly_cummins

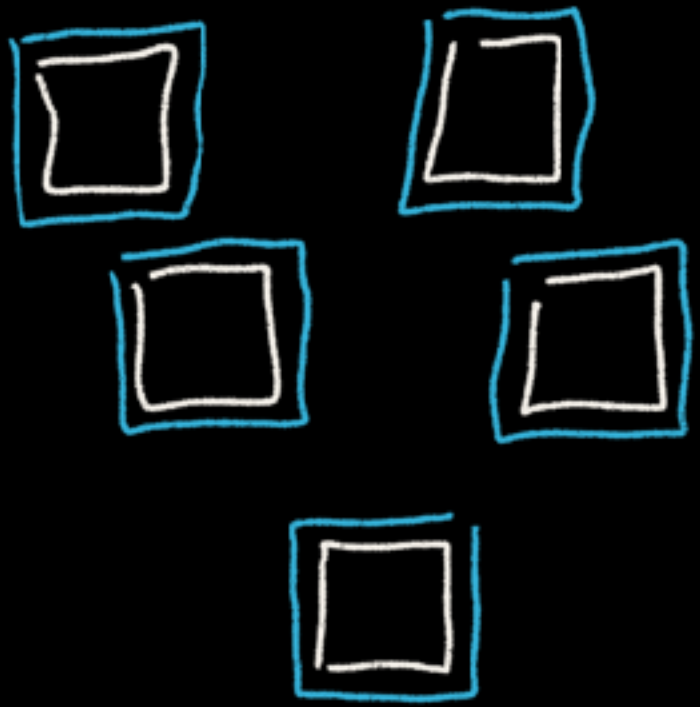
“each of our microservices has duplicated the same object model … with twenty classes and seventy fields”

Microservice



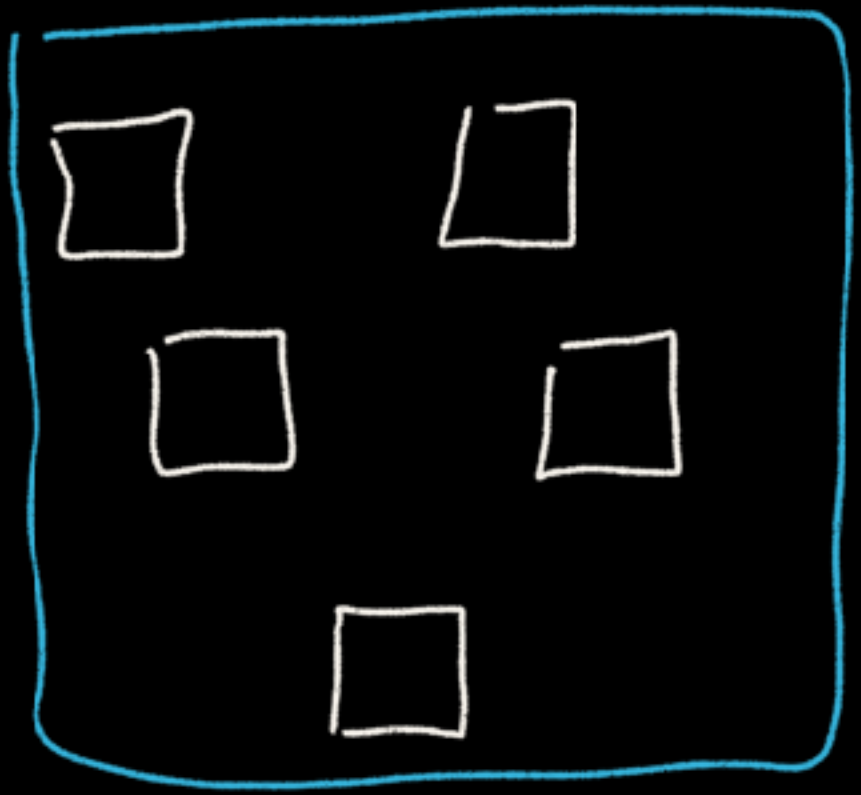
Microservice

Domain



Microservice

Domain



“every time we change code, something breaks”

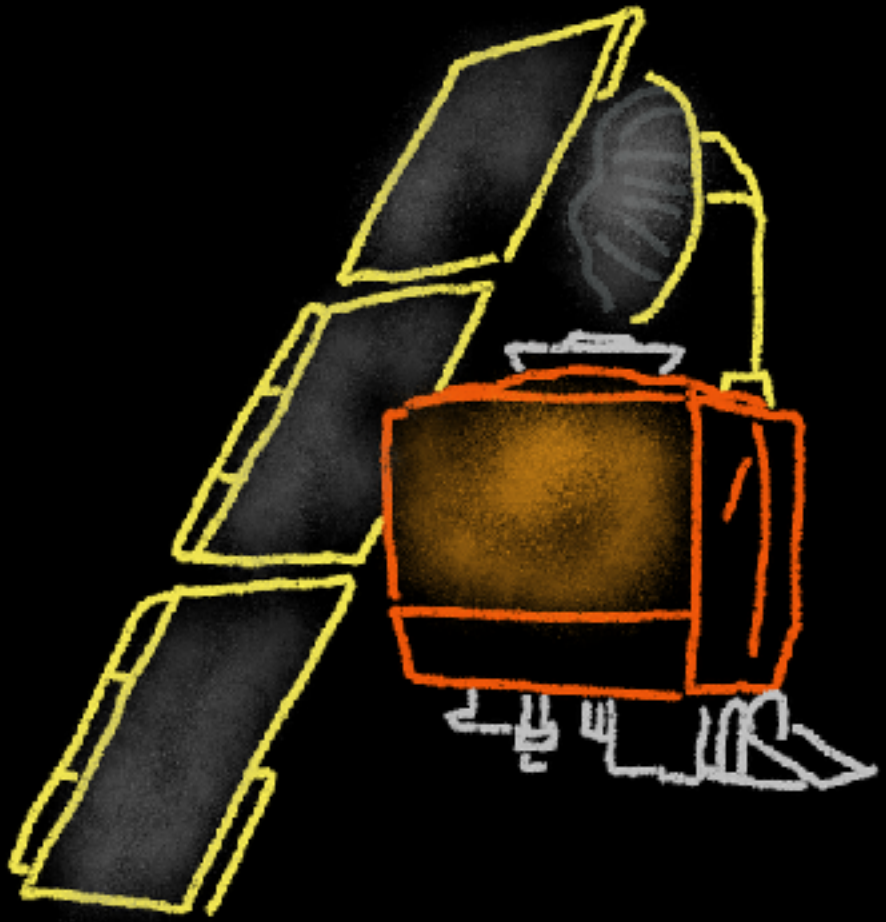
distributed monolith

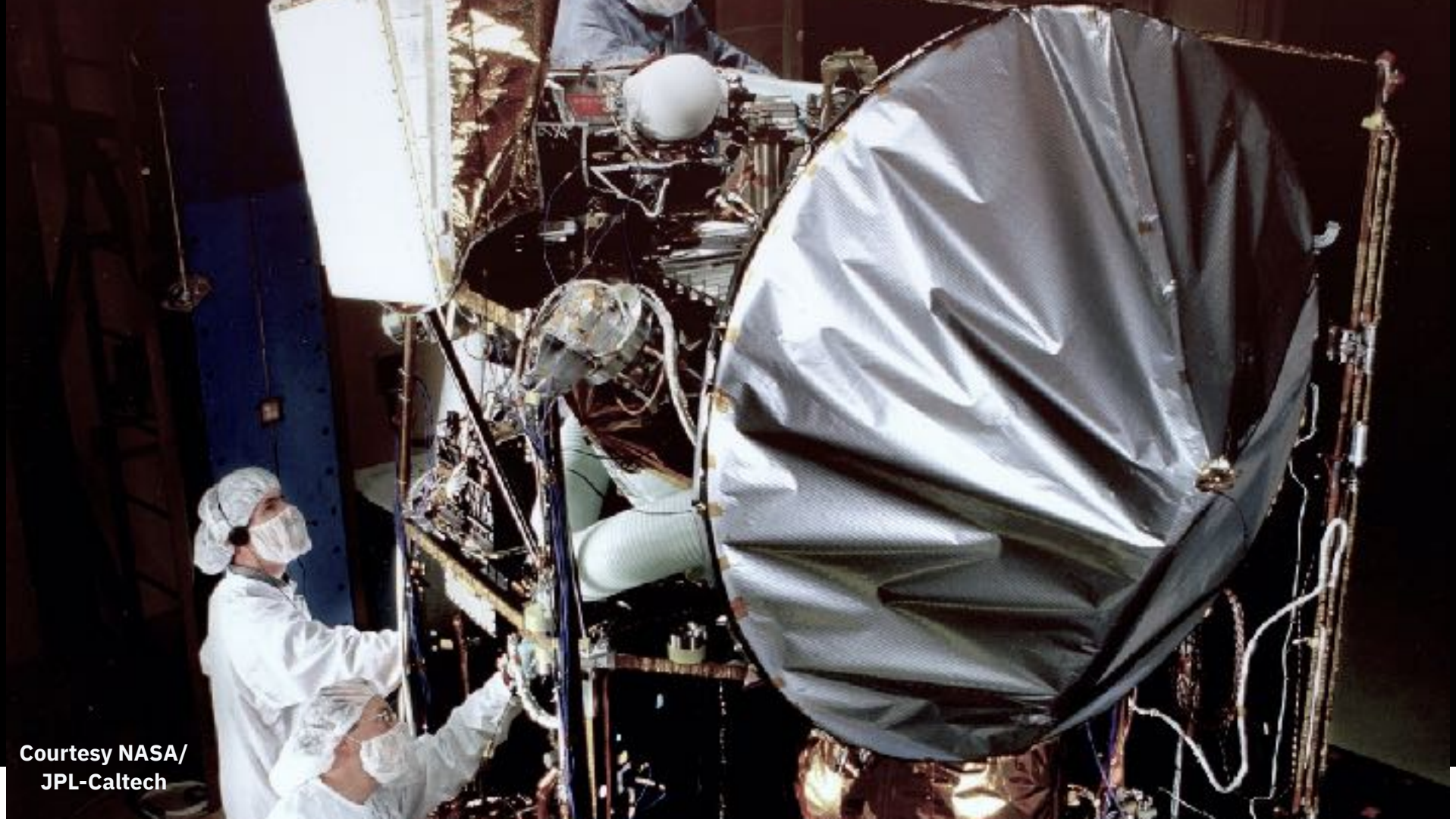
cloud-native spaghetti is still spaghetti

(Image: Cloudy with a Chance of Meatballs.)

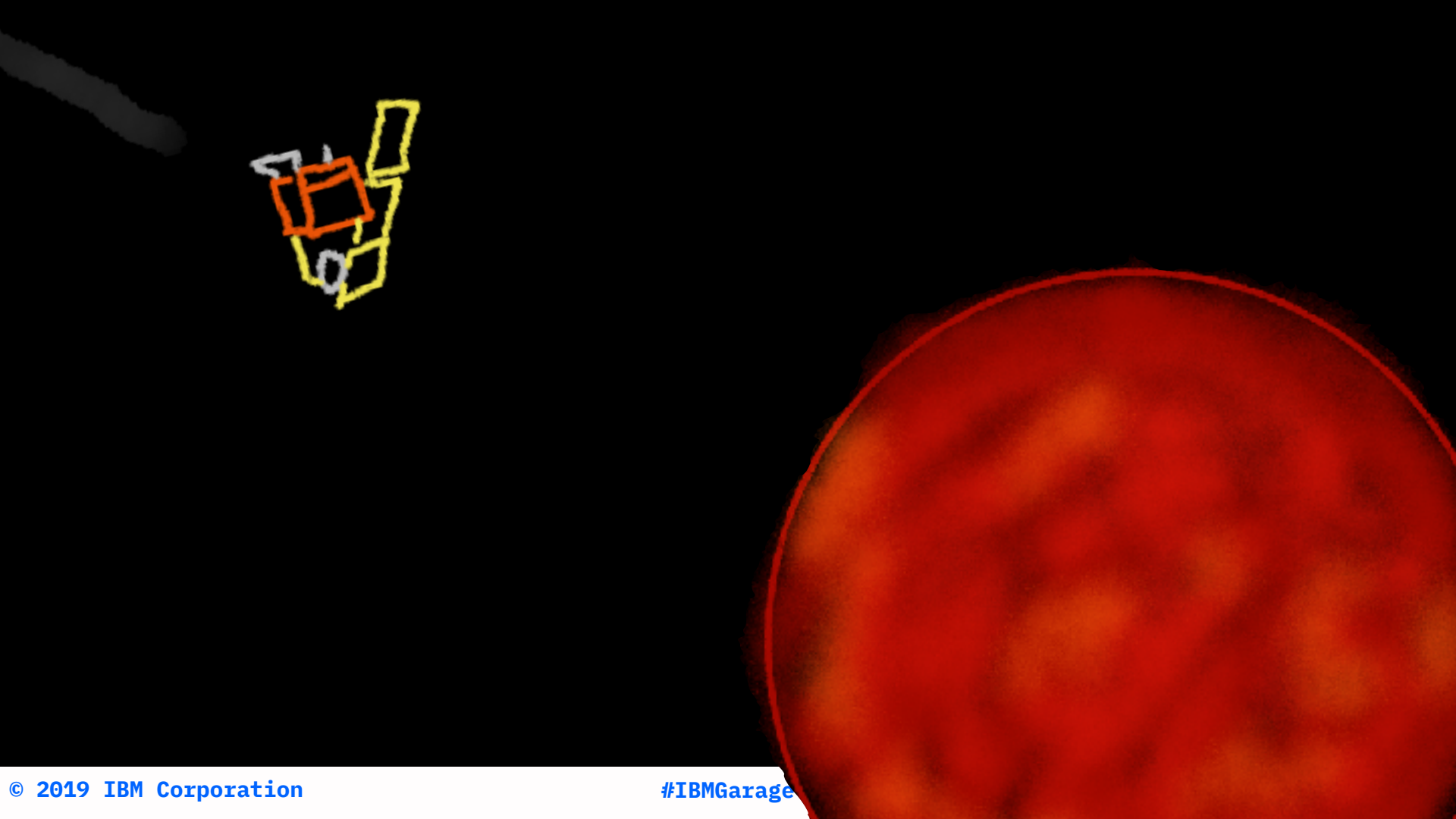
just because a system runs across 6 containers doesn’t mean it’s decoupled

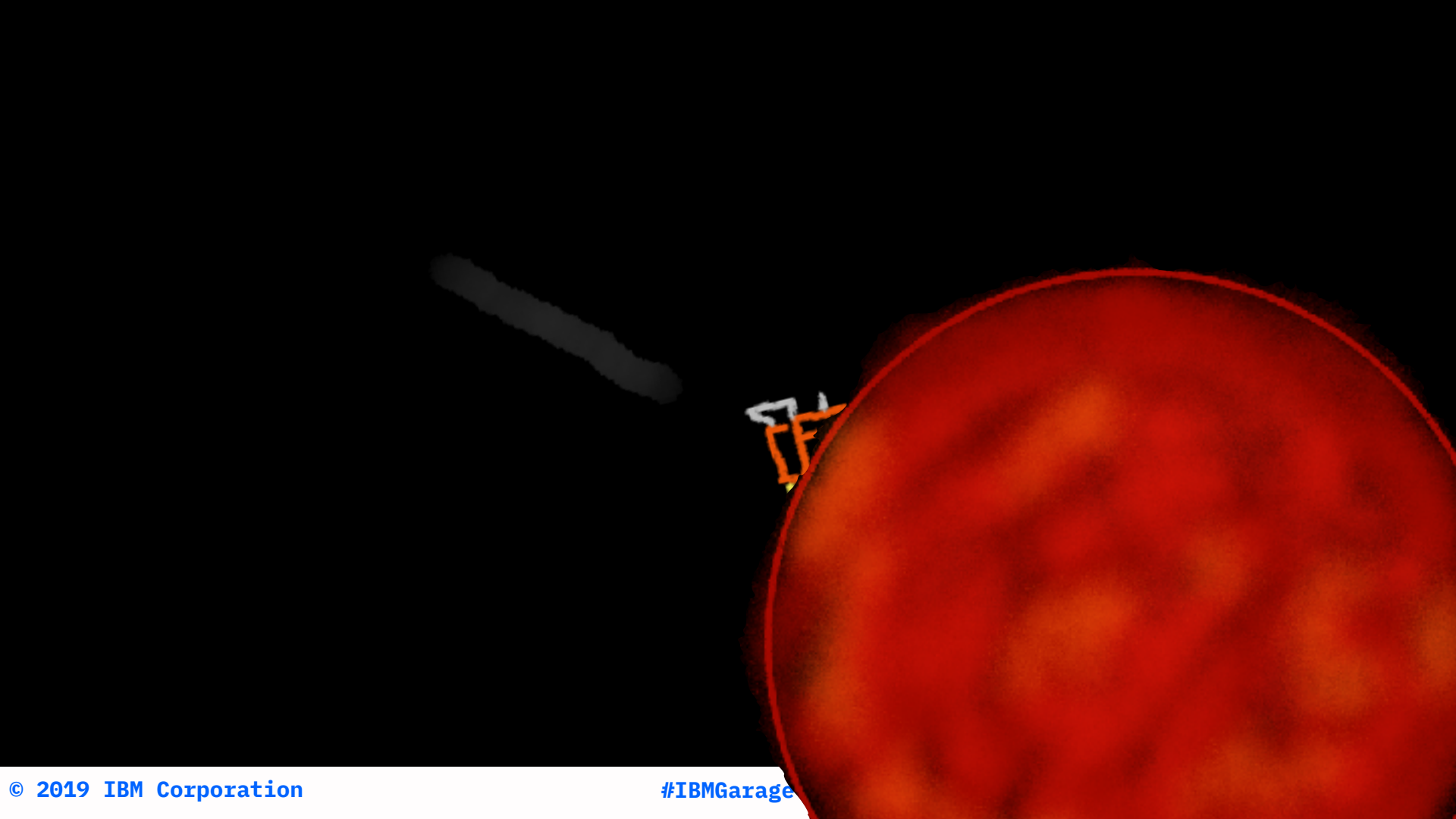
distributed != decoupled

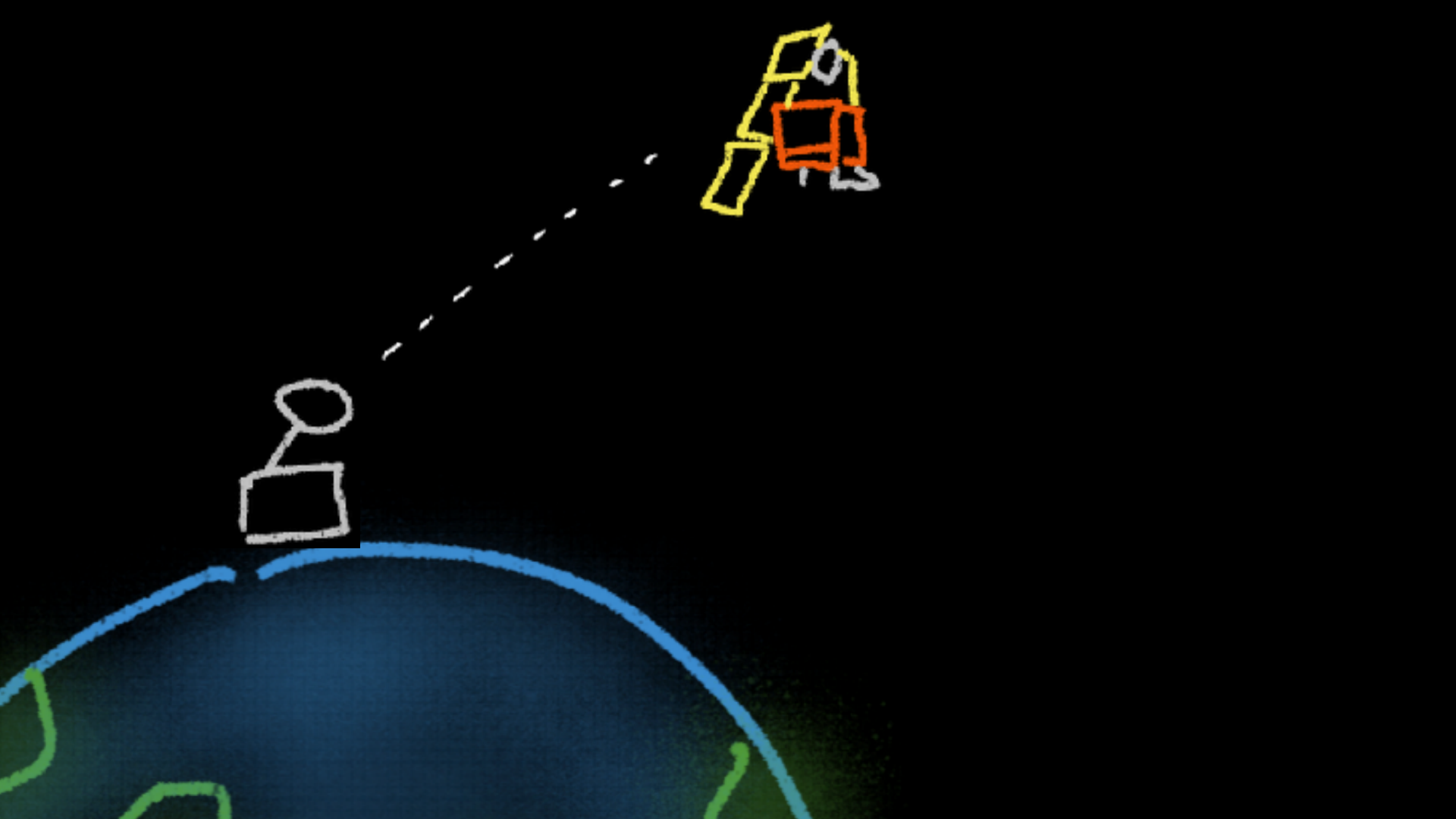


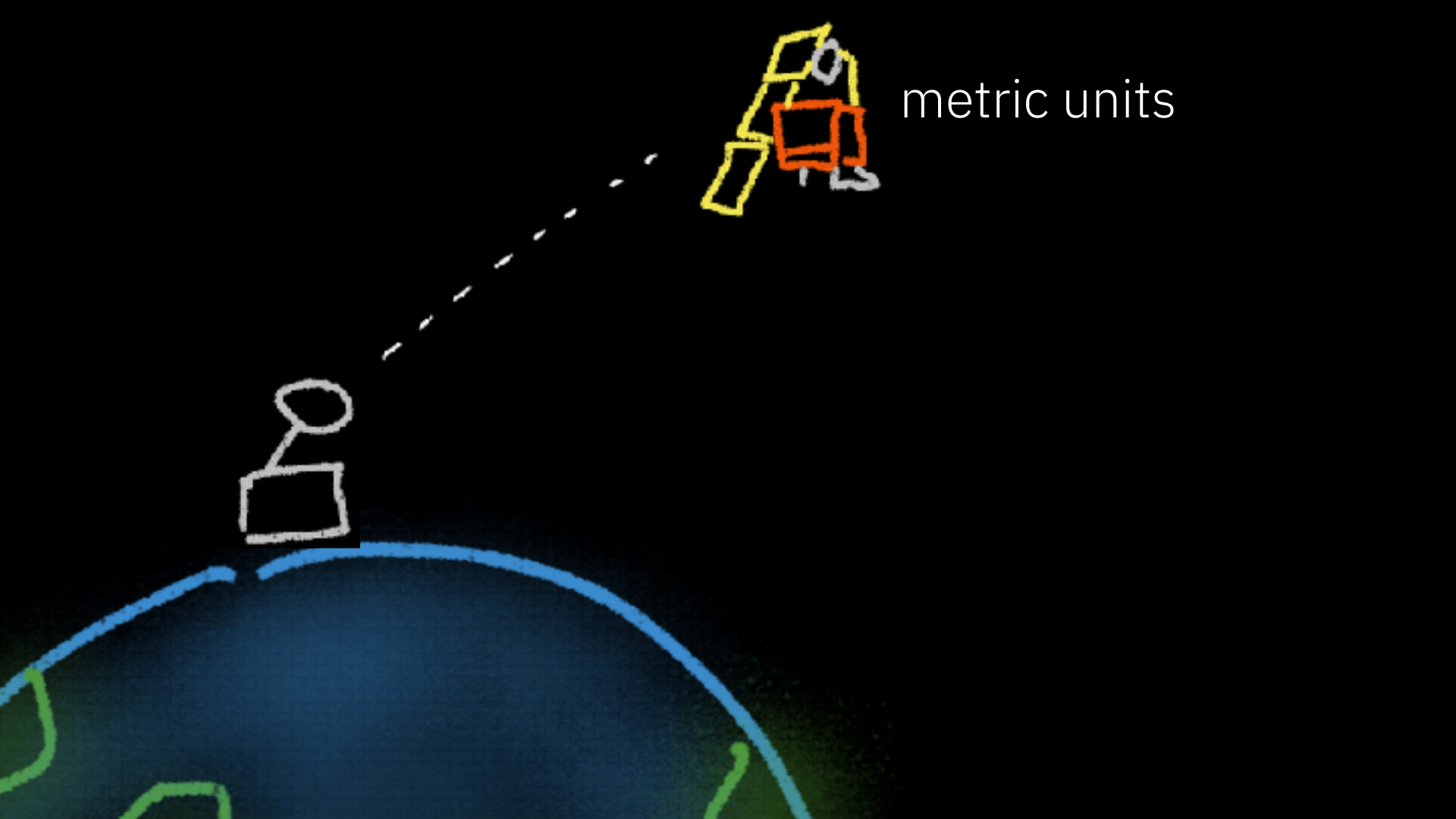


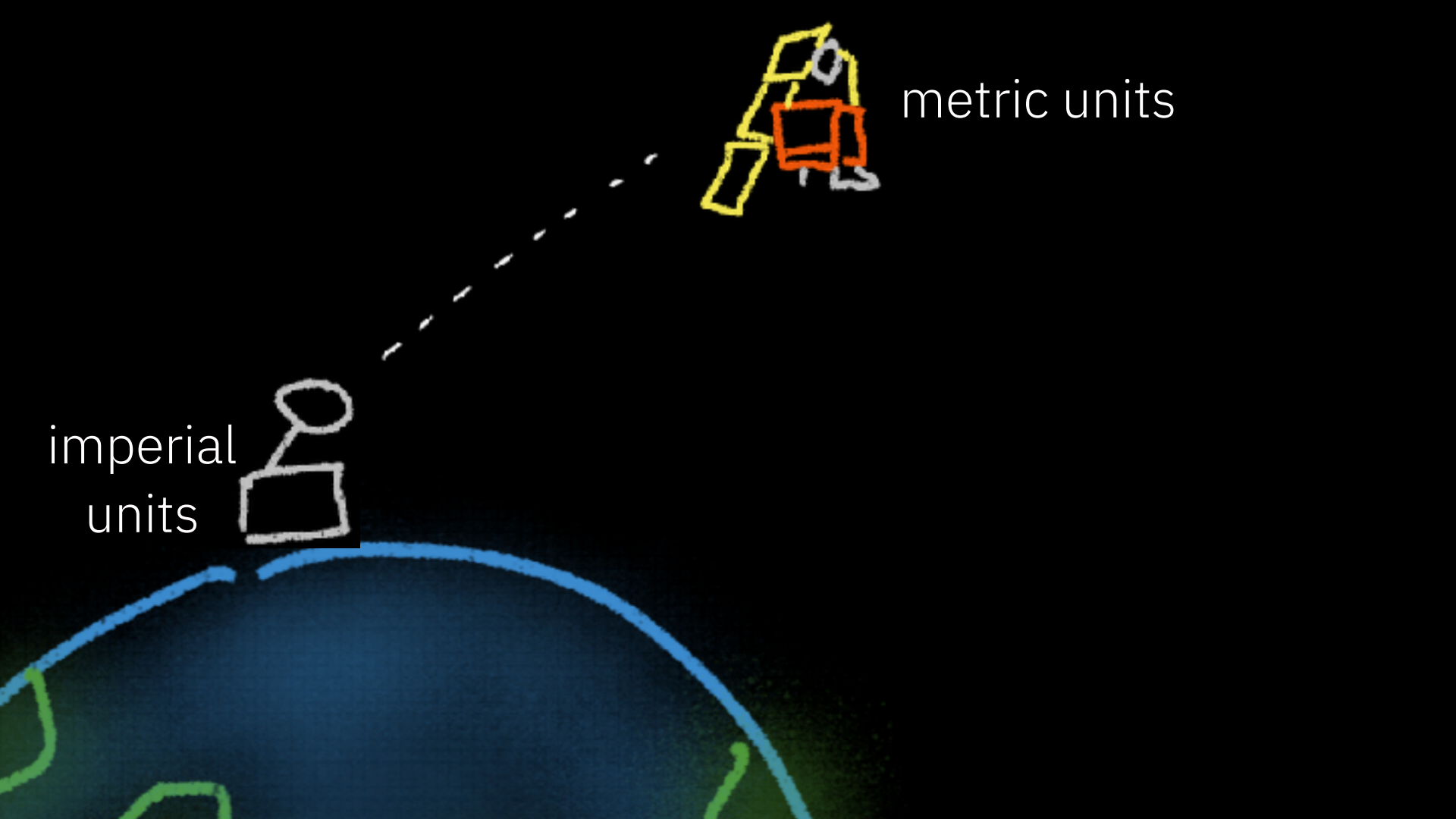
Courtesy NASA/
JPL-Caltech








metric units


metric units
imperial
units


metric units
imperial units
distributing did not help

microservices **need**
consumer-driven contract tests

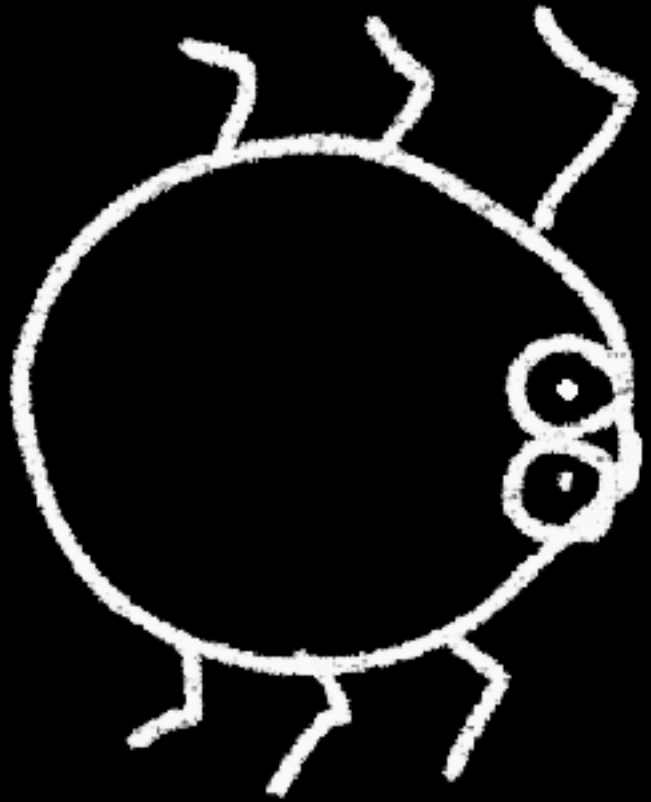
“our tests aren’t automated”

“we don’t know if our code works”

systems **will** behave in unexpected ways

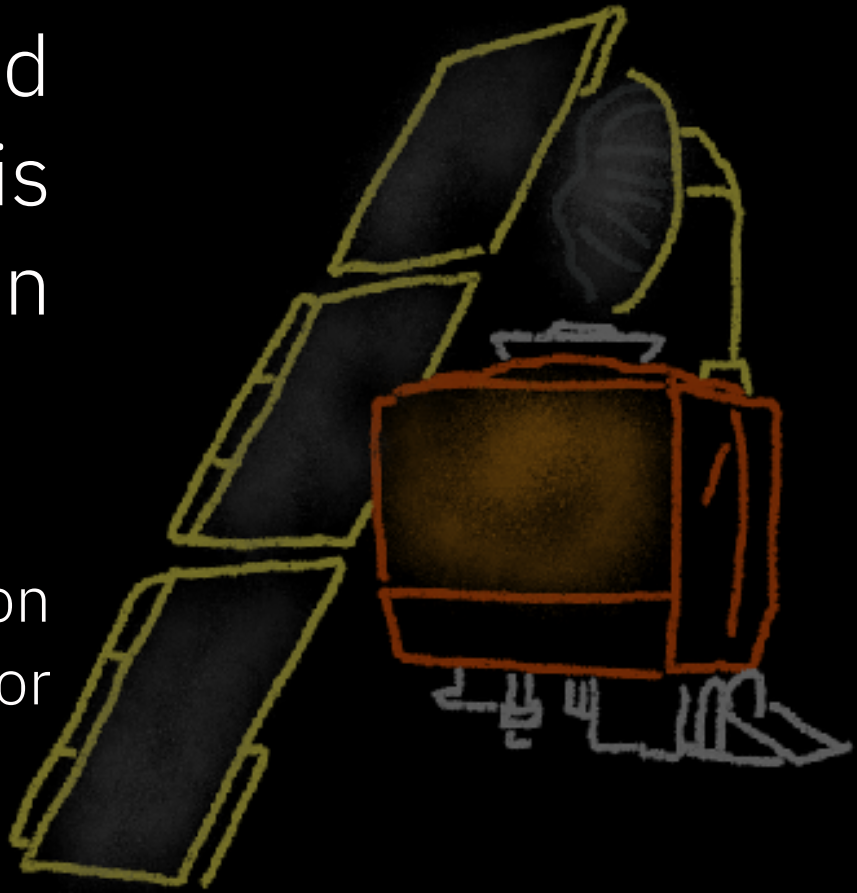
documentation can be wrong

dependency updates
can change behaviour



“Had we done end-to-end testing, we believe this error would have been caught.”

Arthur Stephenson
Chief Investigator



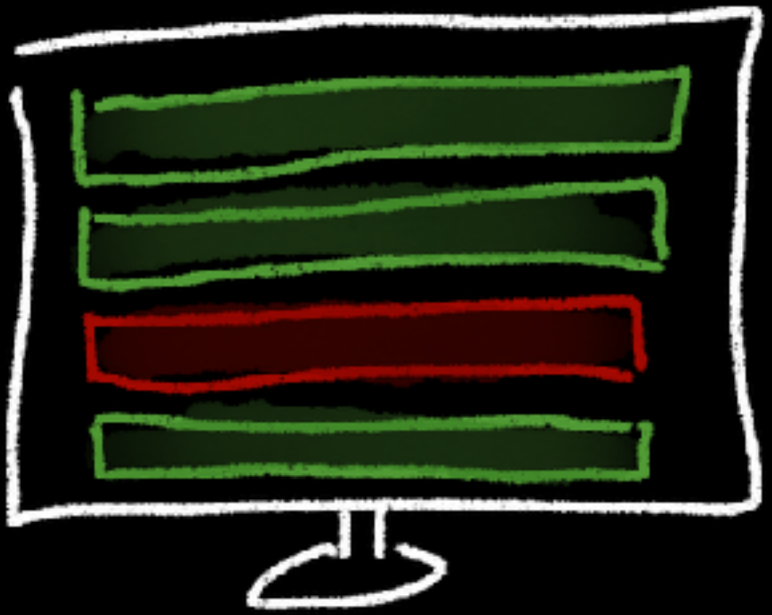
“we can’t ship until we have more confidence in the quality”

microservices **need**
automated integration tests

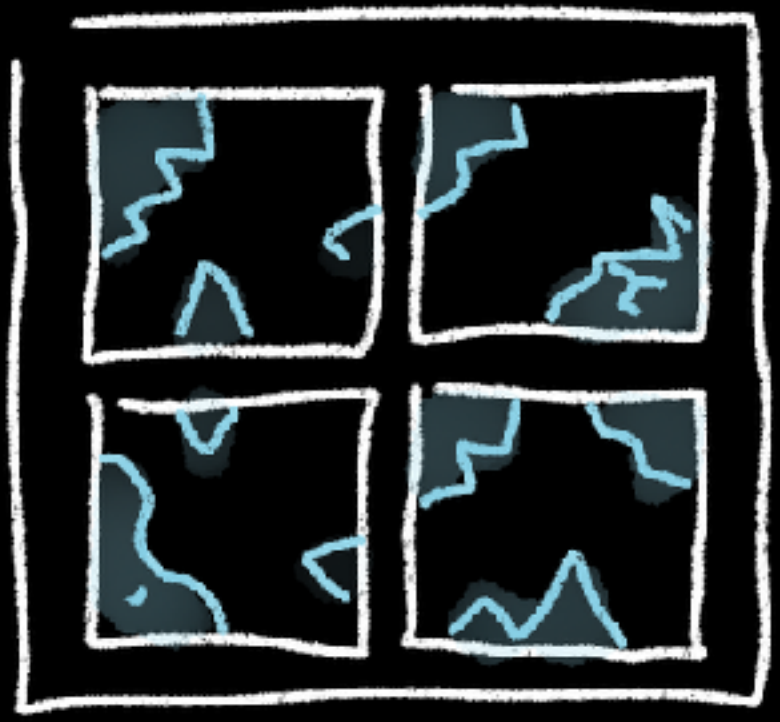
not a good CI/CD indicator

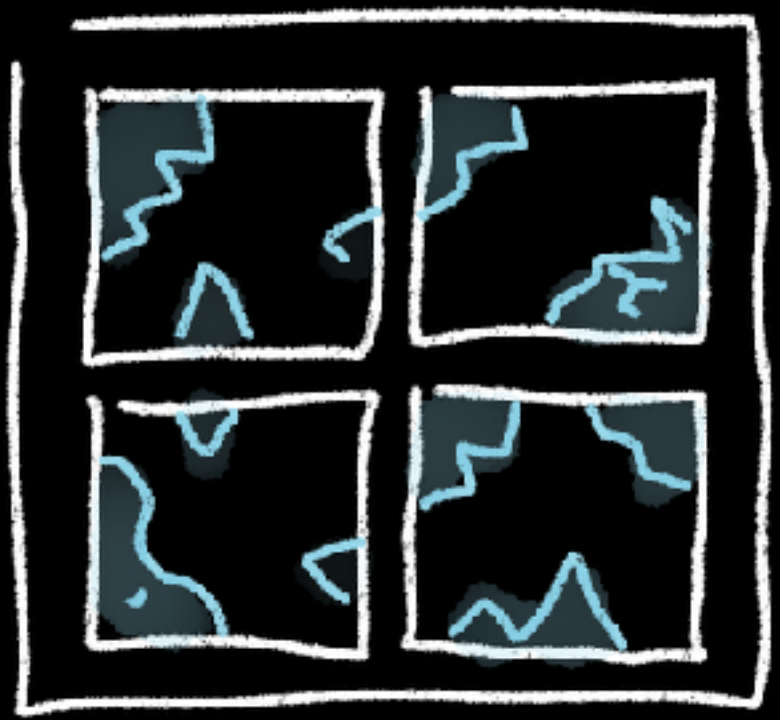
a good CI/CD indicator

“we don’t know when the build is broken”



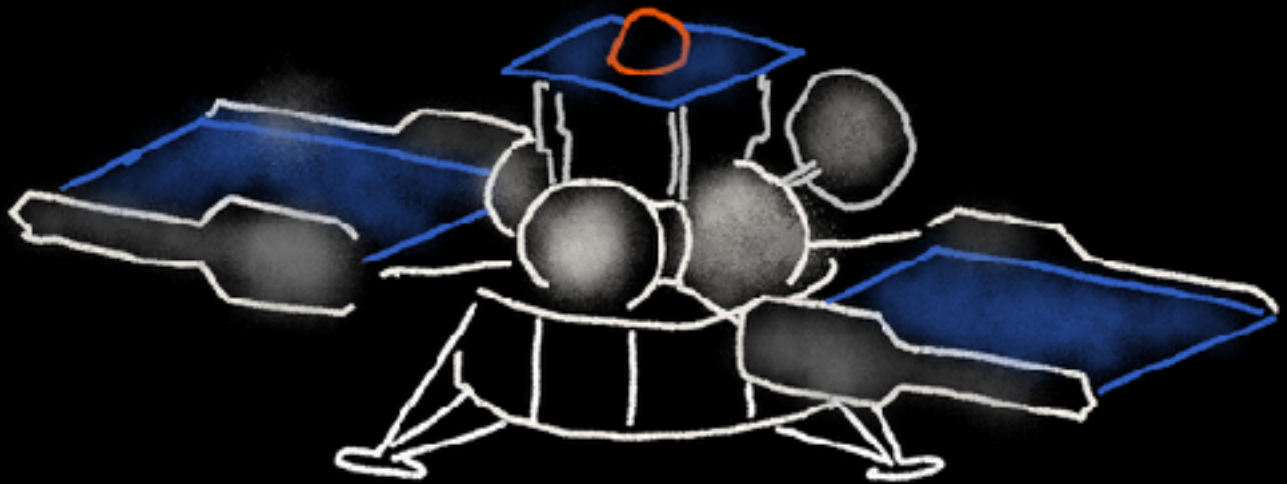
a good build radiator



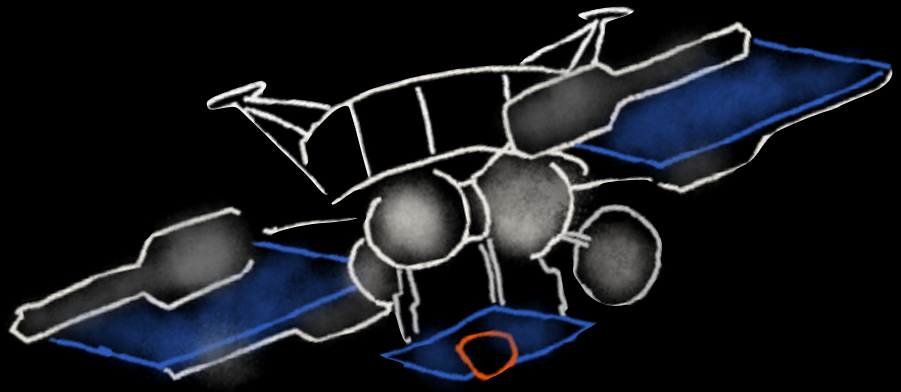


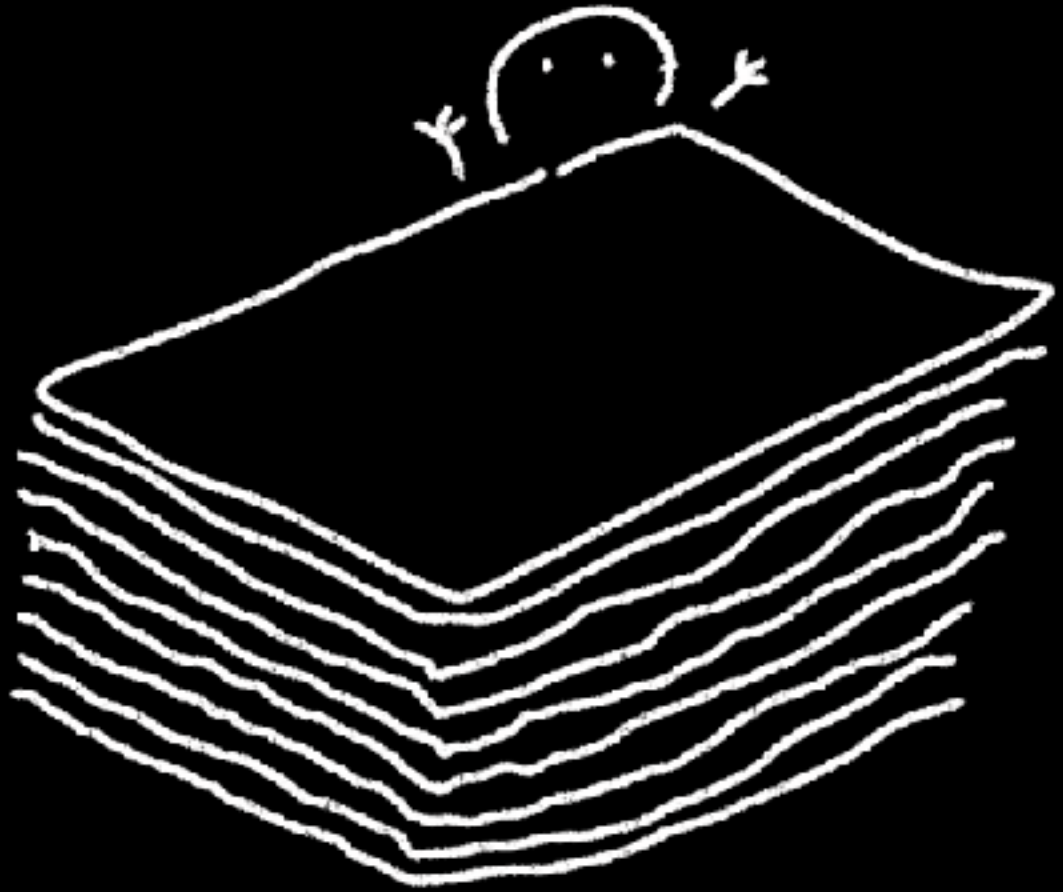
“oh yes, that build has been broken for a few weeks...”

how to brick a spaceprobe

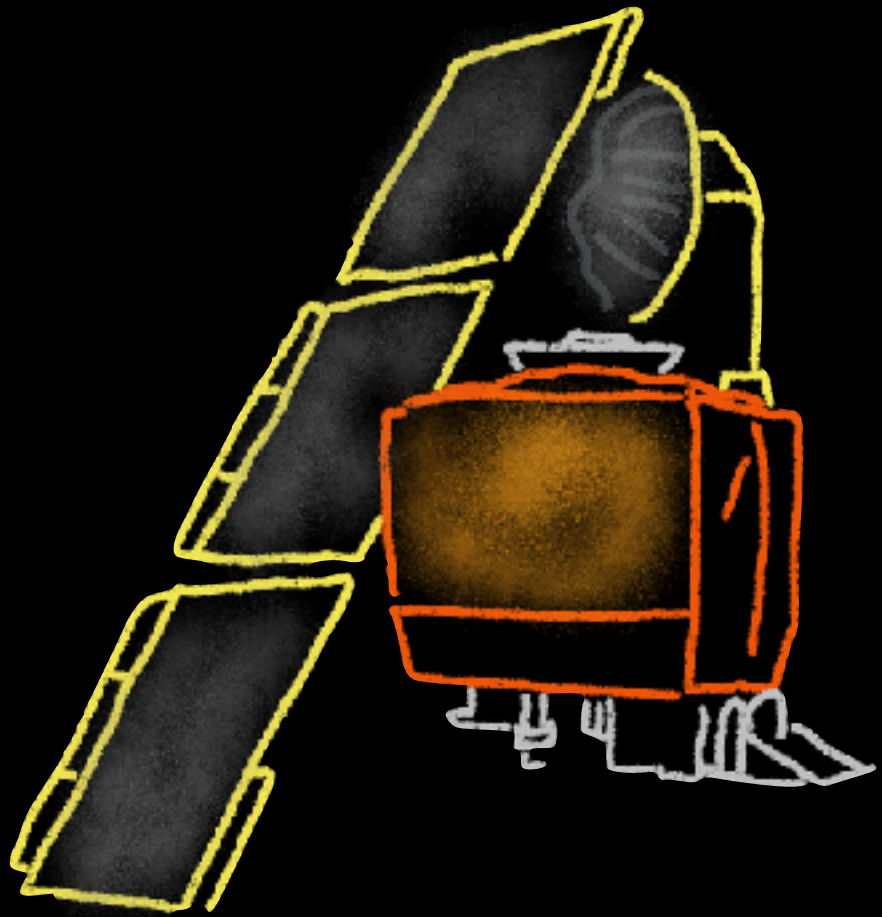


“we couldn’t get the automated checks to work, so we bypassed them”

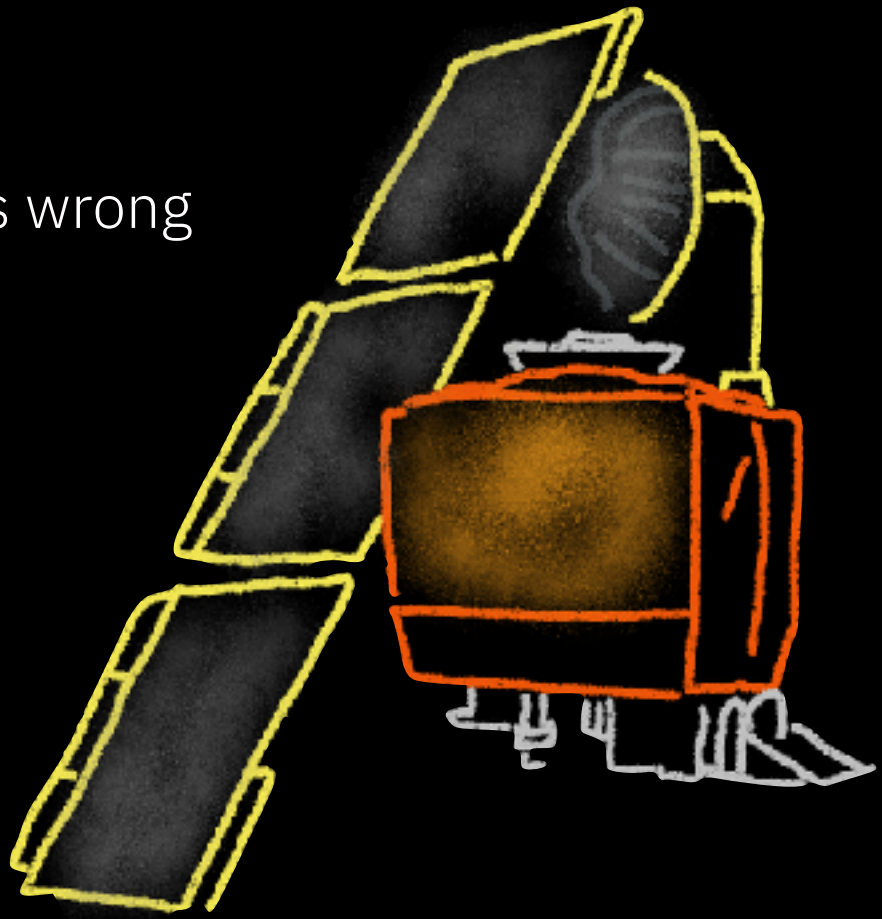




“we’ve scheduled the architecture board review for a month after the project ships”

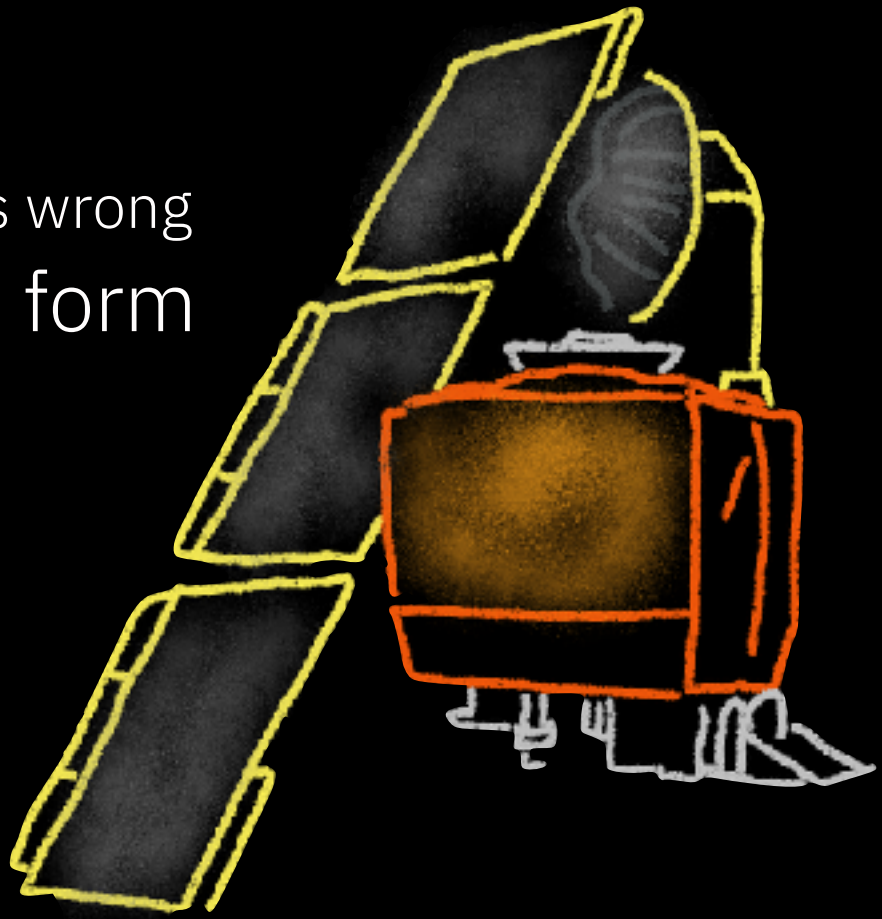


navigators warned something was wrong



navigators warned something was wrong

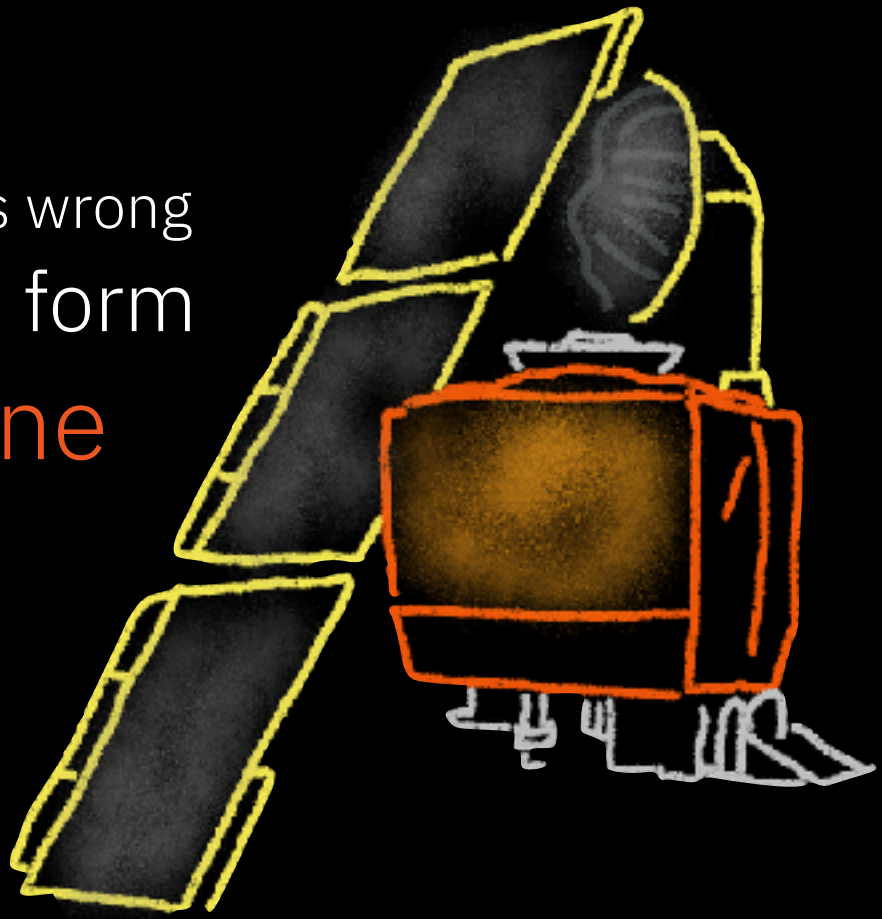
they didn’t fill in the right form



navigators warned something was wrong

they didn’t fill in the right form

so nothing was done



does the process add value?

extreme programming is the right kind of rigour

extreme programming is the right kind of rigour

test-driven development

extreme programming is the right kind of rigour

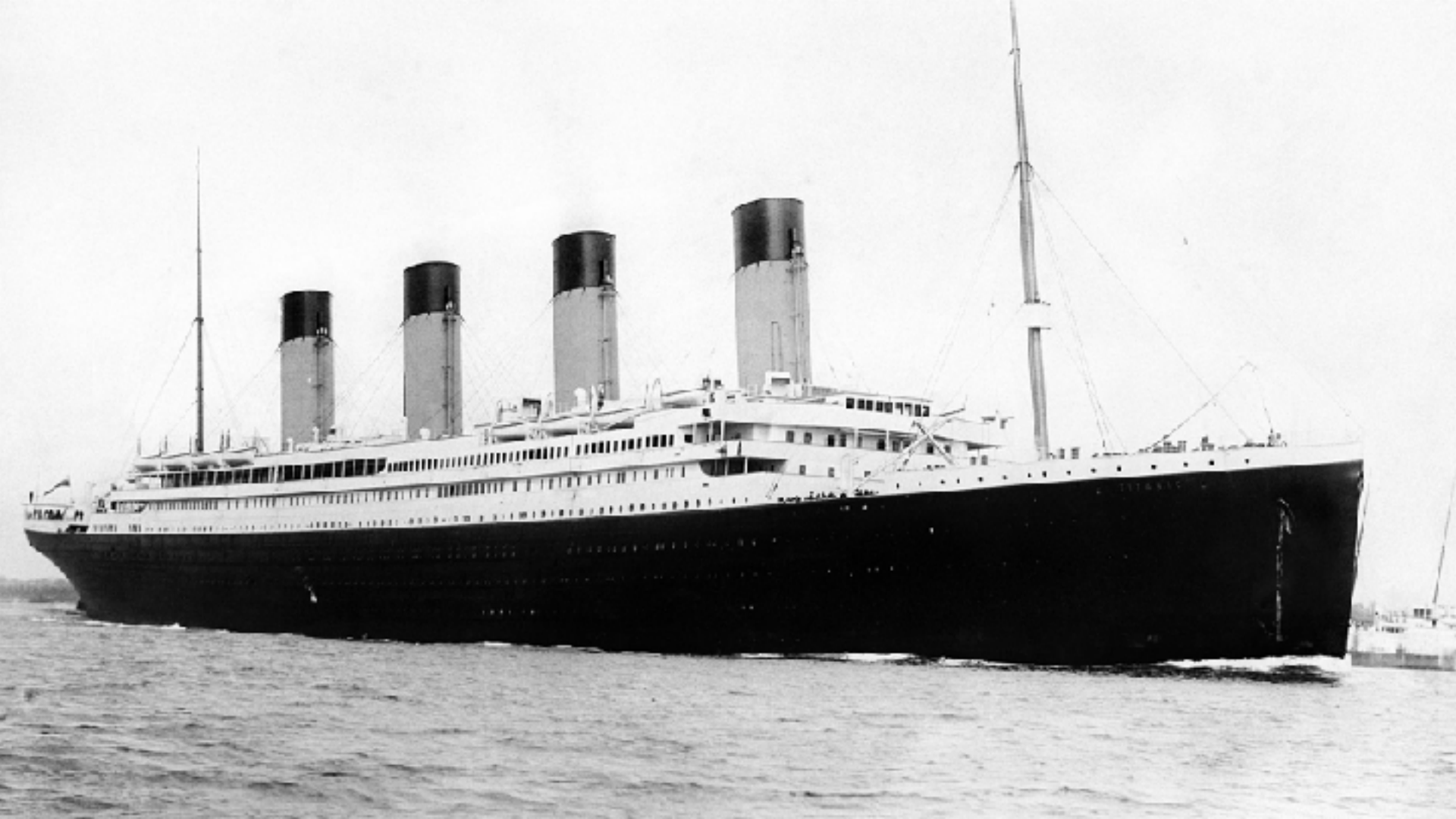
test-driven development
pair programming

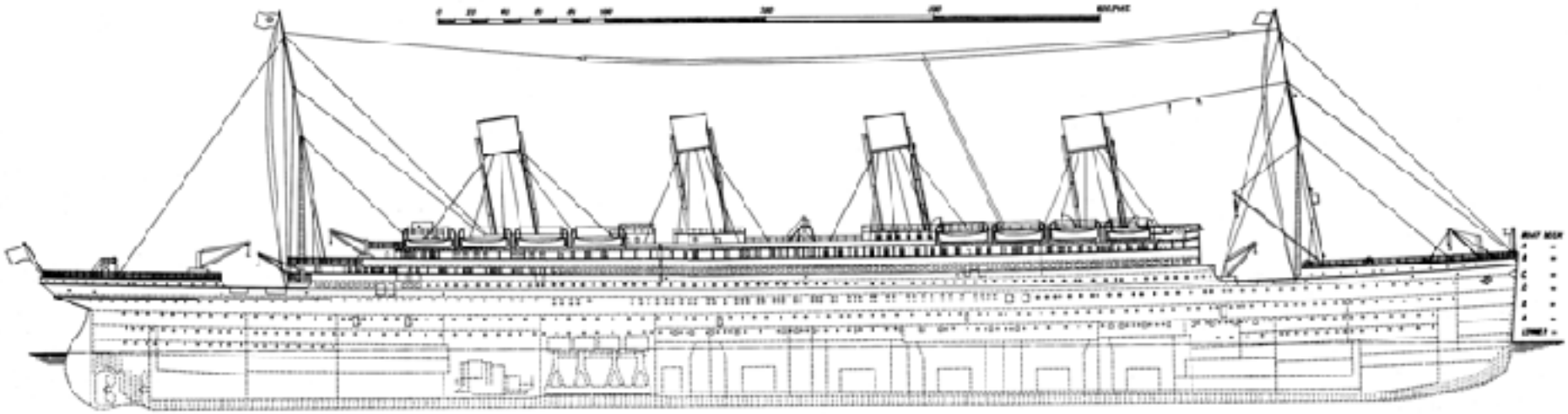
extreme programming is the right kind of rigour

test-driven development
pair programming
optimise for feedback

“but it’s in the plan”

“but it’s not in the plan”





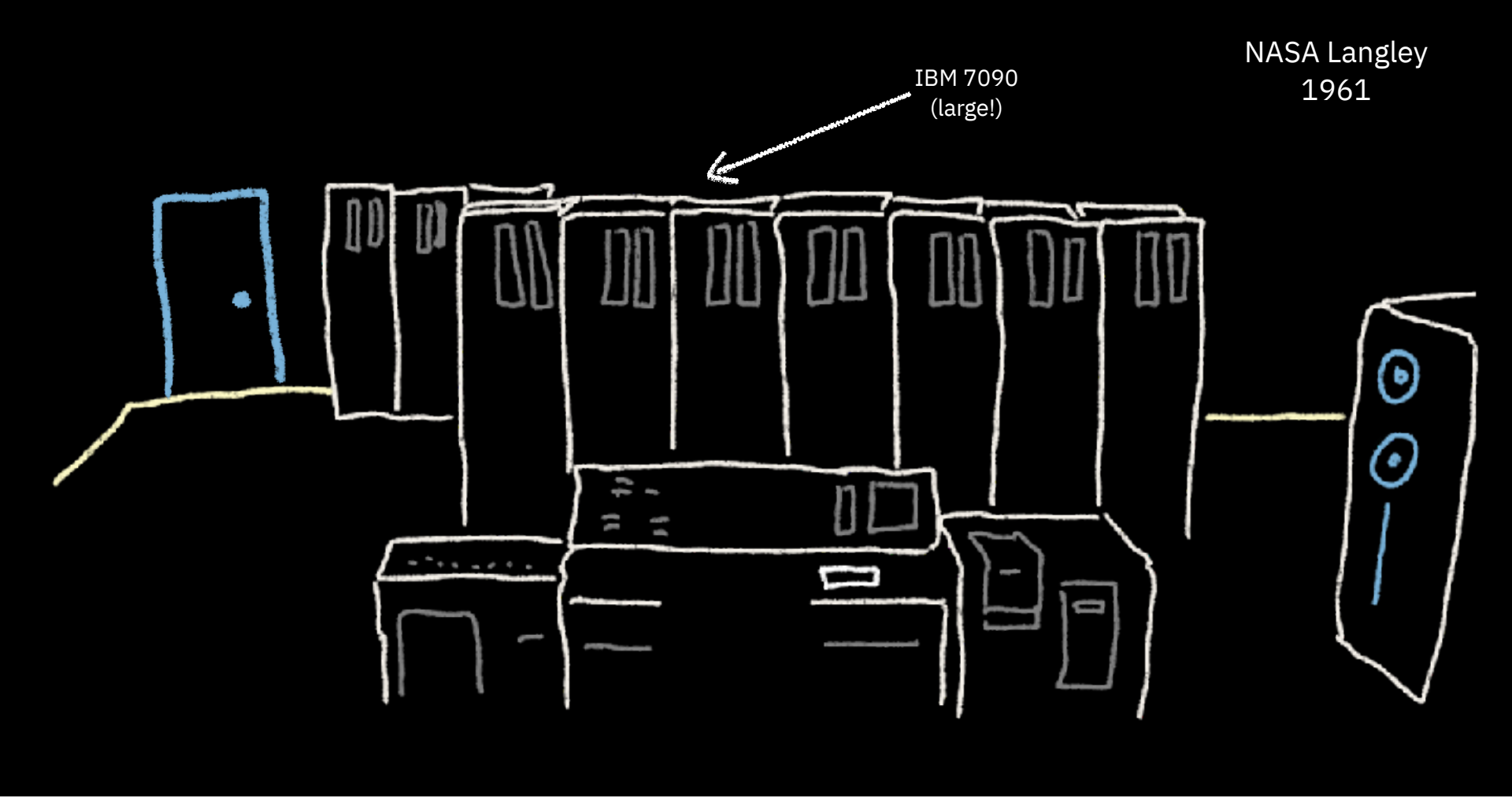
lots of bulkheads

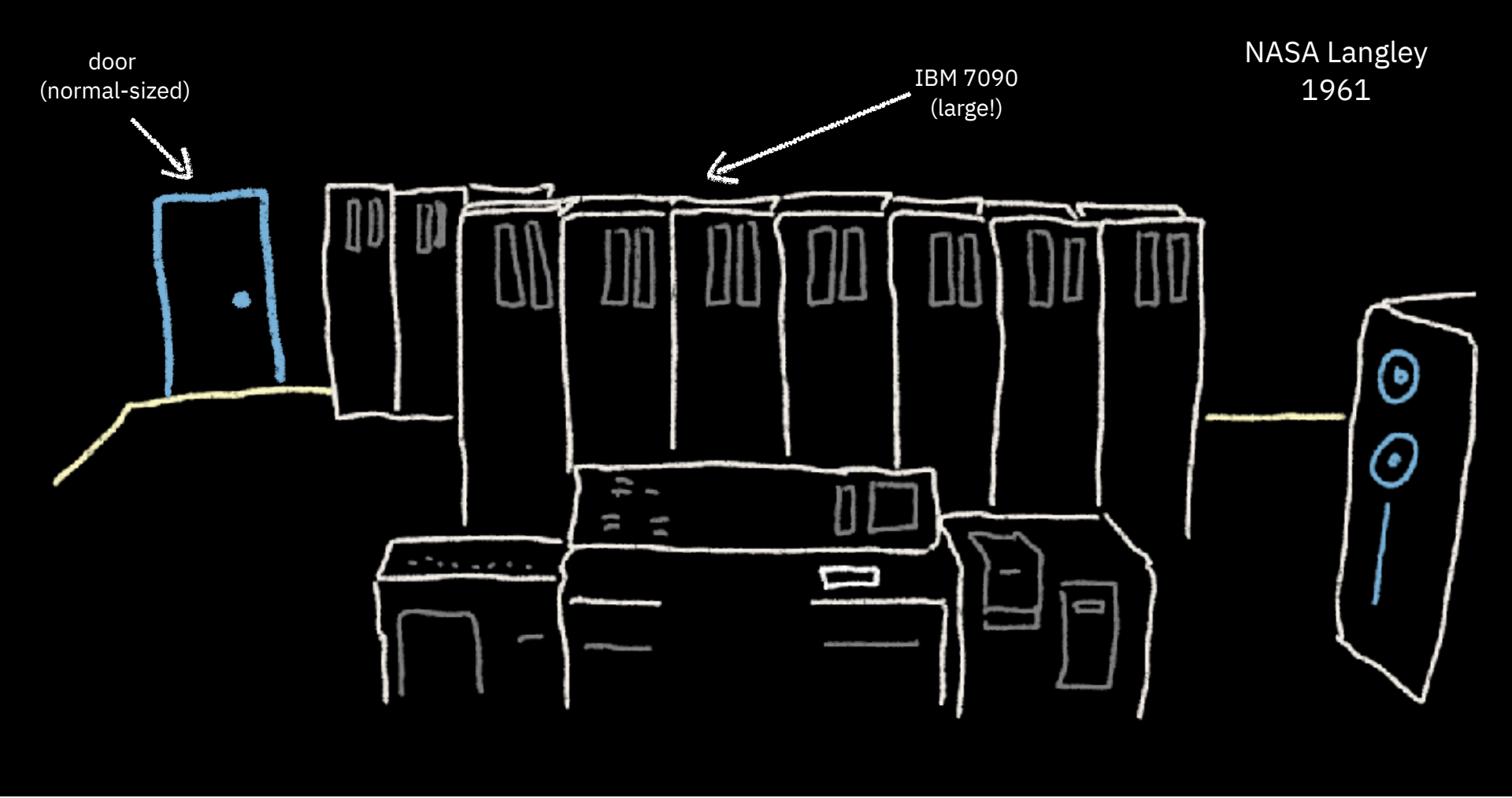
it was too big

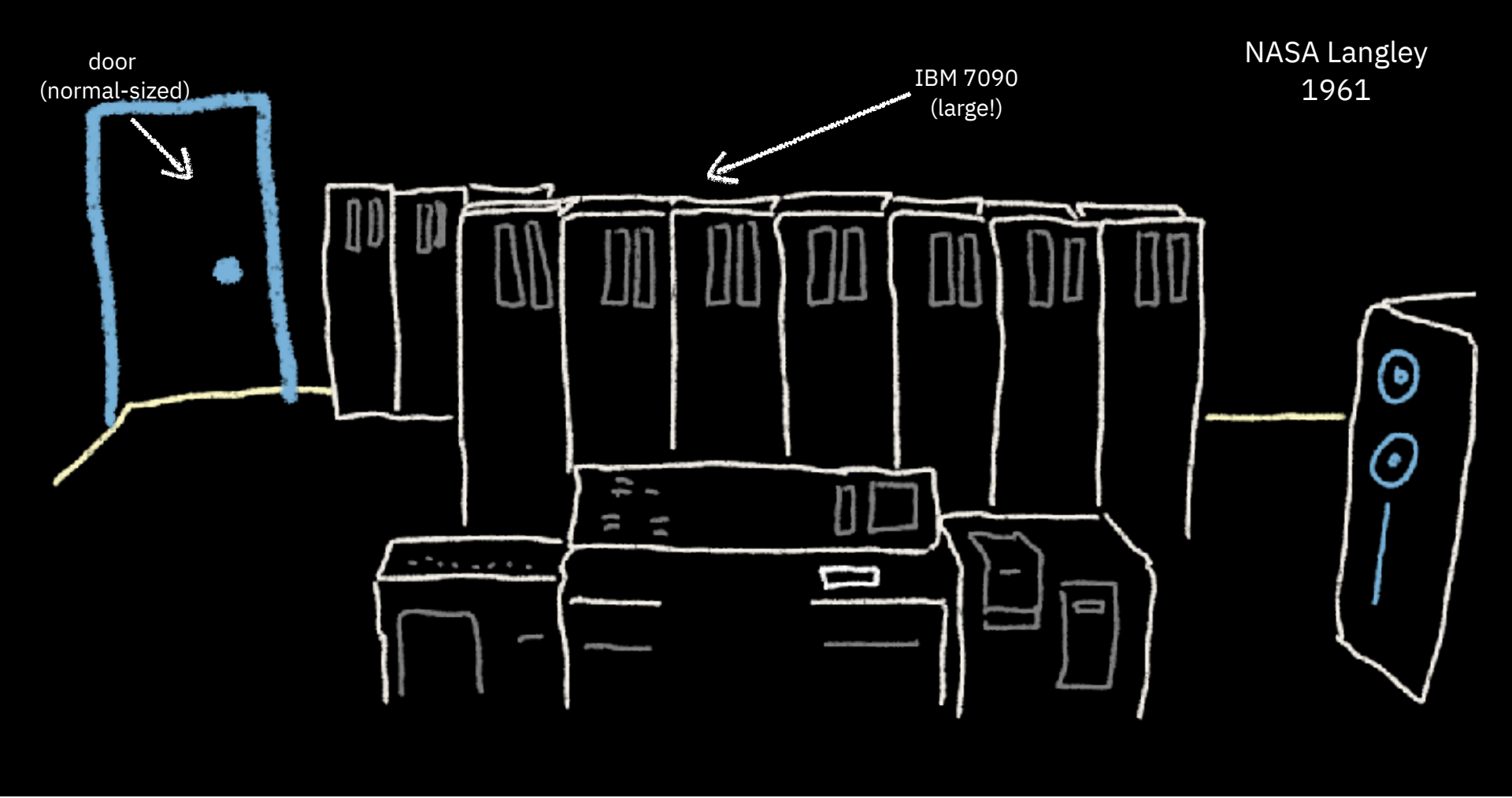
lookouts **saw** the iceberg

but the ship wasn’t nimble enough to avoid it

NASA Langley
1961


IBM 7090
(large!)
NASA Langley
1961


door
(normal-sized)
IBM 7090
(large!)
NASA Langley
1961

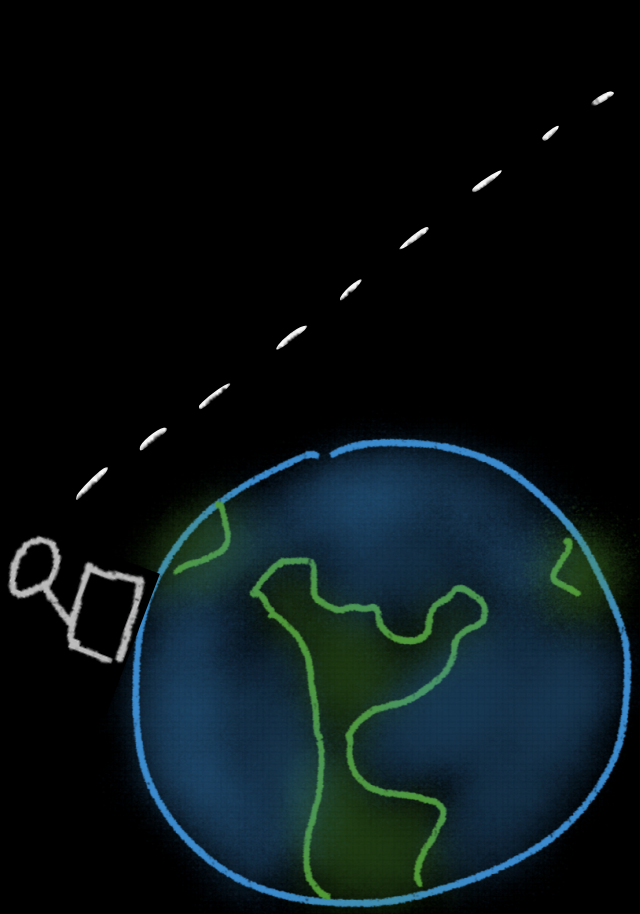

door
(normal-sized)
IBM 7090
(large!)
NASA Langley
1961

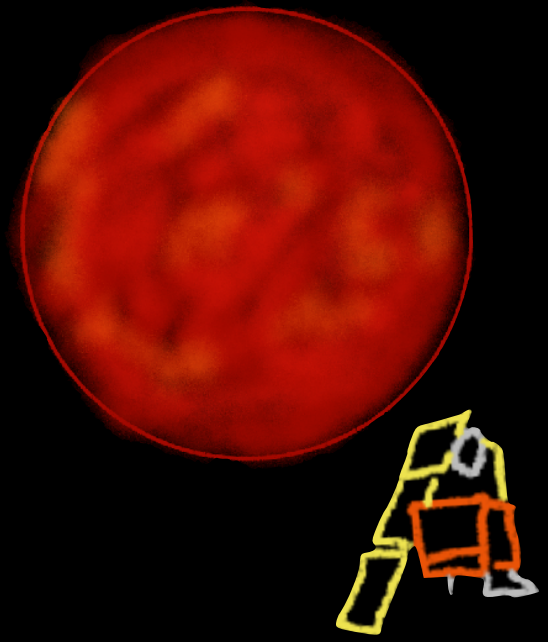
plans are **always** wrong

success is in how you respond

“we can’t ship until every feature is complete”

how **not** to drive a car





they often couldn’t
see the explorer

feedback is good business

feedback is good engineering

an mvp hurts

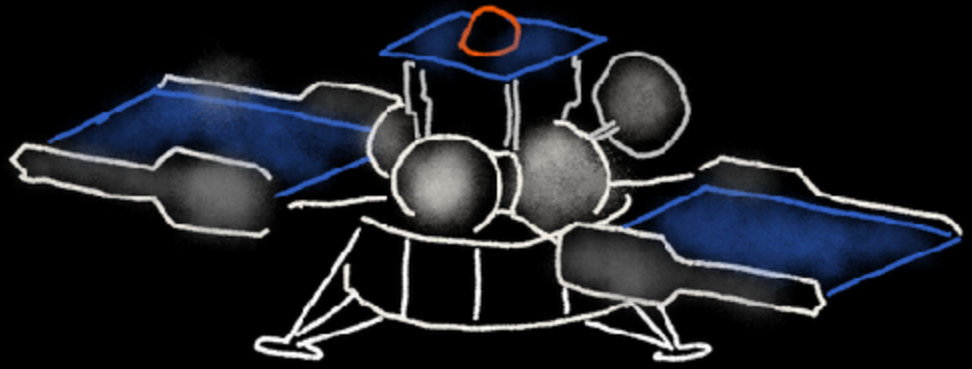
if you're not embarrassed by your first release it was too late

experiments can mean failure

experiments mean failure

users will have
weird behaviours

optimise for recovery

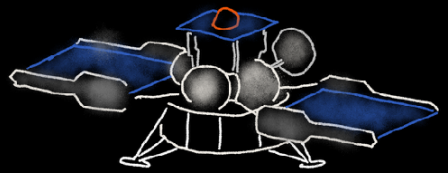


unrecoverable

back in ms
no data loss

manual
intervention

fast, but
data lost



bricked

handoffs

business recoverability

remember, users will
have **weird** behaviours

speed

slow is
demoralising
for teams

fast is
good
business

A late change in requirements is a competitive advantage.

–Mary Poppendieck

more feedback → more accuracy

cloud rescued developers
from tedium and toil

cloud native
should feel
fun

Please

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Thank you!

@holly_cummins