# Why contribute to open source?

The strategic benefits of contributing to open source for individuals & organizations



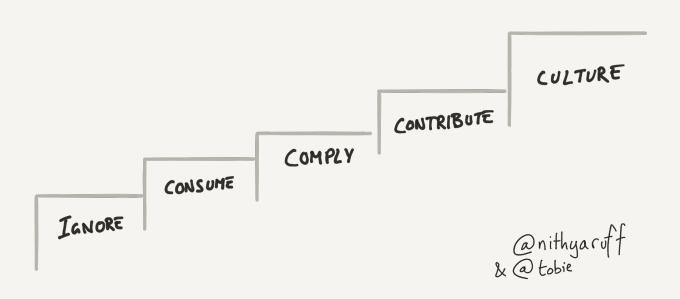
#### **Original motivations**

- Intrinsic motivations.
- "Scratching your own itch."
- Hobbyist and hacker culture.
- Focused on building tools for their personal usage.
- Reputation as a currency (for sharing).
- Community.
- Practitioners are a somewhat homogeneous group.

# What changed?

- Massive growth of tech.
- Massive adoption of open source.

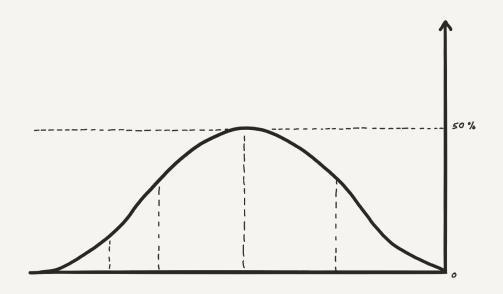
# The open source journey



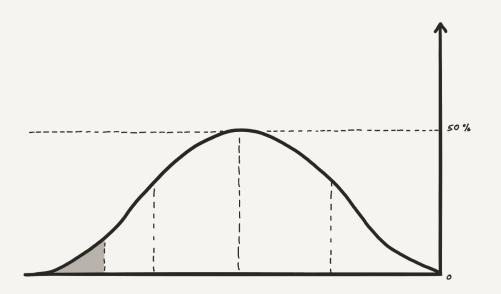
#### Which basically translates to

- **Ignore:** "Open source is for hippies, we're doing real business here."
- **Consume:** "Open source is 'free.' Let's use it!"
- **Comply:** "Oh, there's a license? Let's get a lawyer."
- **Contribute:** "Might as well upstream that fix so we don't have to maintain a fork."
- **Culture:** "Wow, the model of building open source software works better! Let's adopt that, too."

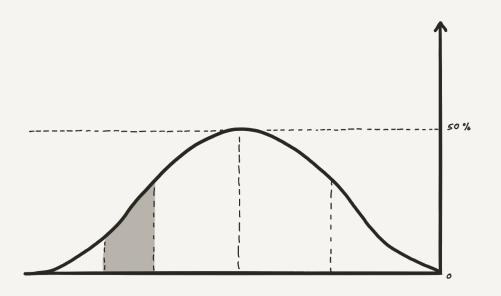
# **Technology adoption lifecycle**



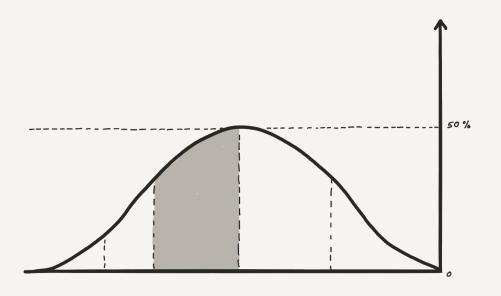
#### **Innovators**



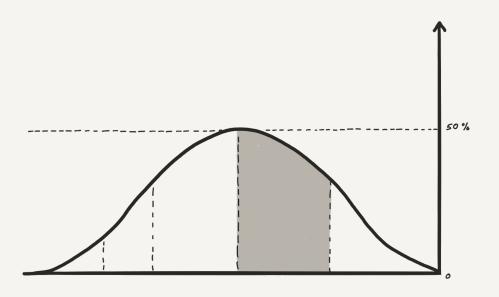
# **Early adopters**



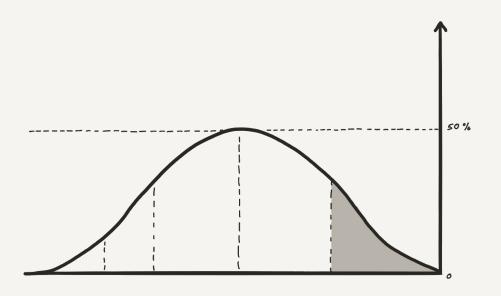
# **Early majority**



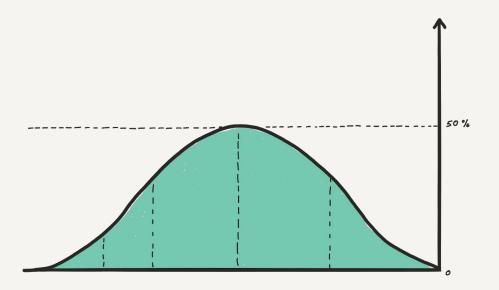
# **Late majority**



# Laggards



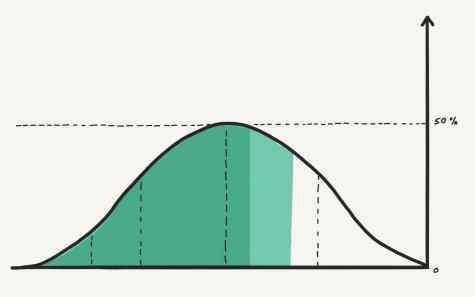
#### Consume



100%

Industry: financial services Source: 2019 OSRAA Report

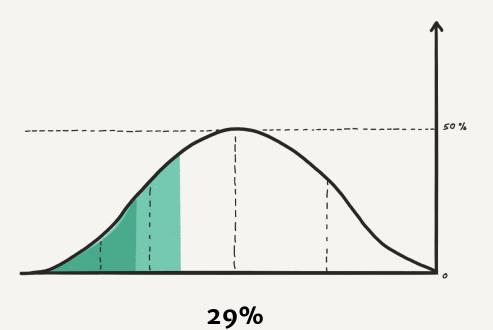
# **Comply (use in products)**



73%

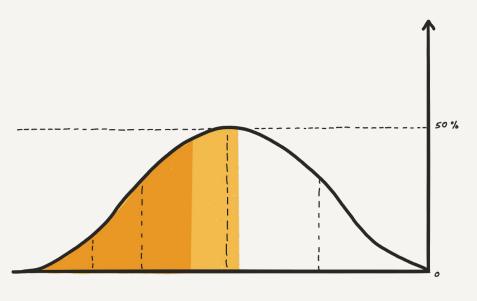
often: 58% — sometimes: 15%

#### **Contribute**



often: 10% — sometimes: 19%

#### **Contribute**



56%

often: 28% — sometimes: 28%

Industry: tech

Source: "Open Source Programs in the Enterprise - 2019" Survey

# OK... but concretely, what does this mean?

#### A very different context

- Software is everywhere.
- Open source is mainstream.
- Widely adopted and used by corporations.
- Comparatively huge and diverse population of developers (~20+ million and growing).
- Open source is increasingly professionalized (e.g. 93% of contributions to Linux at done on the job).

#### New context means new (additional) motivations

- Doesn't invalidate initial motivations.
  - > Community is still as valuable as before, for example.
- Initial motivations aren't necessarily shared by everyone anymore... and that's OK!
- We can be more intentional about the why, because that makes it easier to justify involvement/investment, and as a result makes it more sustainable.

# Understand today's motivations

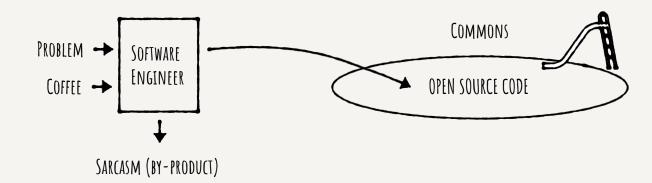
For both individuals & organizations.

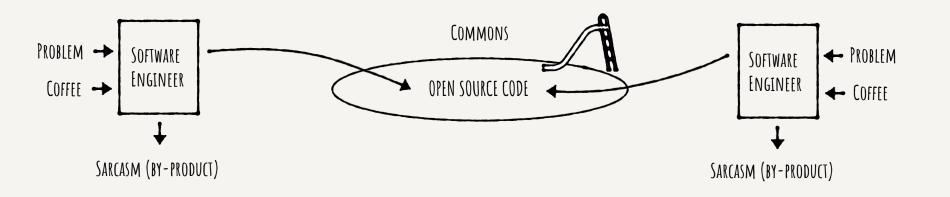
# PROBLEM - ENGINEER - SOLUTION

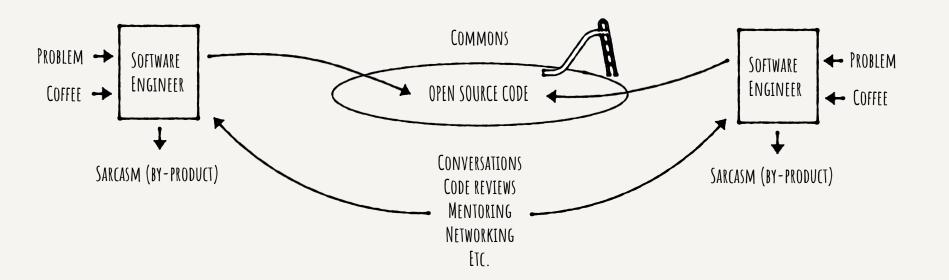
SARCASM (BY-PRODUCT)

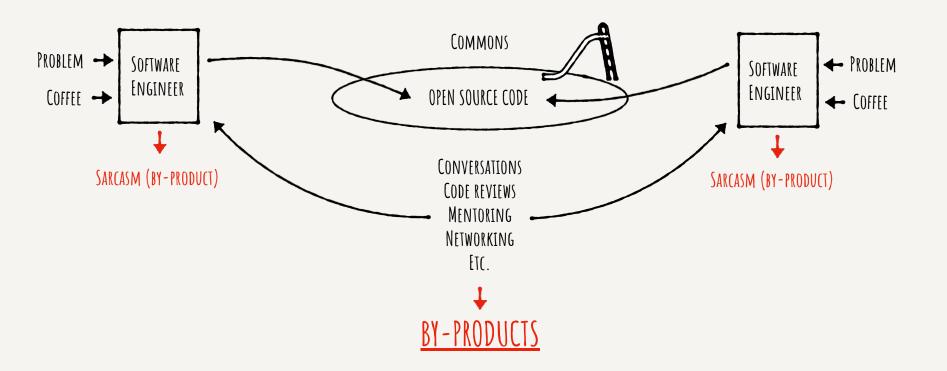
# PROBLEM → SOFTWARE → CODE COFFEE → ENGINEER

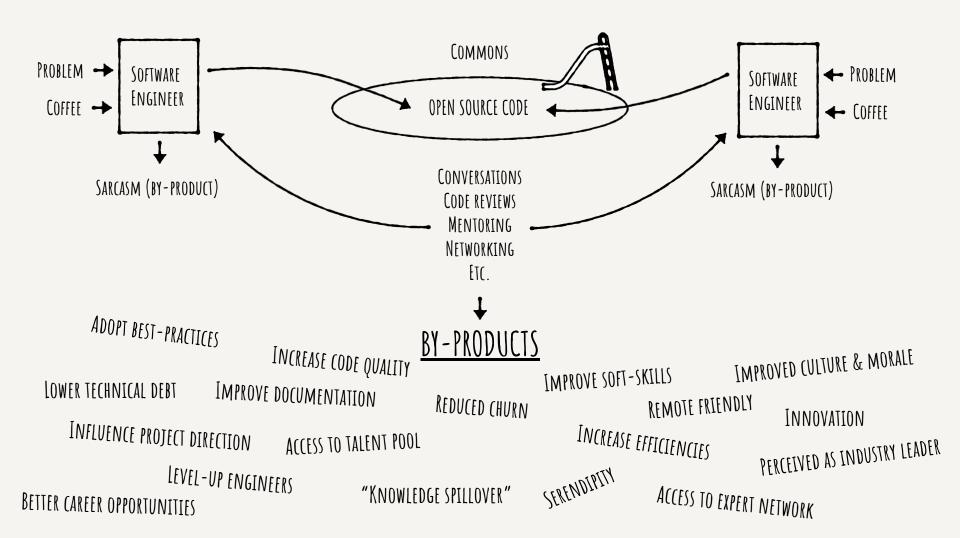
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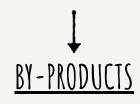












PROJECT	INDIVIDUAL	TEAM	ORGANIZATION
IMPROVE DOCUMENTATION	LEVEL-UP ENGINEERS	Increase efficiencies	IMPROVED CULTURE & MORALE
INCREASE CODE QUALITY	ADOPT BEST-PRACTICES	SERENDIPITY	PERCEIVED AS INDUSTRY LEADER
LOWER TECHNICAL DEBT	IMPROVE SOFT-SKILLS	INNOVATION	ACCESS TO TALENT POOL
Influence project direction	ACCESS TO EXPERT NETWORK	"KNOWLEDGE SPILLOVER"	REMOTE FRIENDLY
	BETTER CAREER OPPORTUNITIES		REDUCED CHURN



PROJECT

INDIVIDUAL

TEAM

ORGANIZATION









INCREASE CODE QUALITY

LOWER TECHNICAL DEBT

INFLUENCE PROJECT DIRECTION

LEVEL-UP ENGINEERS

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#### Open source is a career booster

- Your Github profile is your resume.\*
- Great way to kickstart or level up a career.
  - > Over half of the respondents to GitHub's 2017 survey claimed open source was somewhat or very important in getting their current role.
- You have to commit (pun intended).
- Don't be opportunistic.
- Problem: inherently favors the privileged.

<sup>\*</sup> Yes this is a problem, we'll get back to it!

#### How can companies help with this?

- Professionalize open source.
- Proactively help underrepresented minorities contribute.
- Have their back. Invest in proper policy to protect them when they contribute.

# What do companies get out of helping?

- Increased diversity at every rung of the career ladder.
- Decrease wage gap.
- A stronger open source culture.

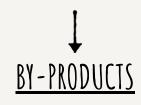
# **Benefits for companies**

- Second-order benefits
- Operational benefits
- Strategic benefits

# Second-order benefits

AKA by-products

Apache foundation's: "Community > Code"



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IMPROVE DOCUMENTATION
INCREASE CODE QUALITY
LOWER TECHNICAL DEBT
INFLUENCE PROTECT DIRECTION











IMPROVED CULTURE & MORALE
PERCEIVED AS INDUSTRY LEADER
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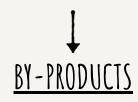
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#### **TWICE AS EFFICIENT**

Contributing firms capture up to 100% more productive value from usage of open source than their free-riding peers.



Source: Franck Nagle, <u>Learning by Contributing</u>, 2017.



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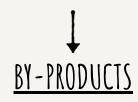






ACCESS TO TALENT POOL





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PROJECT



TEAM

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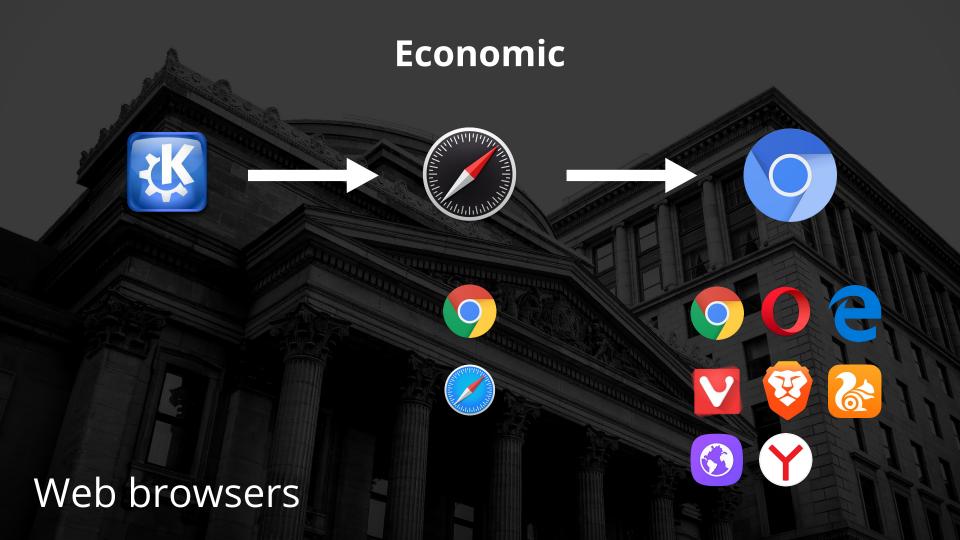
"But we also noticed some effect that we didn't expect. All the public visibility [sponsoring Webpack] have given us lead to a situation where we suddenly became one of the most interesting companies to work for as a JavaScript developer. [...]"

"We've hired a lot of really great engineers who mentioned during their job interview that our sponsoring for Webpack was one of their primary motivations for applying, [...]"

—Patrick Gotthardt, Lead JavaScript Architect, Trivago, <u>9 July 2018</u>.

## Operational benefits





### Leverage external contributions



**React Router** 





React Ecosystem

# Strategic benefits



#### **Commoditize Your Complement**

Company	Focus	Complement
Google	Q	<b>© #</b>
(intel)		
<b>e red</b> hat.	IÊI	
facebook		OPEN Compute Project *



# Thank you!



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## Q & A



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