

Cloud Native is About Culture, Not Containers

(how to not fail at cloud native)

Craft Conf

Holly Cummins

IBM

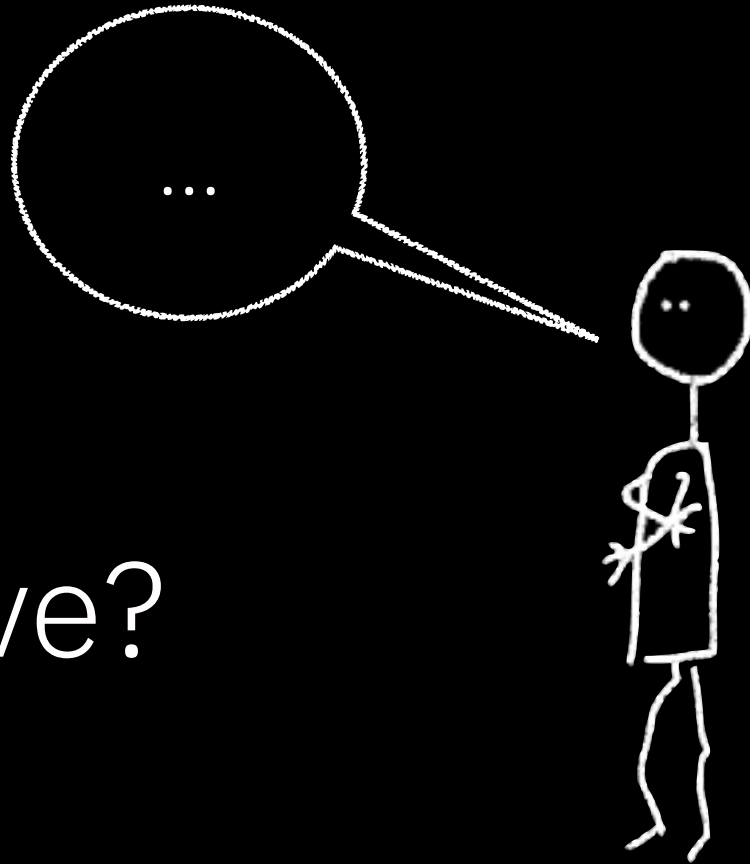
@holly_cummins





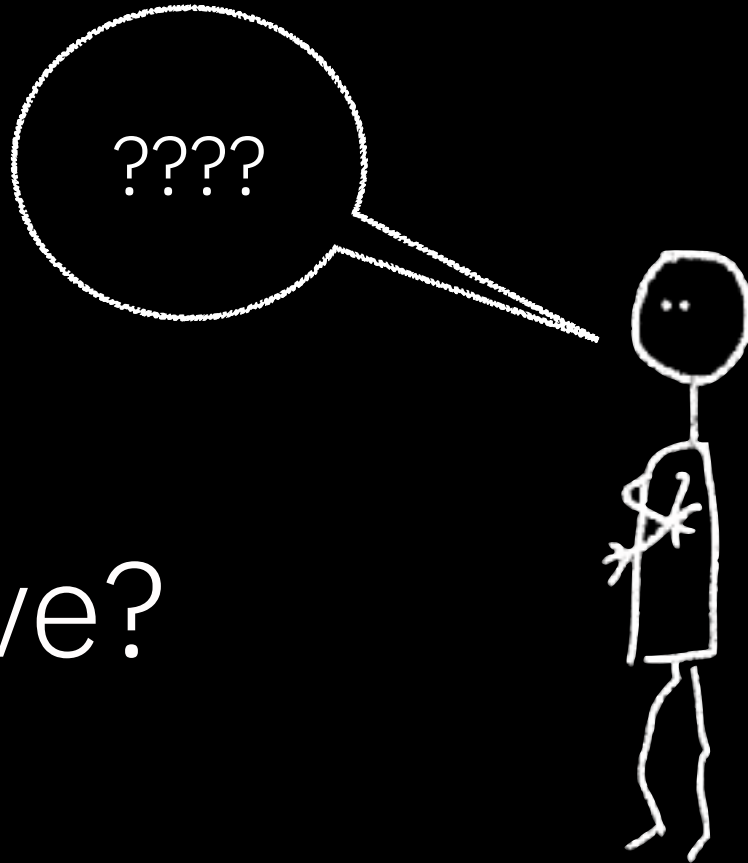
what **is**
cloud native?

what **is**
cloud native?



Dr Holly

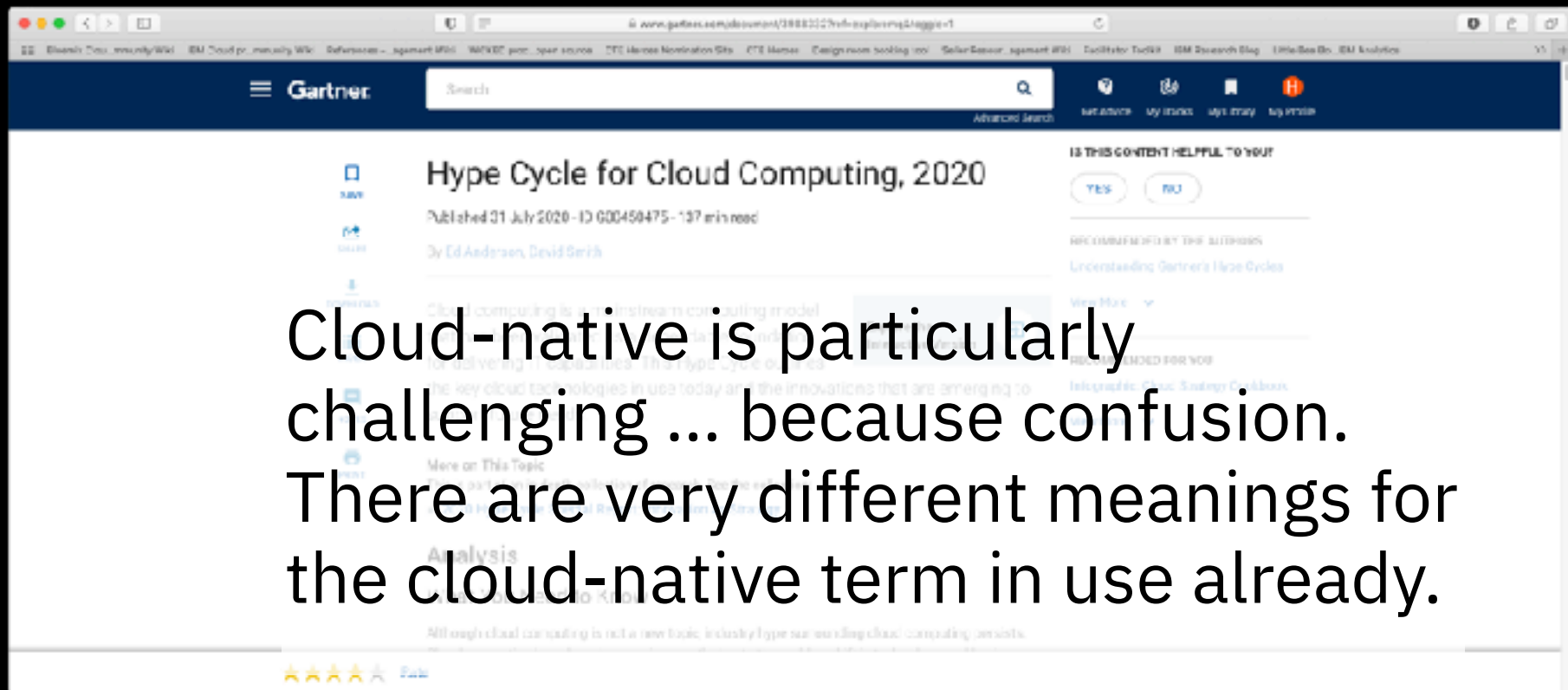
what **is**
cloud native?



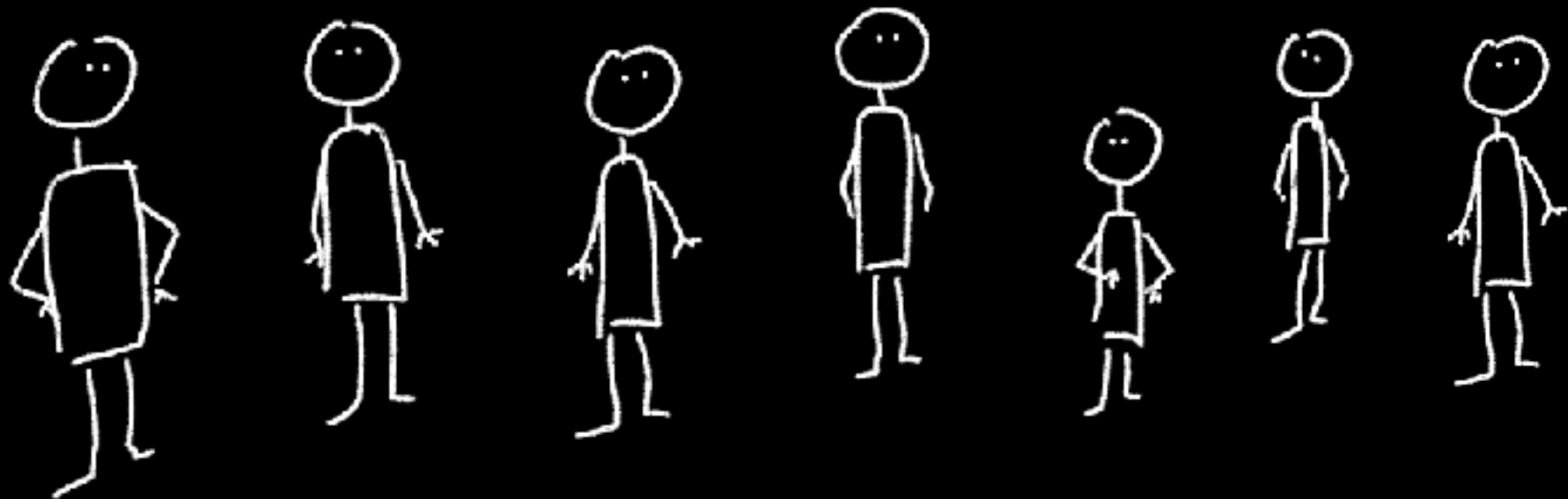
Dr Holly



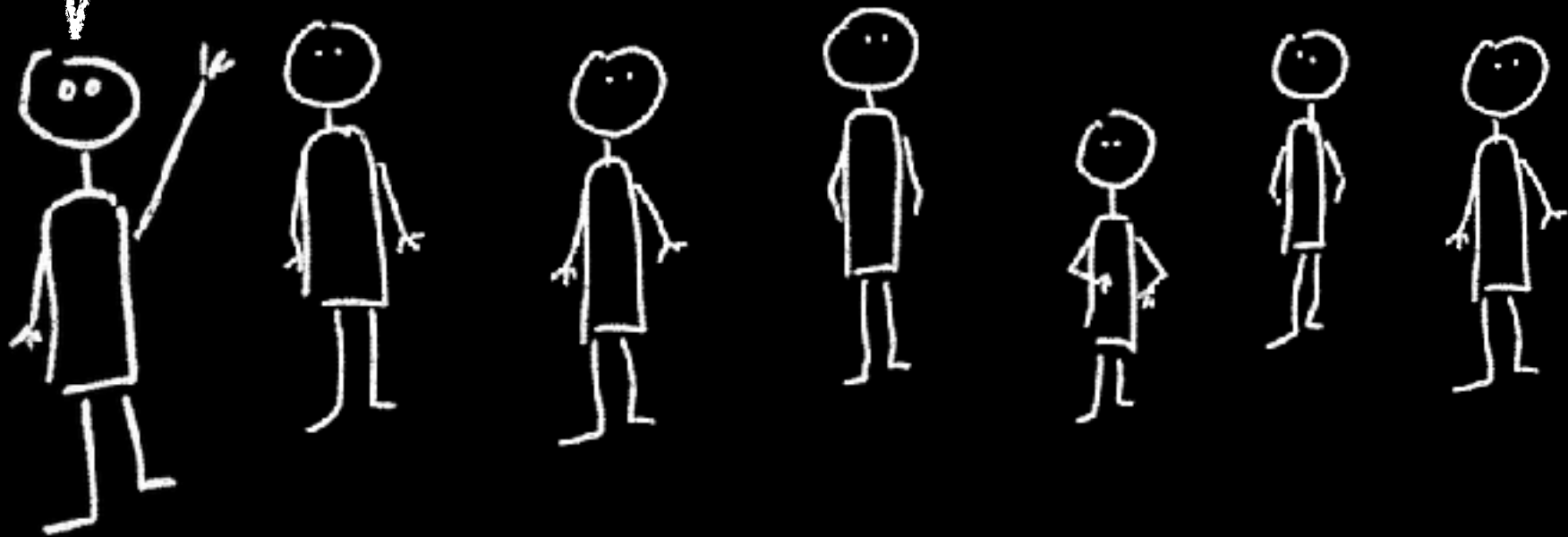
@holly_cummins



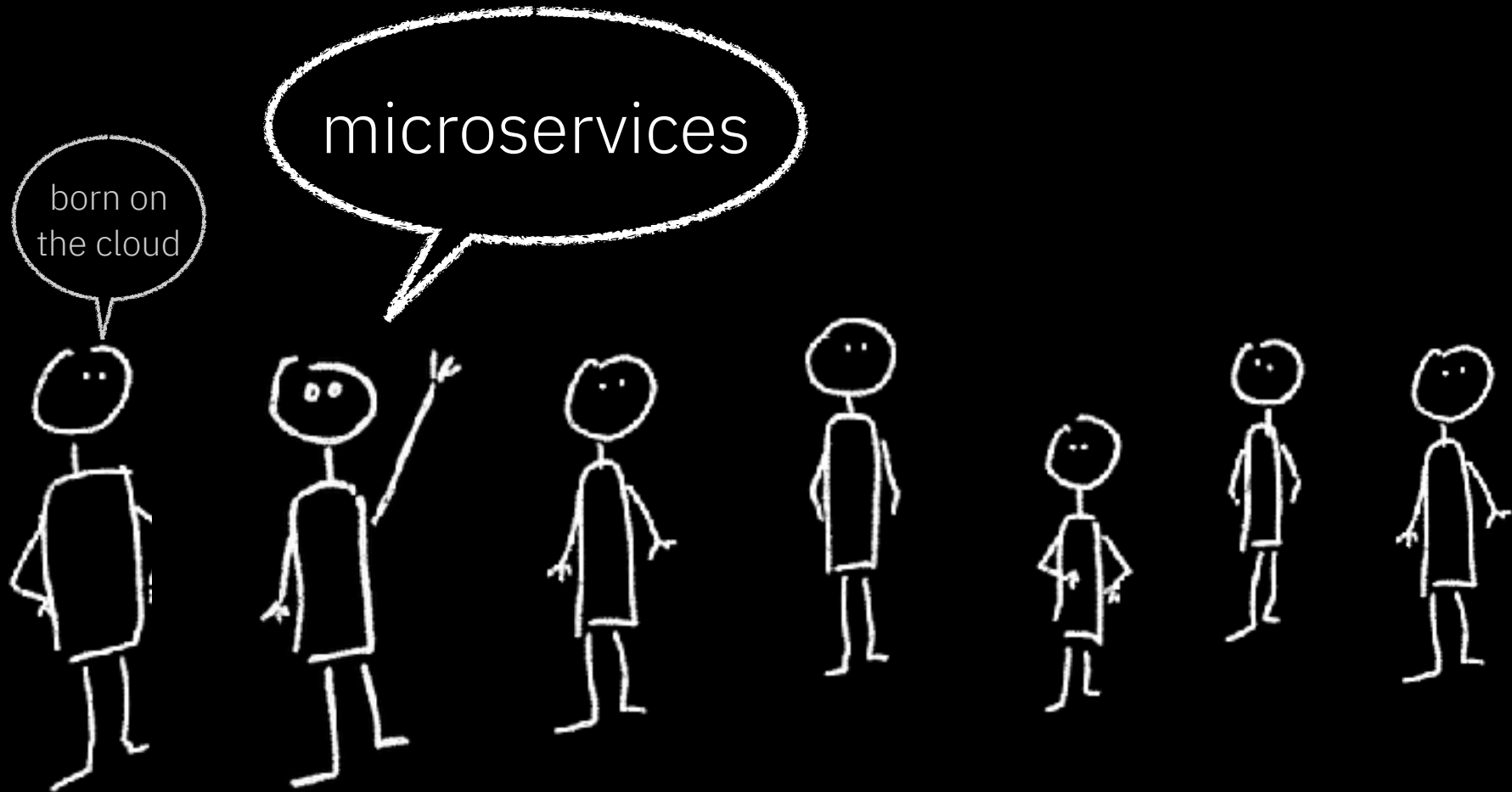
Cloud-native is particularly
challenging ... because confusion.
There are very different meanings for
the cloud-native term in use already.



born on
the cloud







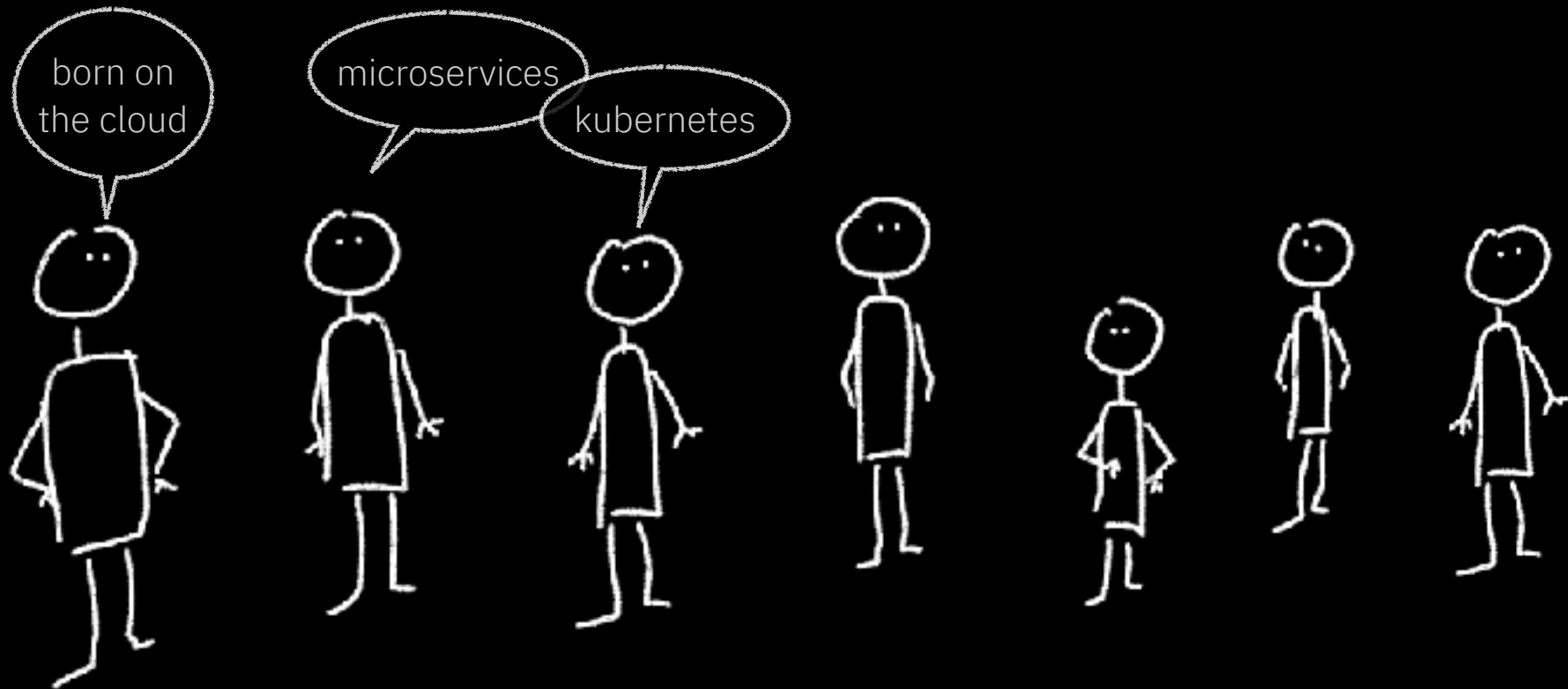




kubernetes

born on
the cloud

microservices



born on
the cloud



microservices



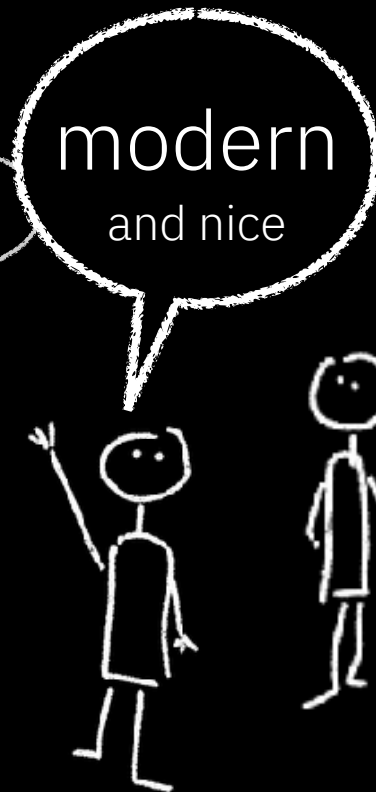
kubernetes



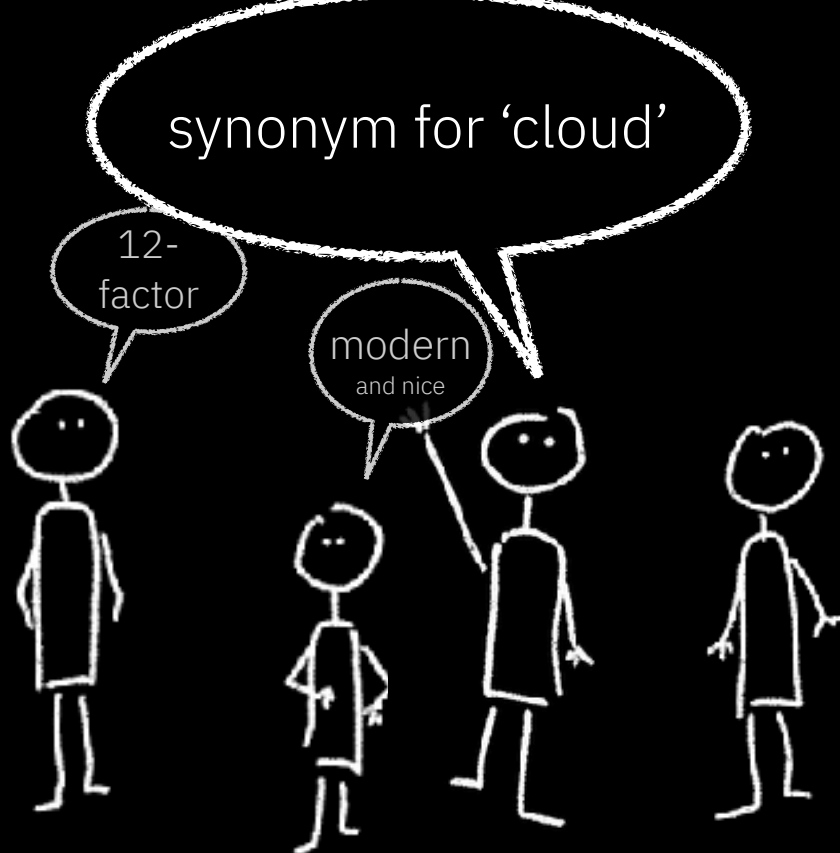
12-
factor



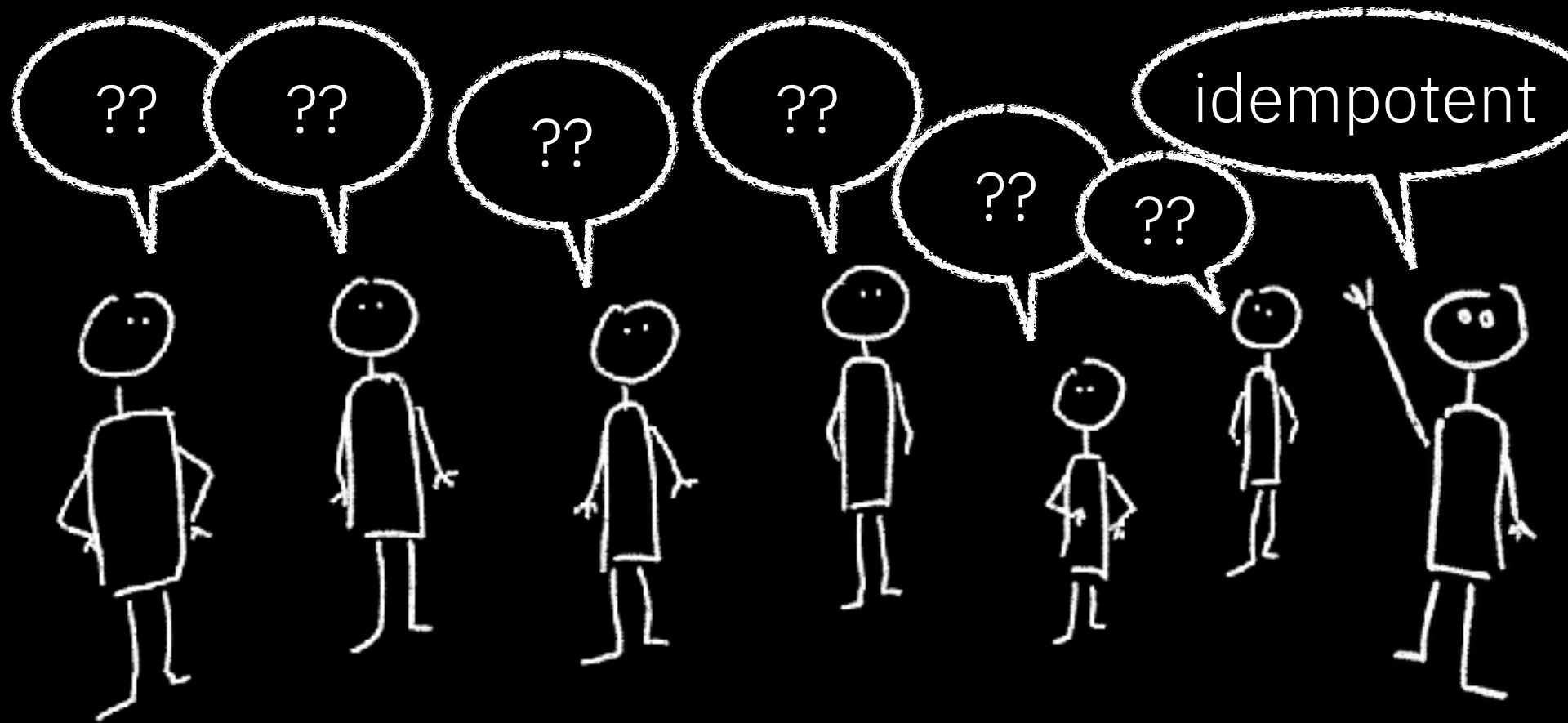


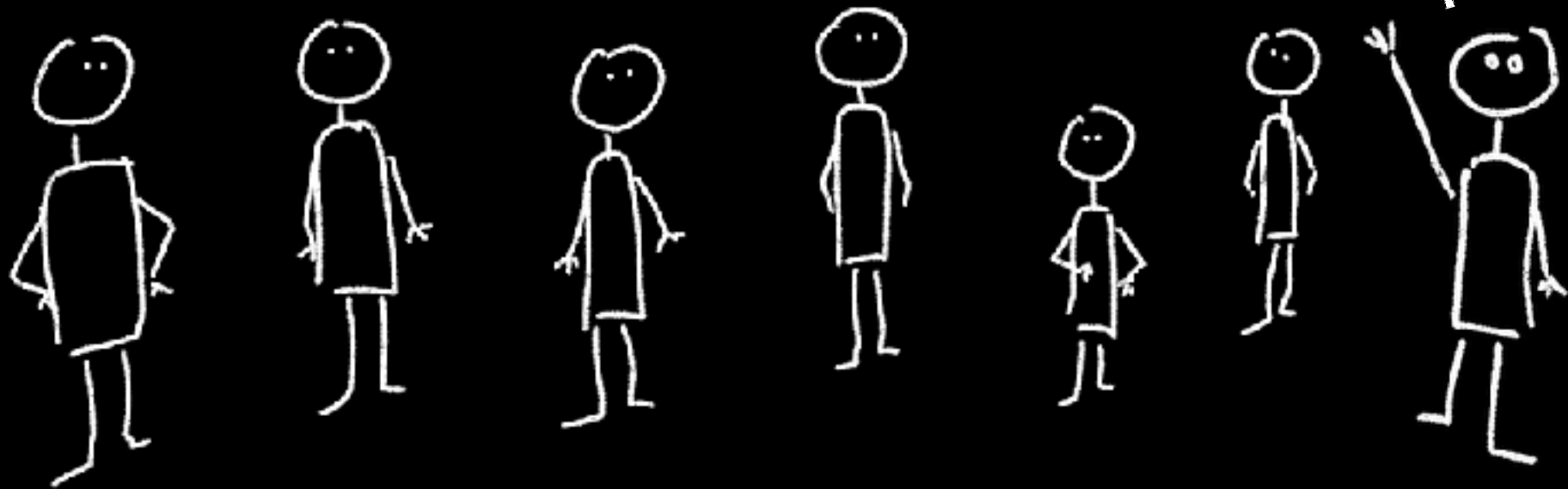












done
with devops
(don't forget devops)



marketing
buzzword

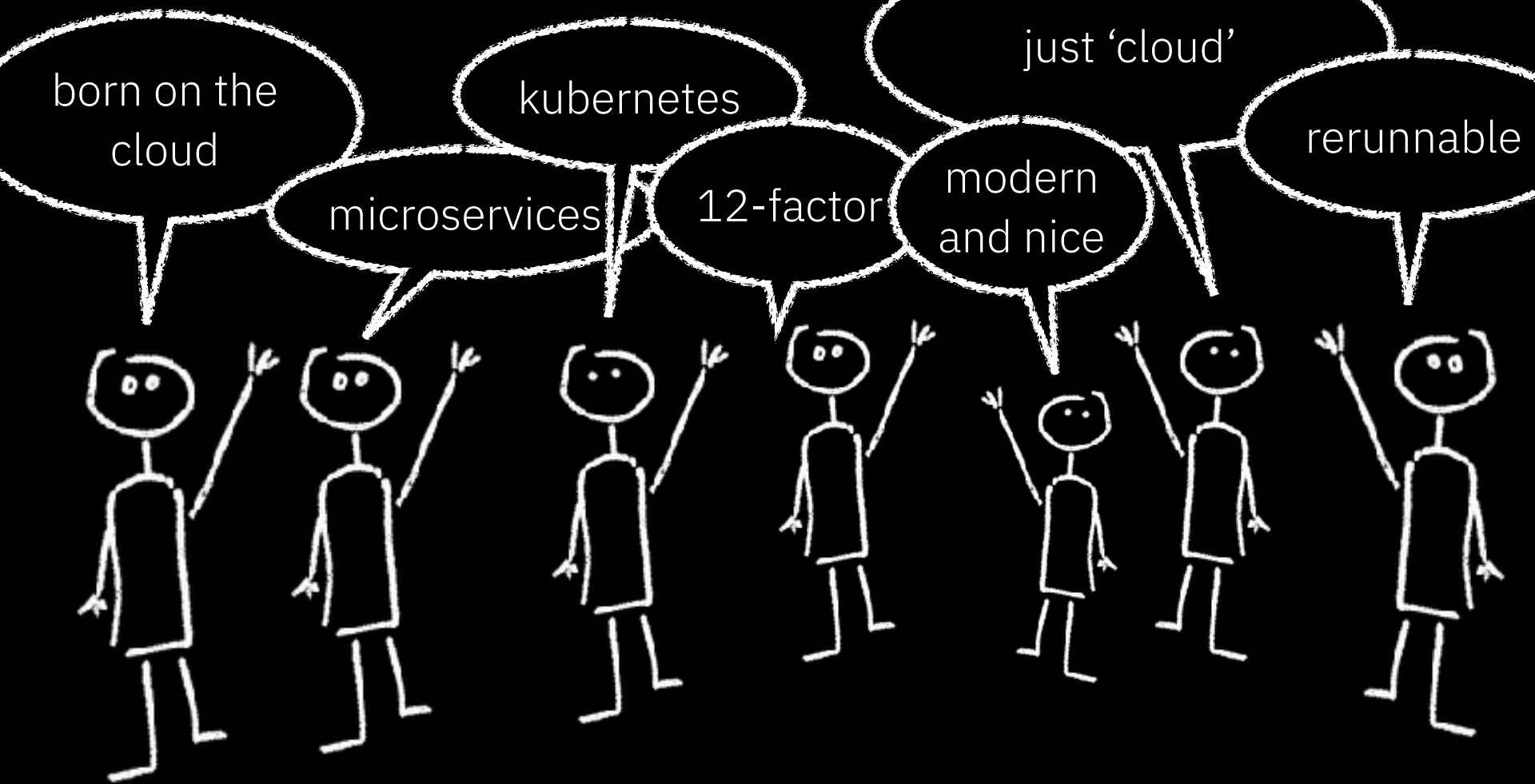


our
legacy app, but
now it's on the
cloud

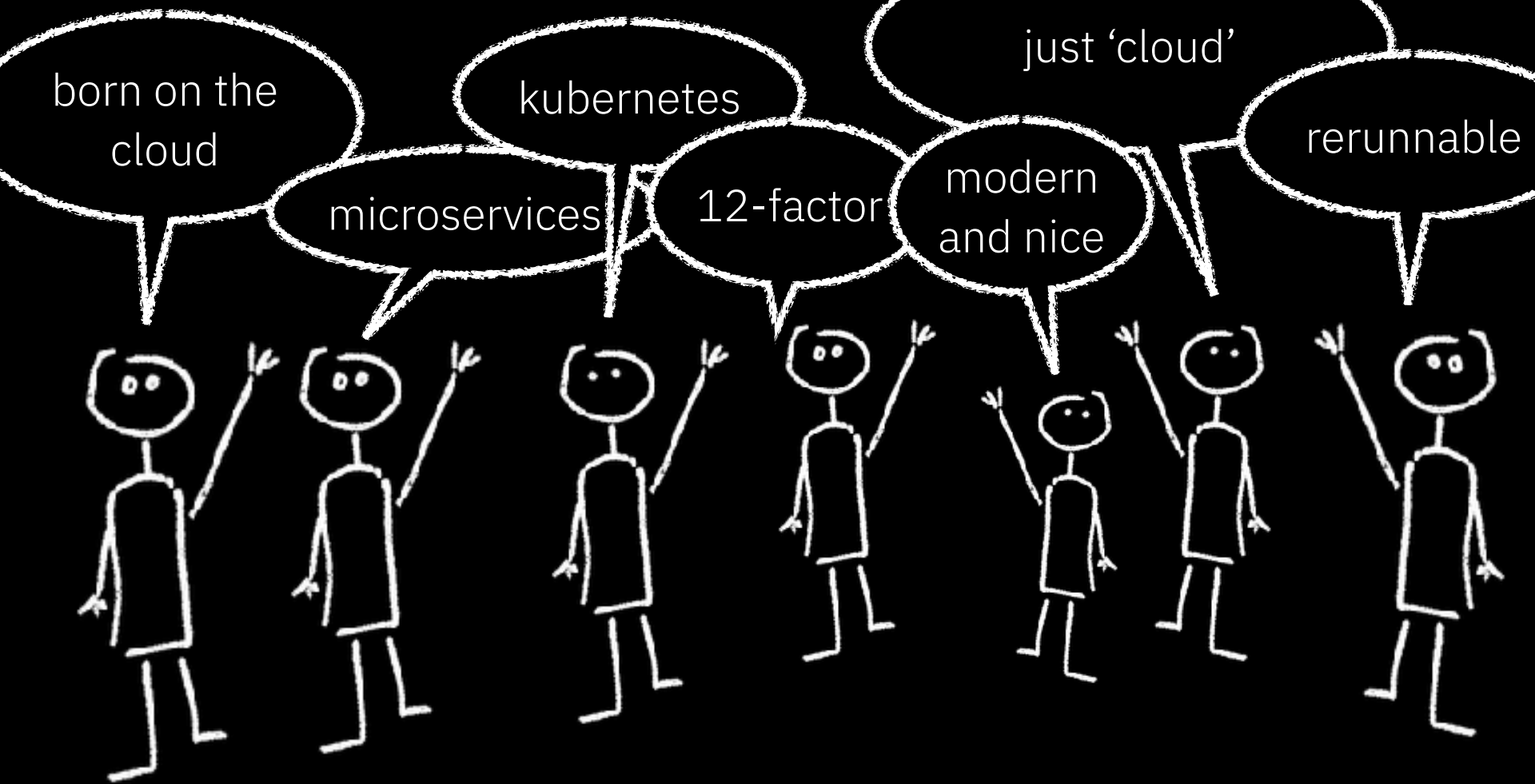


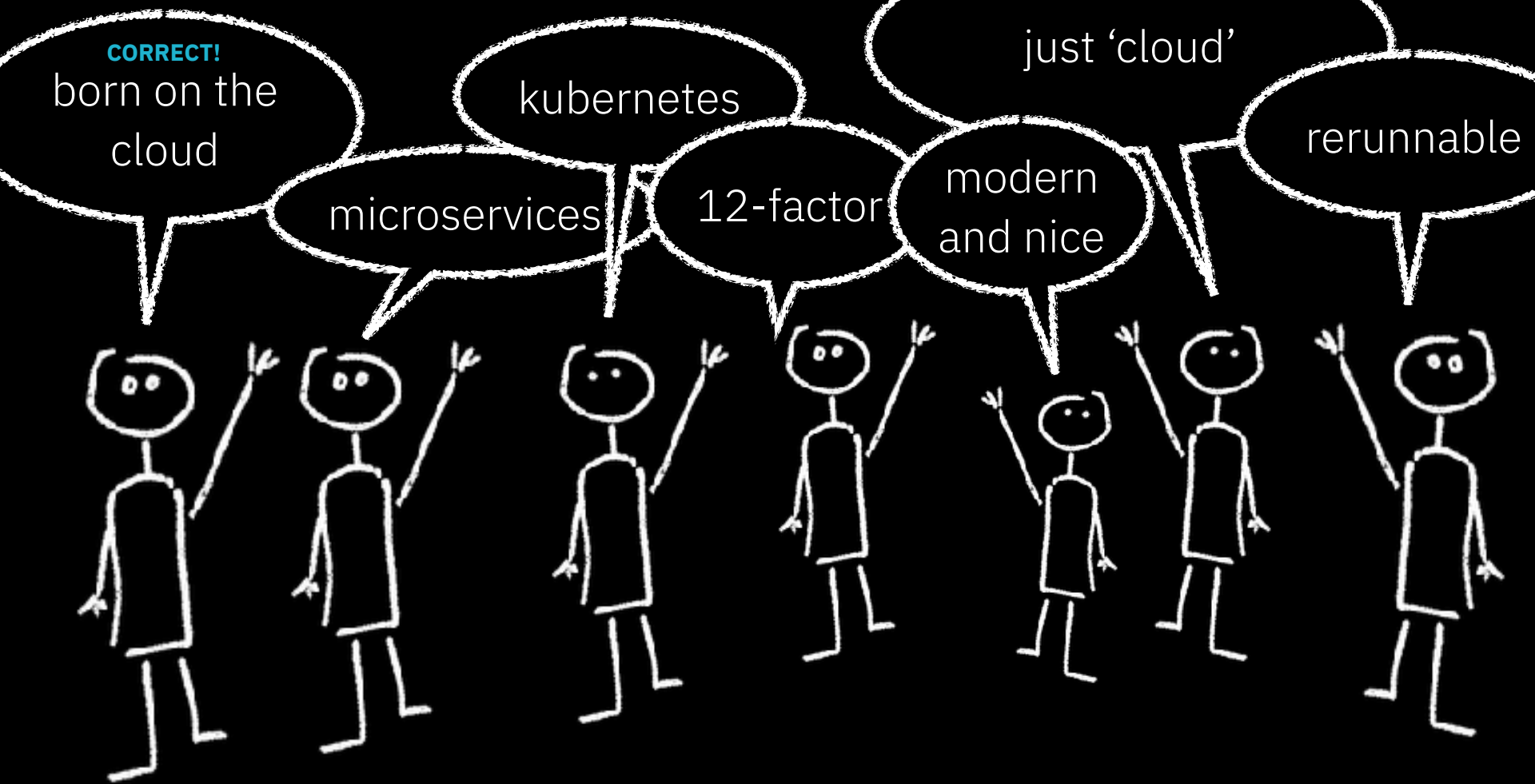
microservices,
but with smart
proxies

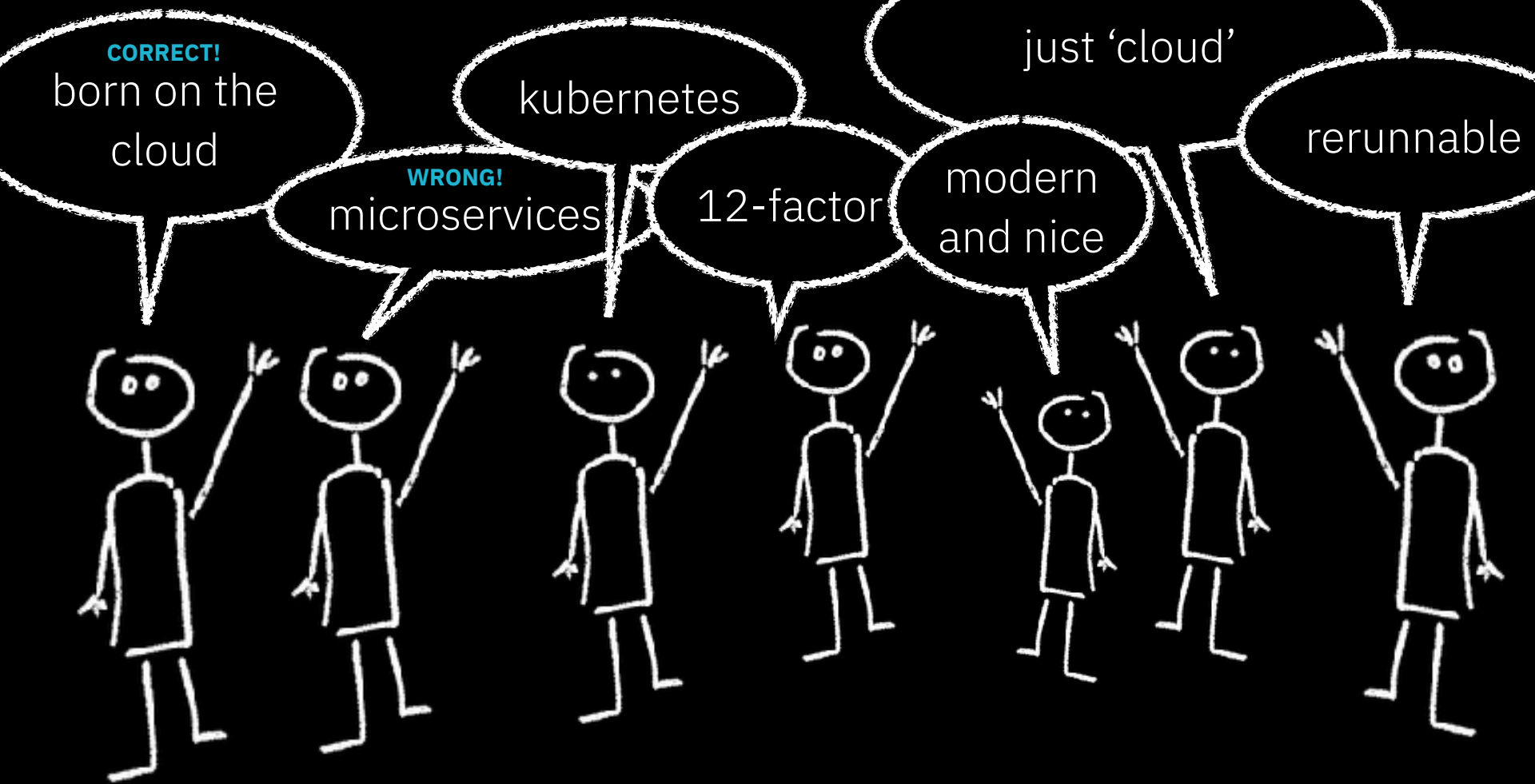


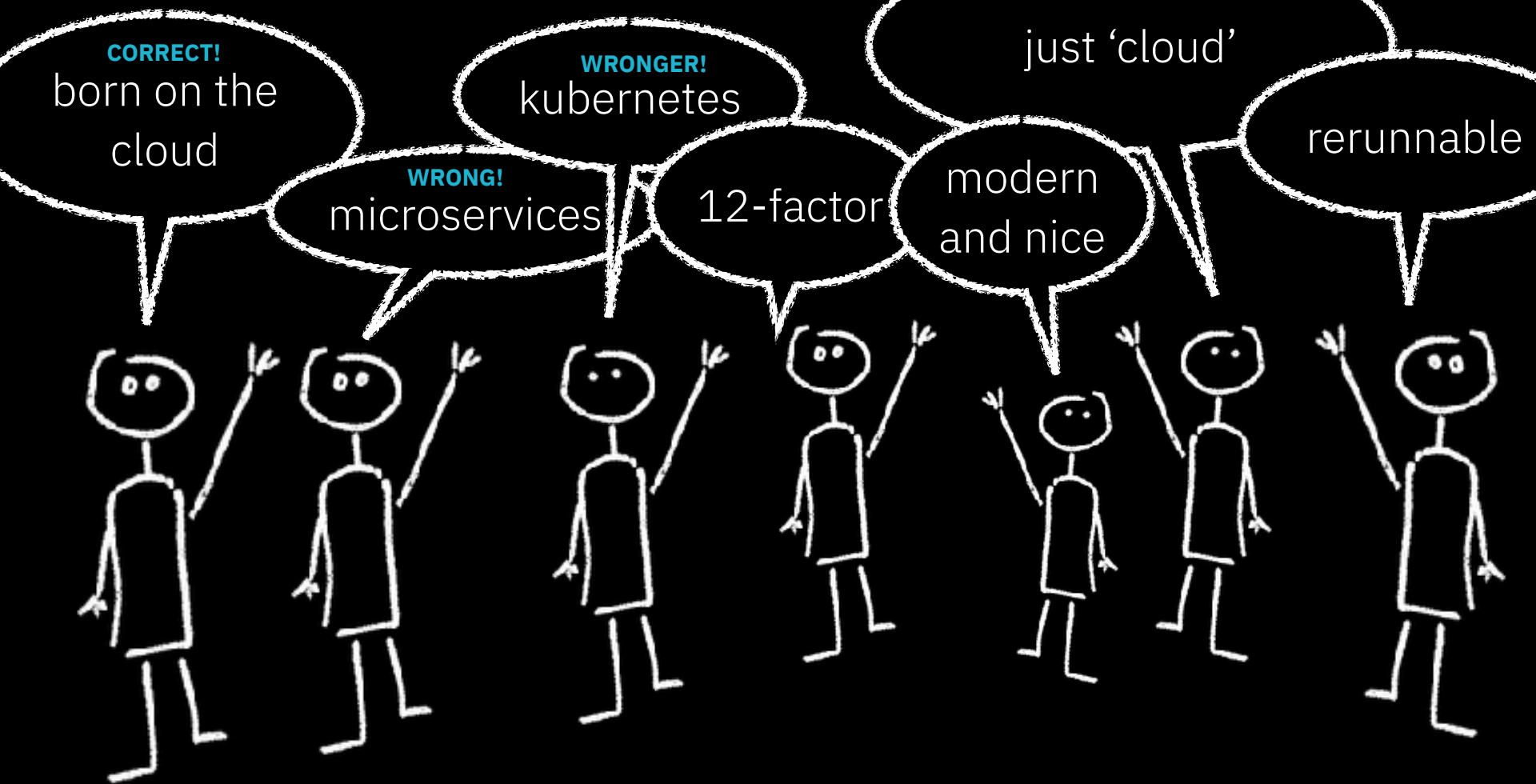


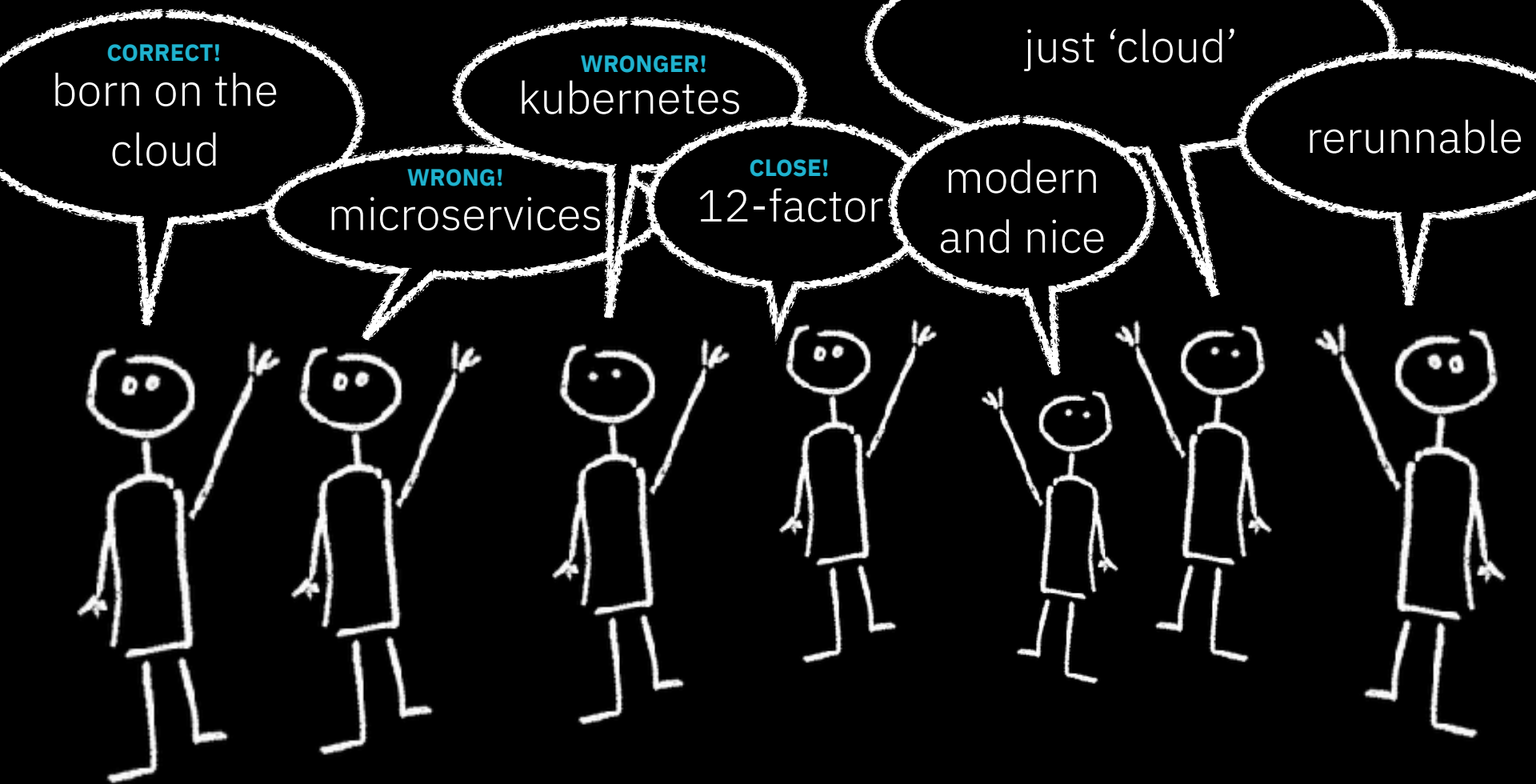
two years ago, I **totally**
knew what cloud native was

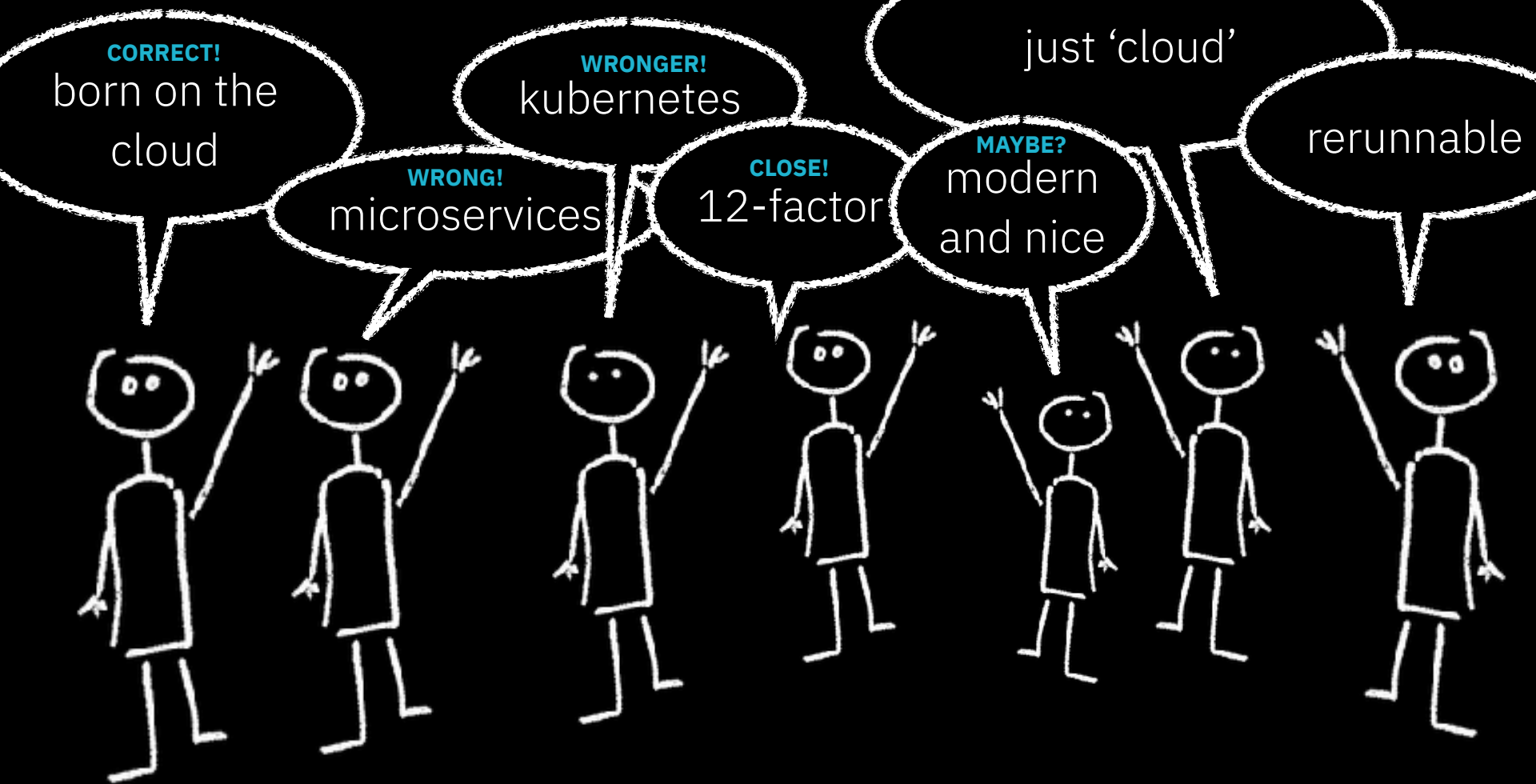


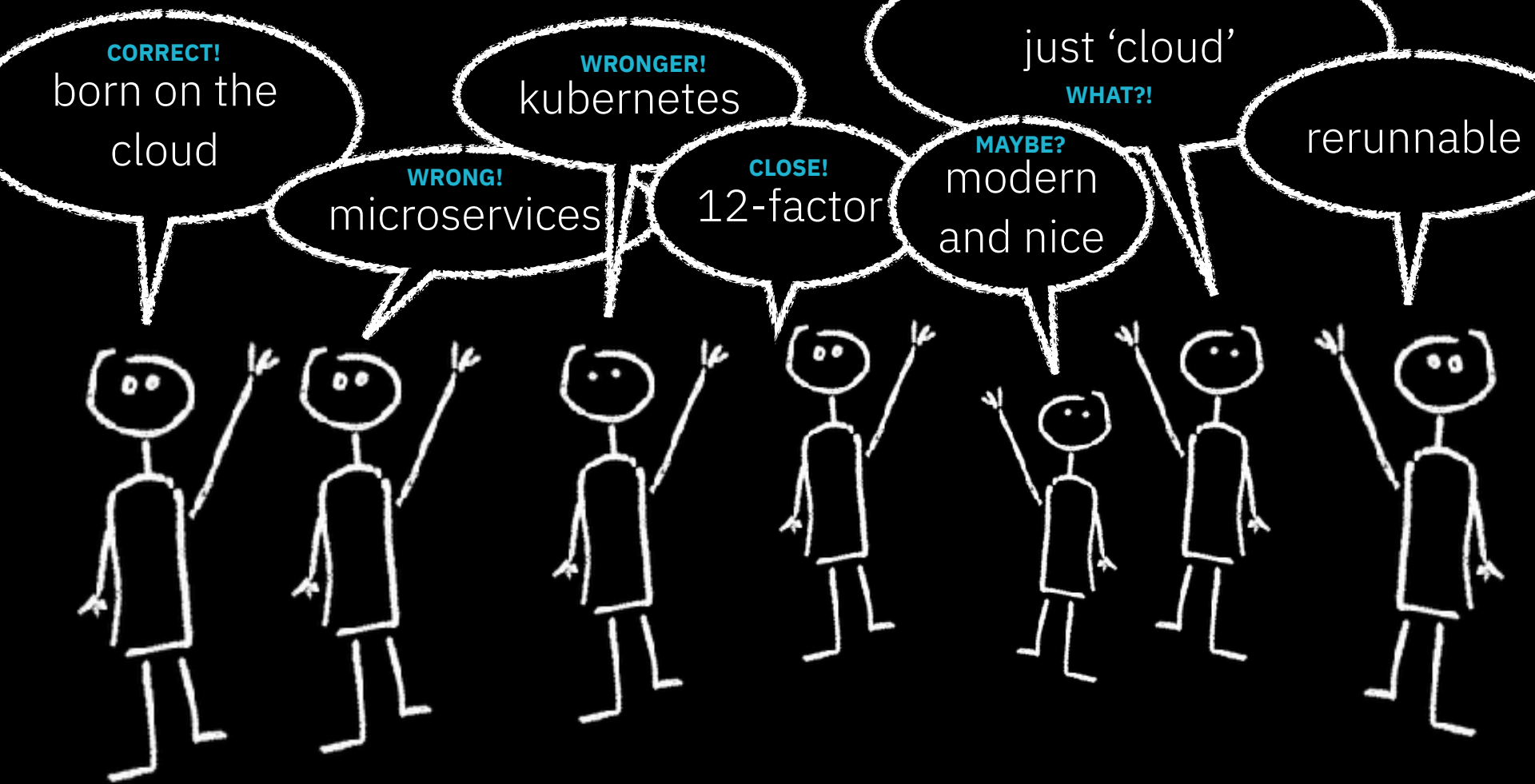


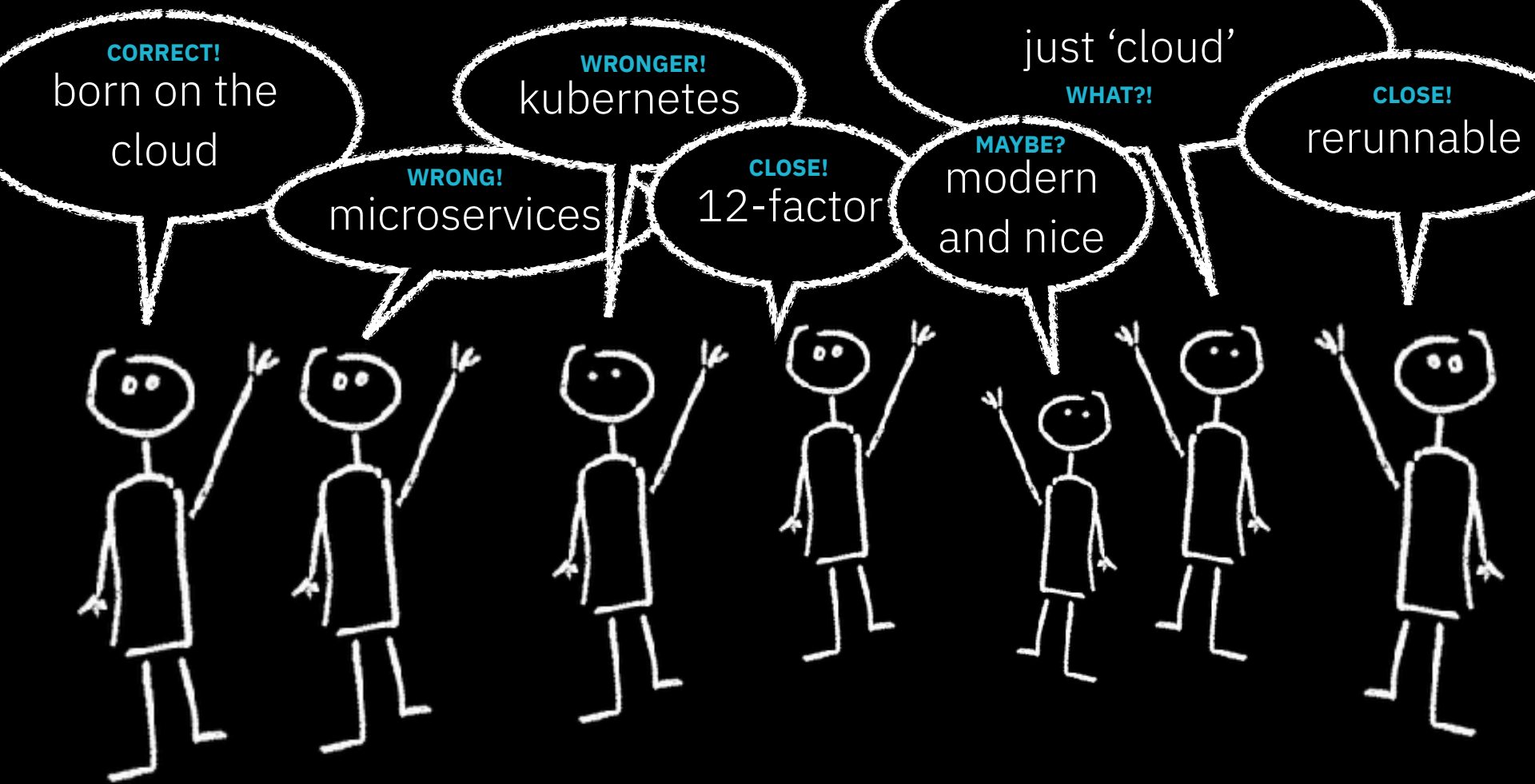








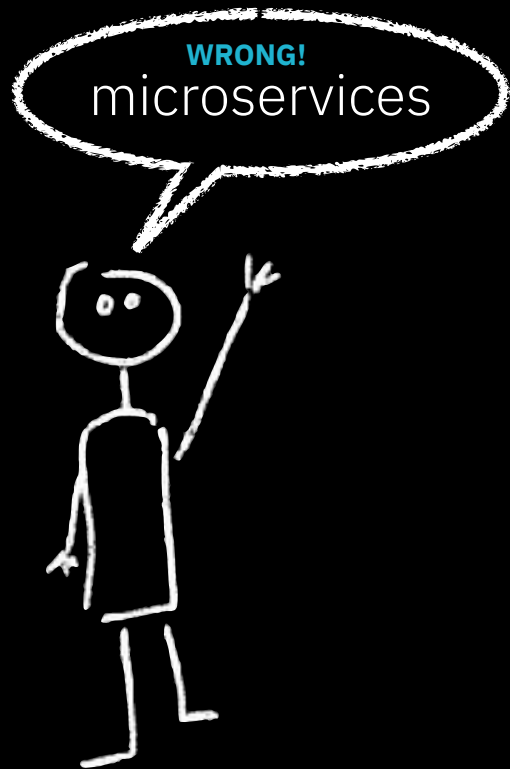




2019

#IBM

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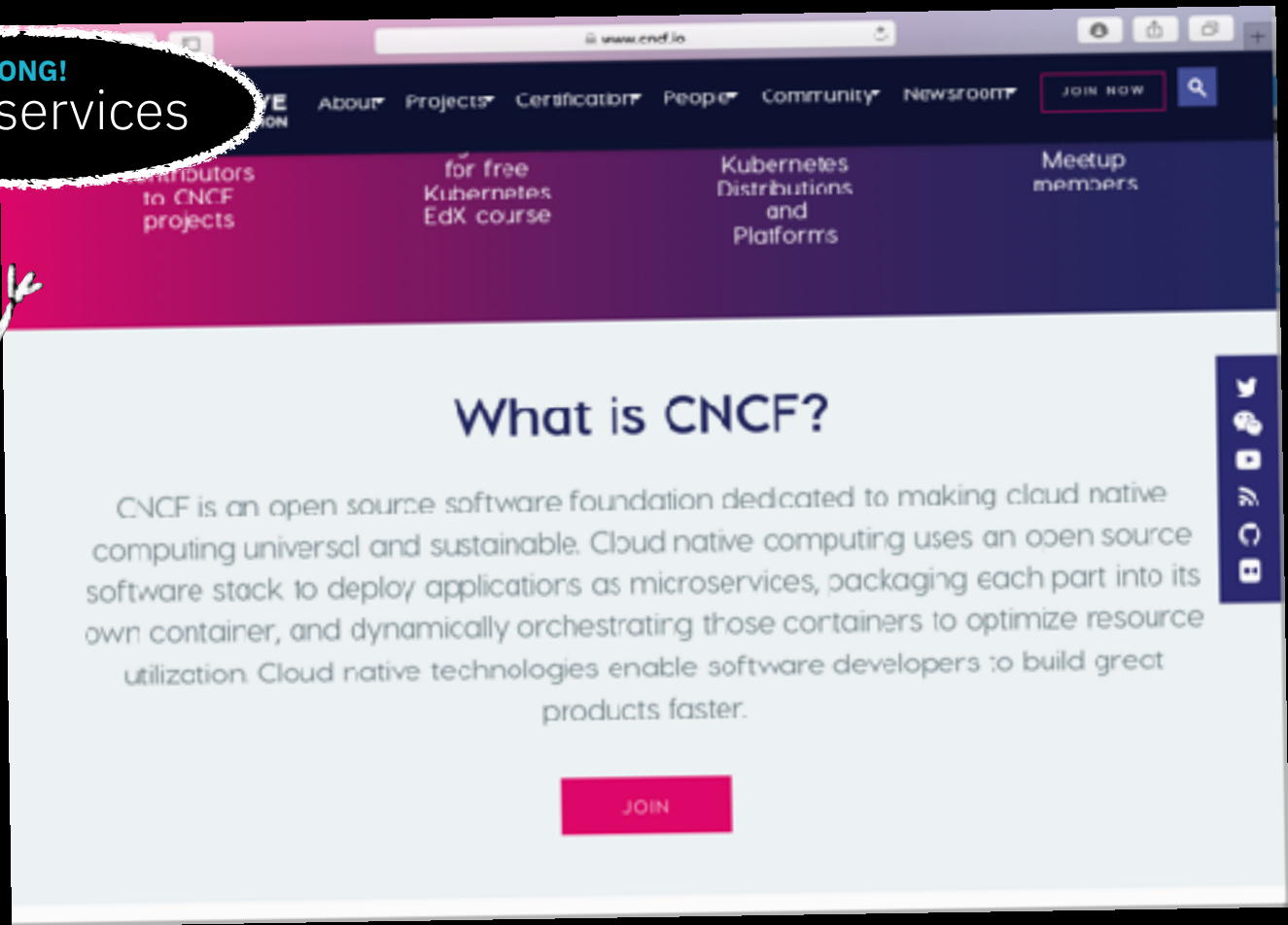


2019

WRONG!
microservices



2019



WRONG!
microservices



2019



microservices
+ containers



CNCF

uh oh

2 years ago

"the cloud native
computing foundation
is **wrong** ...
about cloud native."



Dr Holly

2 years ago

"the cloud native
computing foundation
is **wrong** ...
about cloud native."



Dr Holly

2 years ago

Dr Holly

#IBM

@holly_cummins



Sam Newman 

@samnewman

...

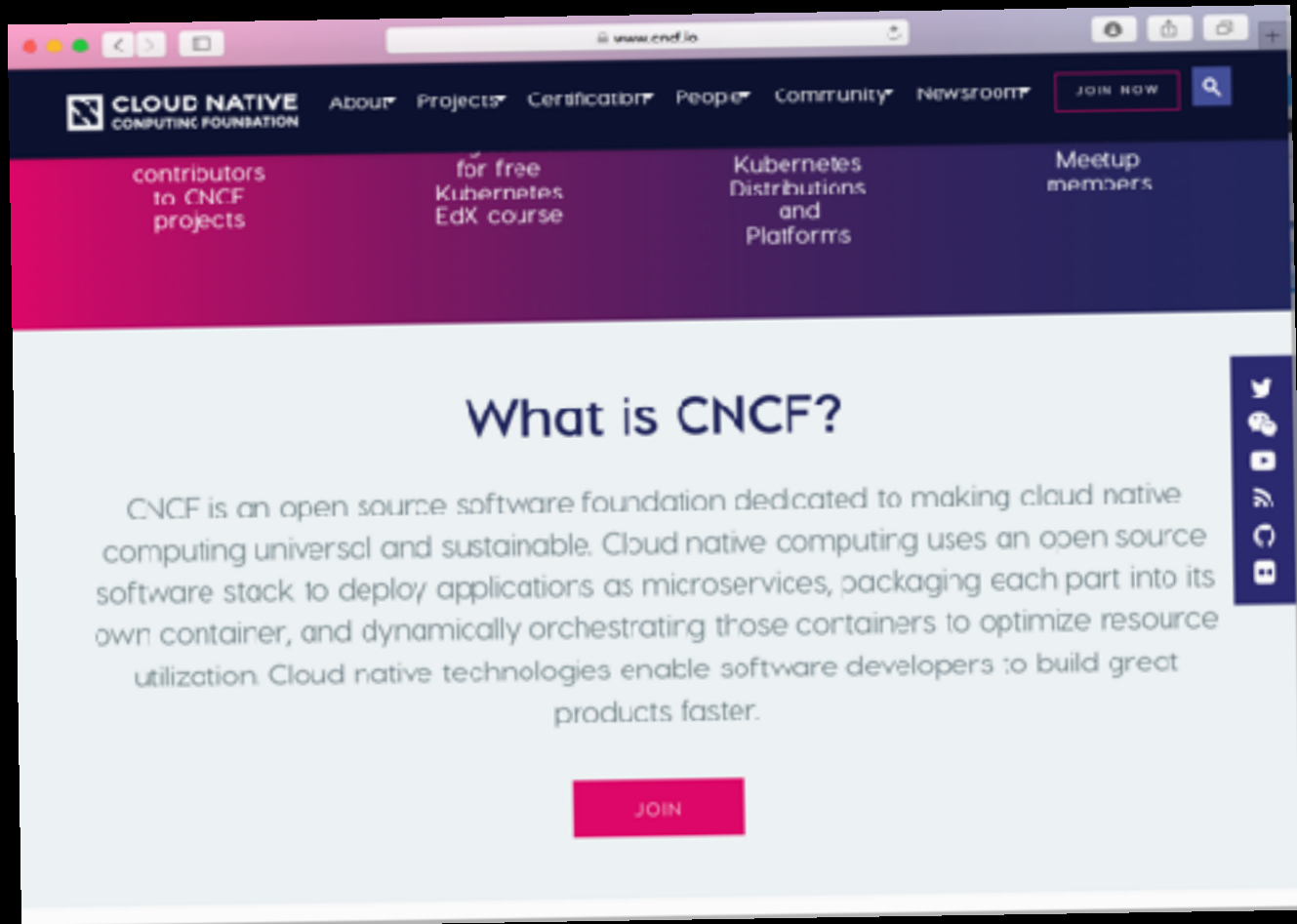
Interesting side effect of the Cloud Native Foundation is now that I'm commonly speaking to people who believe it can't be cloud native without Kubernetes 🙄

10:38 PM · Nov 19, 2020 · Tweetbot for iOS

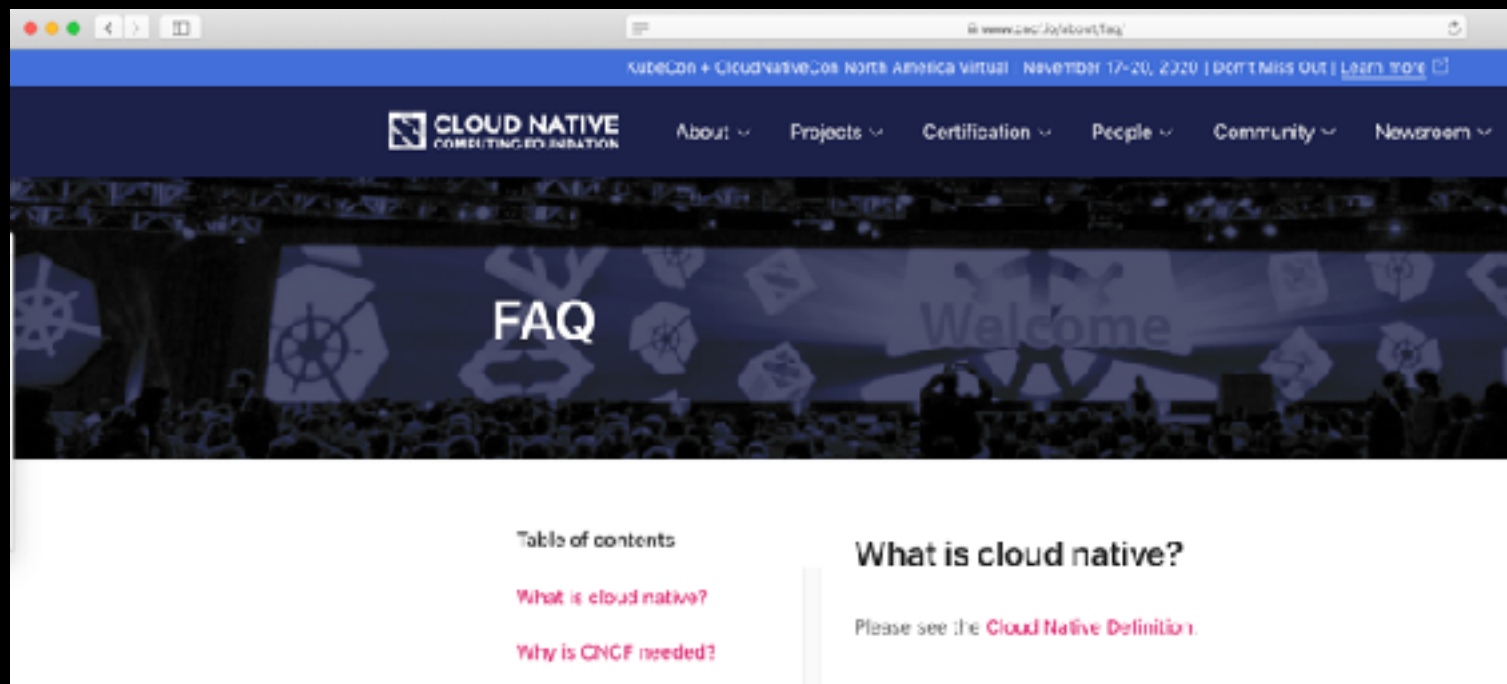
15 Retweets **4** Quote Tweets **130** Likes

does the CNCF even know
what cloud native is?

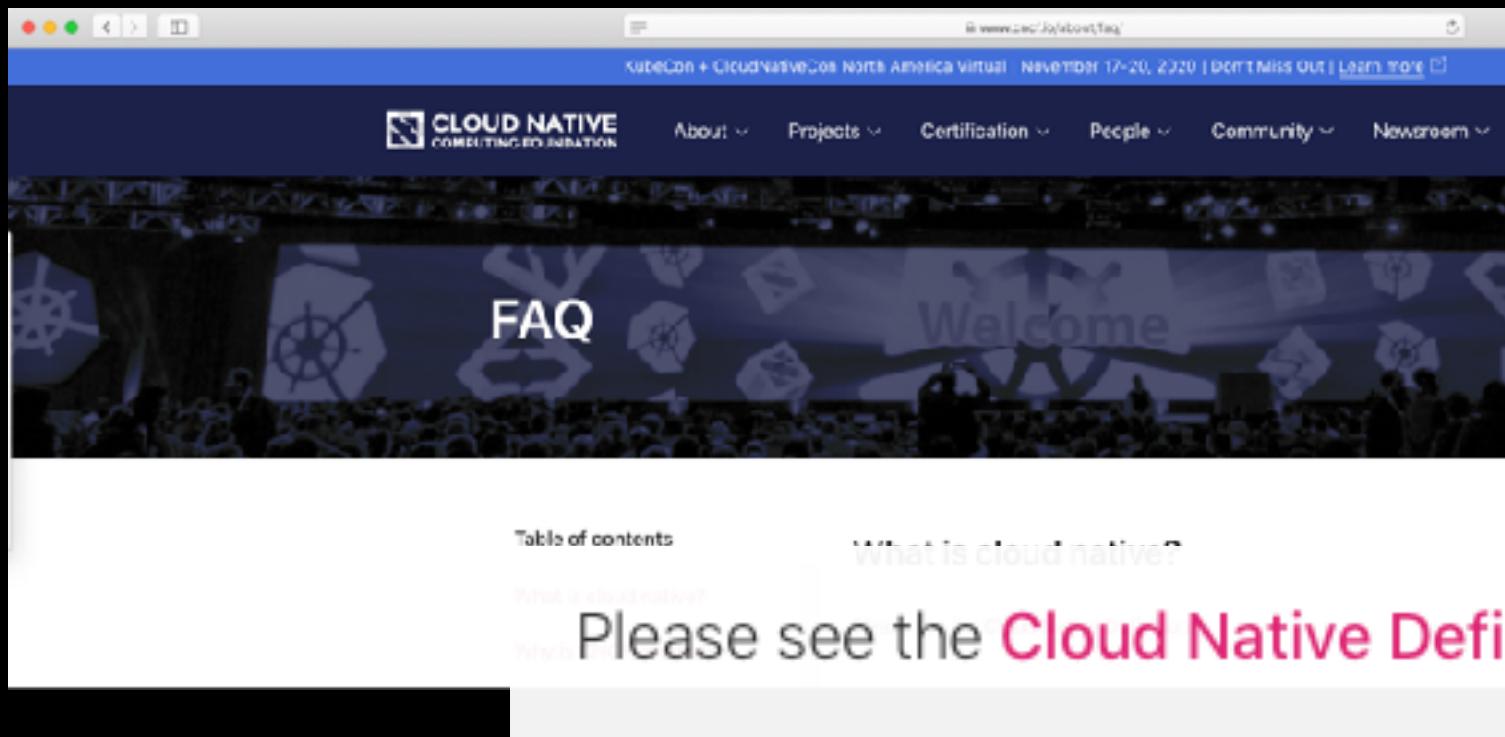
does the CNCF even agree
what cloud native is?



2019



2020



2020

Search in java.io... Pull requests Issues Marketplace Features

mvn / loc

Code Issues Pull requests Actions Insights Security Insights

History for mvn / loc

- Commits ended 25, 2020
 - Merge pull request #100 from javaio/patch-1
 - single commit on 25 Dec
 - Verified
 - Details
 - Compare
- Commits ended 16 Dec 2019
 - Update CONTRIBUTING.md
 - justinccurran on 16 Dec 2019
 - Verified
 - Details
 - Compare
 - Improve translation
 - marco committed on 16 Dec 2019
 - Details
 - Compare
 - Merge branch 'master' into master
 - marco committed on 16 Dec 2019
 - Verified
 - Details
 - Compare
- Commits ended 9 Dec 2019
 - Update translations and implementation #92
 - evanlee on 9 Dec 2019
 - Details
 - Compare
- Commits ended 8 Dec 2019
 - Fix security
 - marco committed on 8 Dec 2019
 - Details
 - Compare
- Commits ended 2, 2019
 - Access for the letter
 - marco committed on 2 Dec 2019
 - Details
 - Compare
- Commits ended 24 Dec 2018
 - update locale translation
 - marco committed on 24 Dec 2018
 - Details
 - Compare
- Commits ended 2, 2018
 - Improve French definition
 - marco committed on 2 Dec 2018
 - Details
 - Compare
- Commits ended 13, 2018
 - Fix the definition translation for CACF Definition
 - marco committed on 13 Dec 2018
 - Verified
 - Details
 - Compare

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 - 1 commit
 - Commits ended 8 Dec 2019
 - Fix security
 - mlake committed on 8 Dec 2019
 - Verified
 - 1 commit
 - Commits ended 2, 2019
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 - mlake committed on 21 Dec 2019
 - Verified
 - 1 commit
 - Commits ended 24 Dec 2019
 - update locale translation
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 - Verified
 - 1 commit
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 - Improve French definition
 - ammapro committed on 2 Dec 2019
 - Verified
 - 1 commit
 - Commits ended 13, 2019
 - Fix the definition resolution for CACF Definition
 - mlake committed on 13 Dec 2019
 - Verified
 - 1 commit

✓ **Create Cloud Native Definition**

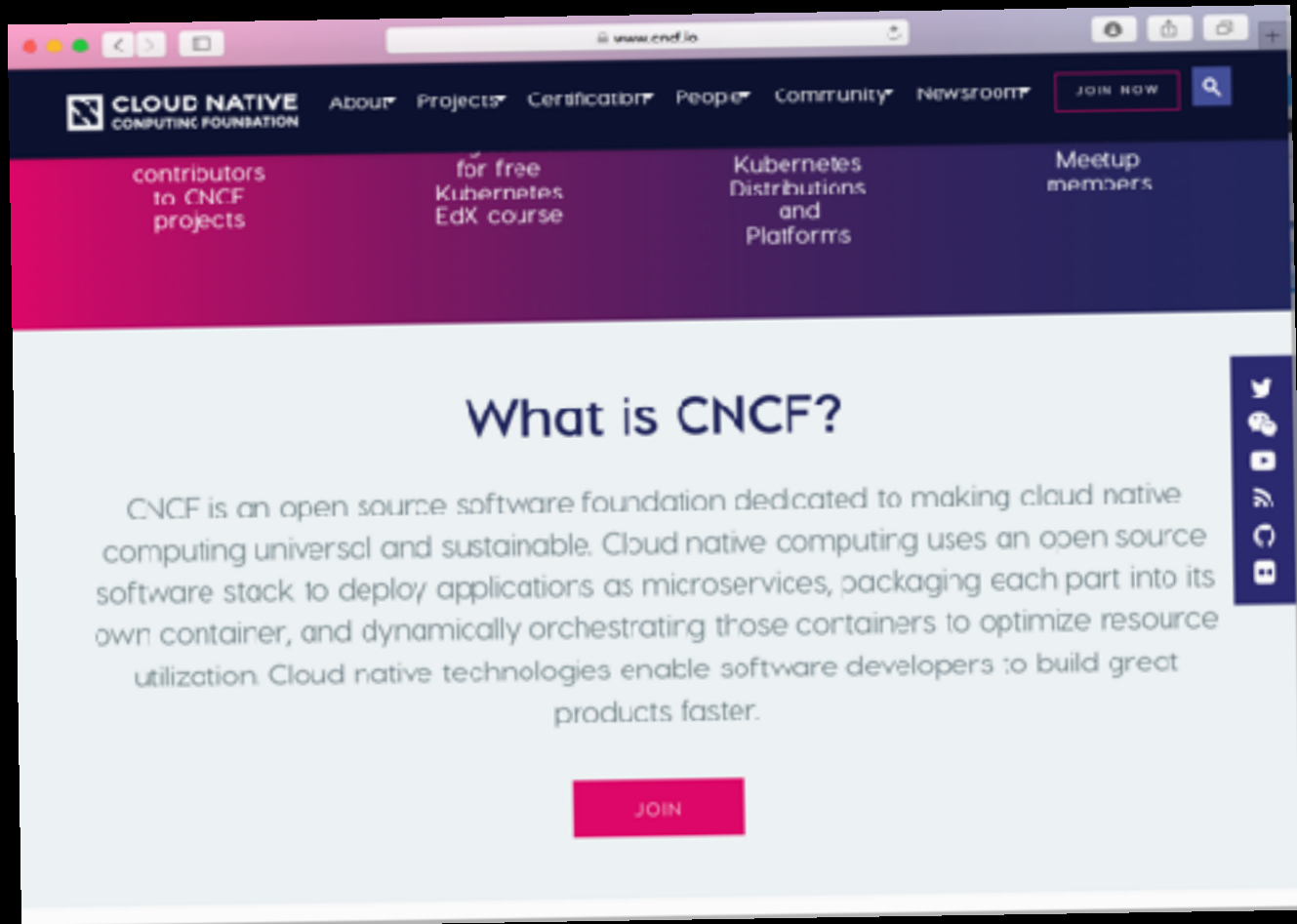
Based on 11 drafts from <https://docs.google.com/document/d/1d9Ks3UvUV8sZj4r1bAMymq0HZwi1Cwn0ZWGtrCuf0uk/>

🔑 master (#117)

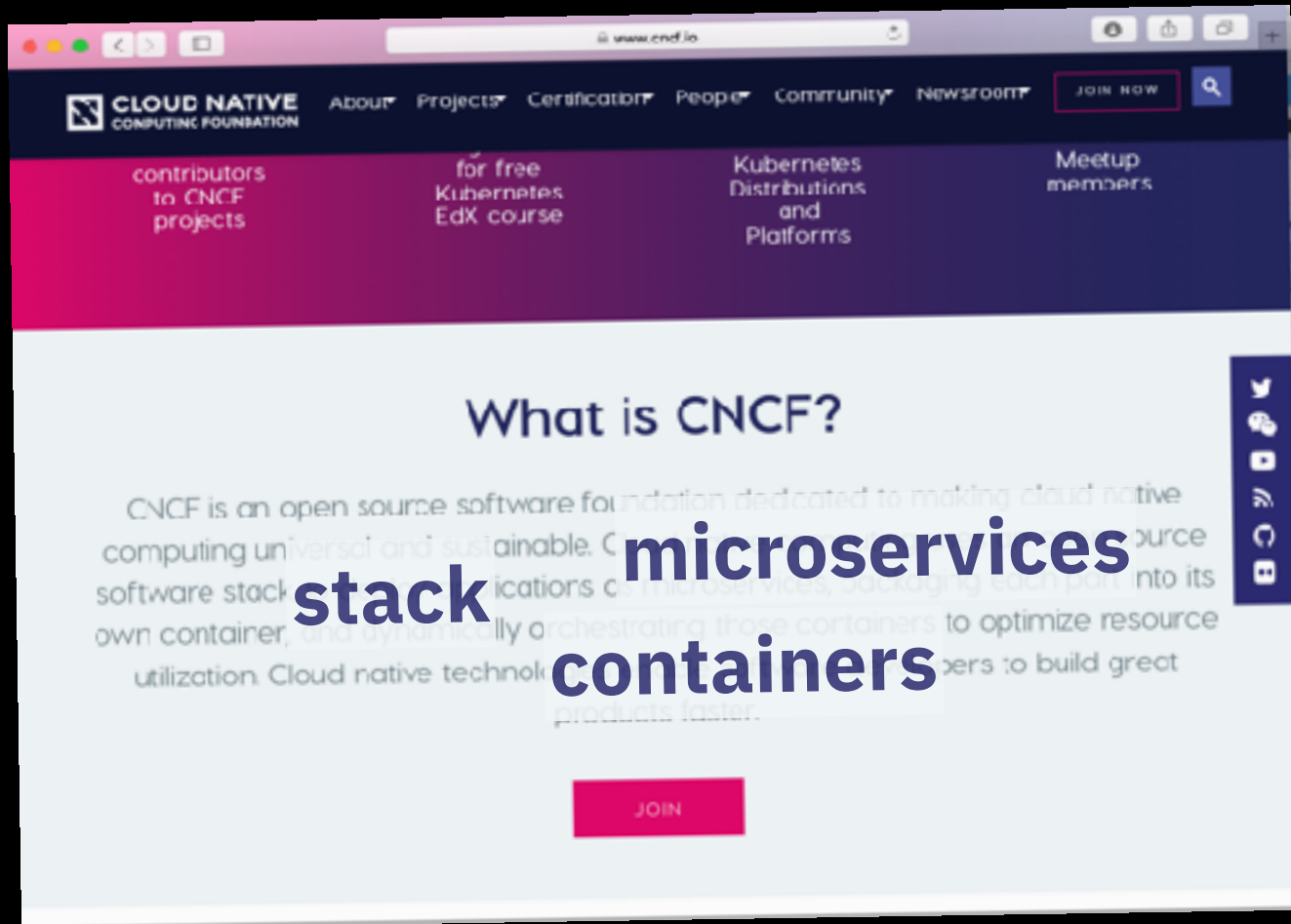


dankohn committed on 20 May 2018

Verified



2019



2019

112 lines (58 slms) 12.4 KB

RAW

History



CNCF Cloud Native Definition v1.0

Approved by TOC: 2018-06-11

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[Français](#) (French) | [Polski](#) (Polish) | [Português Brasileiro](#) (Portuguese) | [Русский](#) (Russian)

Cloud native technologies empower organizations to build and run scalable applications in modern, dynamic environments such as public, private, and hybrid clouds. Containers, service meshes, microservices, immutable infrastructure, and declarative APIs exemplify this approach.

These techniques enable loosely coupled systems that are resilient, manageable, and observable. Combined with robust automation, they allow engineers to make high-impact changes frequently and predictably with minimal toil.

2020

IBM Garage

@holly_cummins

112 lines (58 slms) 12.4 KB

RAW

History



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2020

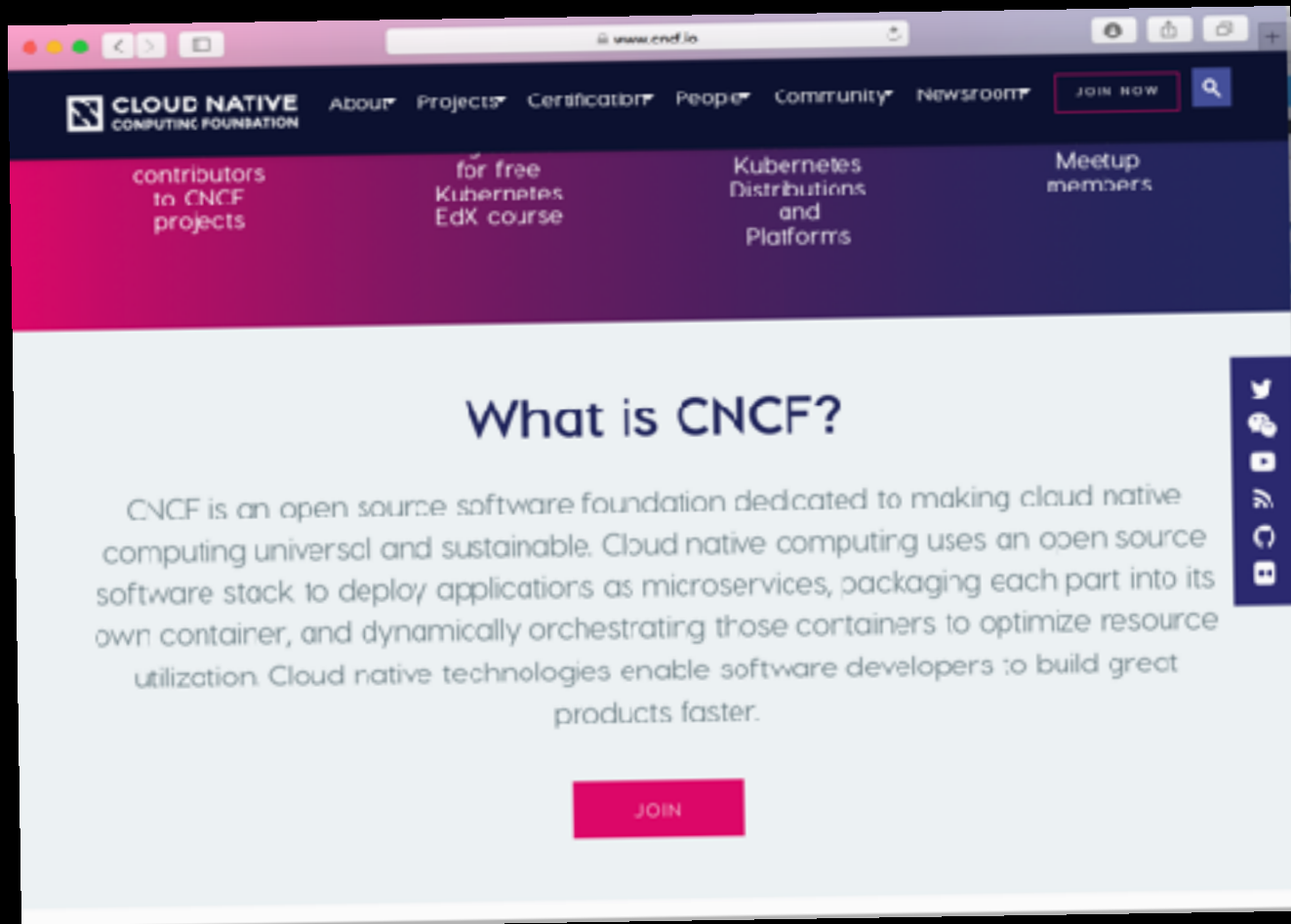
IBM Garage

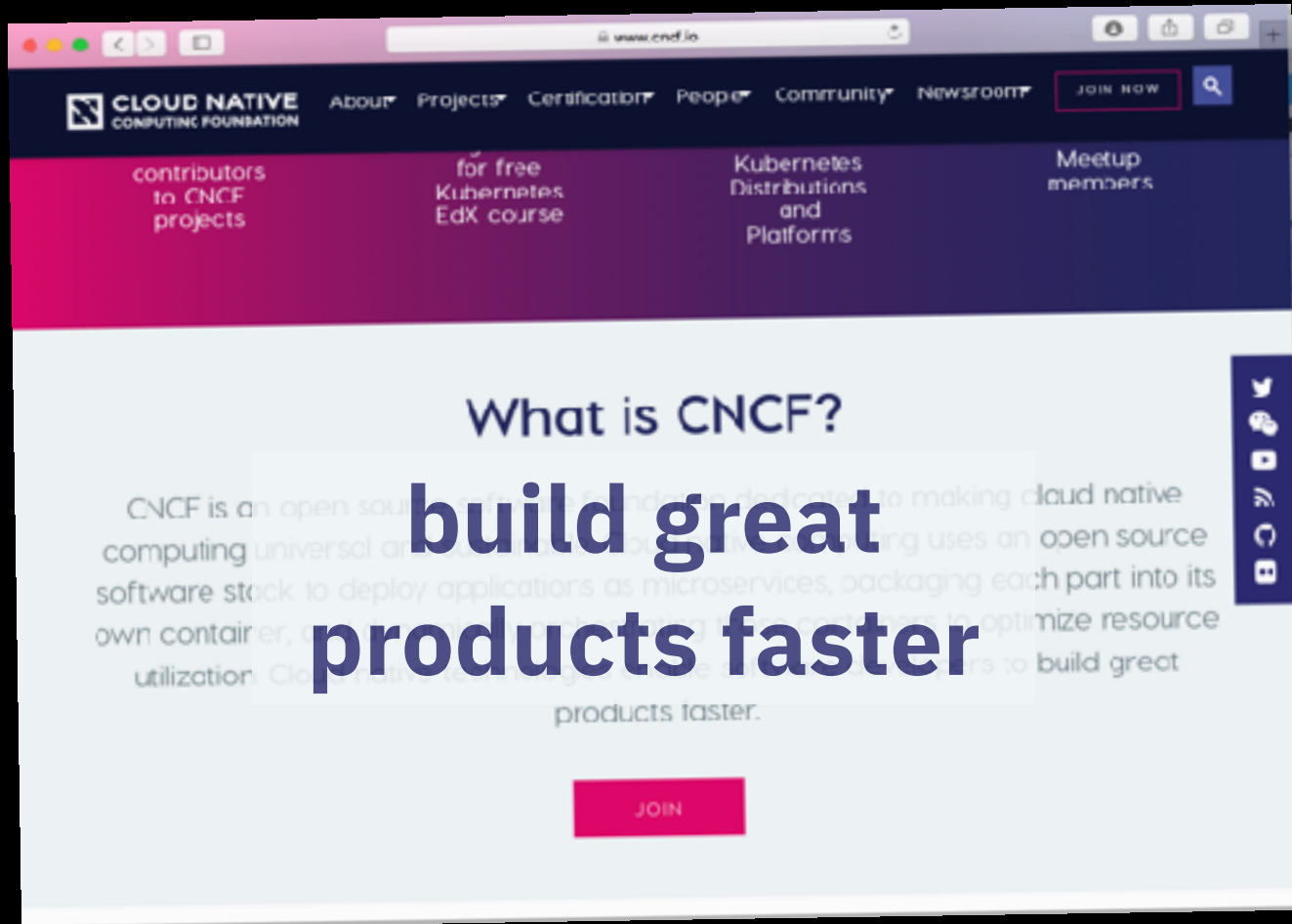
@holly_cummins

does the definition of
cloud native even **matter**?

what matters:
the why?

what **problem** are
we trying to solve?





112 lines (58 slms) 12.4 KB

RAW

History



CNCF Cloud Native Definition v1.0

Approved by TOC: 2018-06-11

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IBM Garage

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RAW

HTML



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Approved by TOC: 2018-06-11

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Português Brasileiro (Portuguese)

Русский (Russian)

Cloud native technology is a set of practices and patterns for building and running applications in the cloud. It includes containers, service meshes, microservices, immutable infrastructure, and declarative APIs. These techniques enable loosely coupled systems that are resilient, observable, and automated. Combined with robust automation, they allow engineers to make high-impact changes frequently and predictably with minimal toil.

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2020

IBM Garage

@holly_cummins

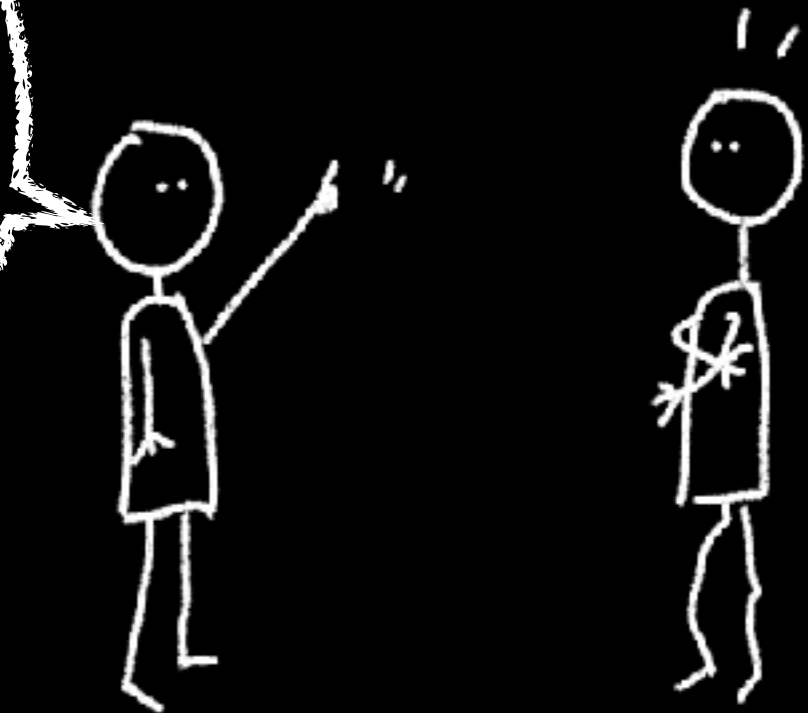
how it goes wrong

fail



the muddy
goal

why is the cloud
only saving us
money, Bob?



why are
there no
microservices in
this cloud native
app Alice?



fail



microservices
envy

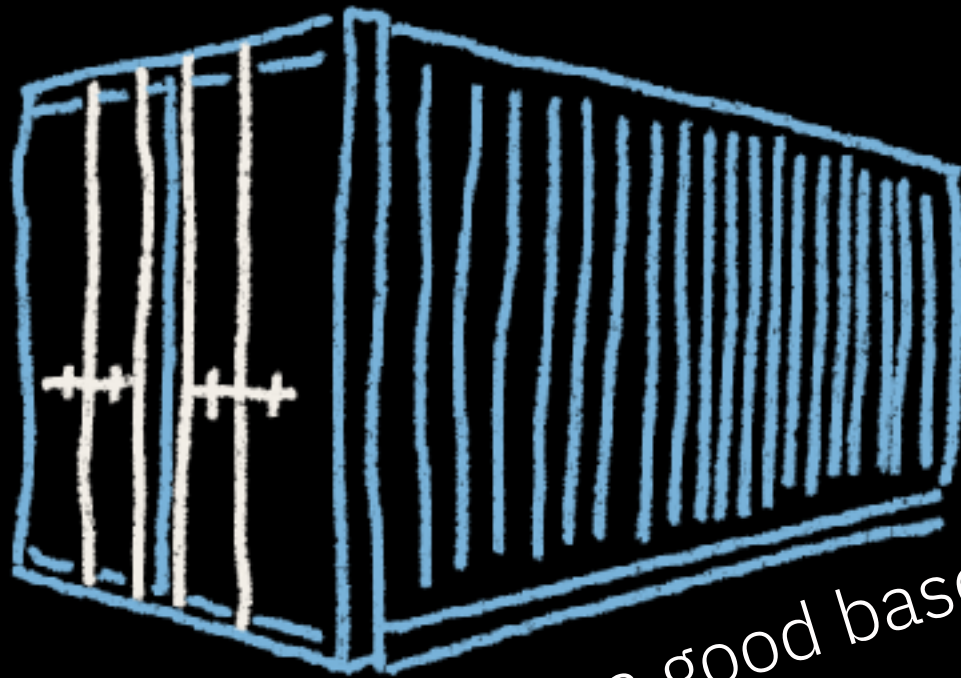
microservices
are not the **goal**

microservices
are not the **goal**

they are the **means**

microservices
are not the **goal**

they are **a** means



containers are a good base

it's not a
competition to
see how many
you can have



containers are a good base

“we’re going too slowly.
we need to get rid of COBOL
and make microservices!”

“we’re going too slowly.
we need to get rid of COBOL
and make microservices!”

“... but our release board
only meets twice a year.”

distributed monolith

distributed monolith

but without compile-time checking
... or guaranteed function execution

fail

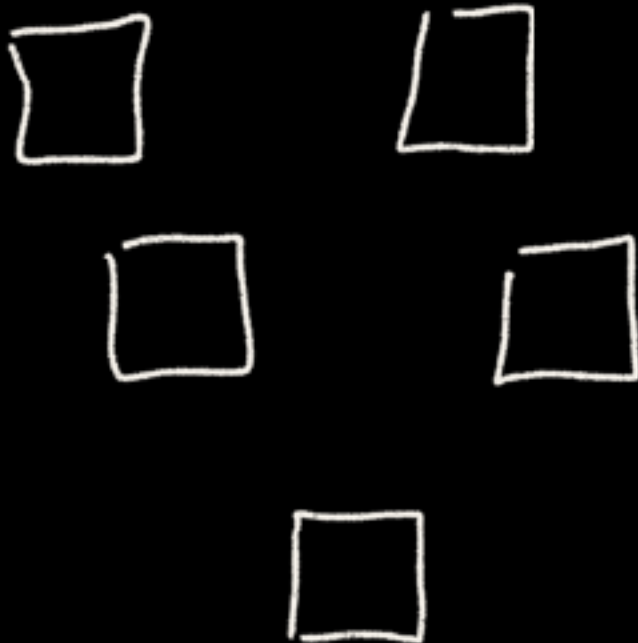


cloud-native
spaghetti

“every time we change one
microservice, another breaks”

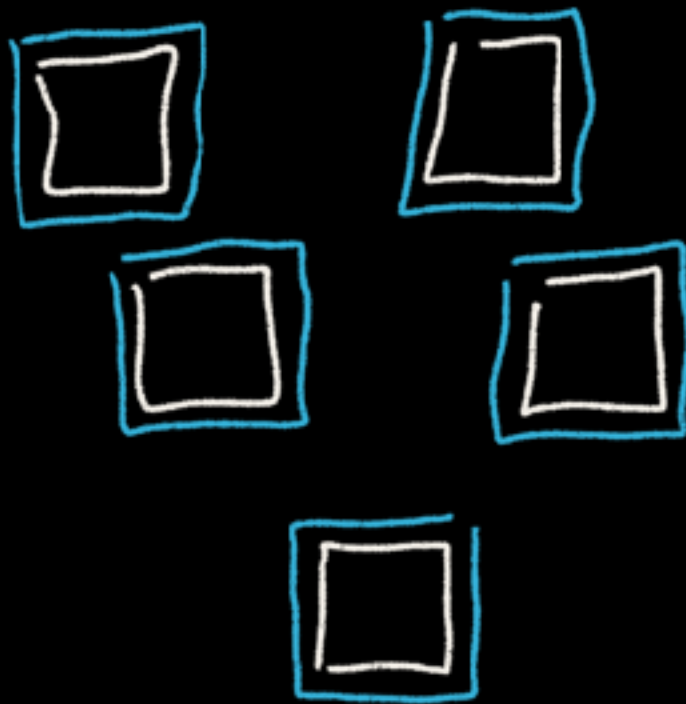
distributed \neq decoupled

“each of our microservices has
duplicated the same object model ...
with twenty classes and seventy fields”



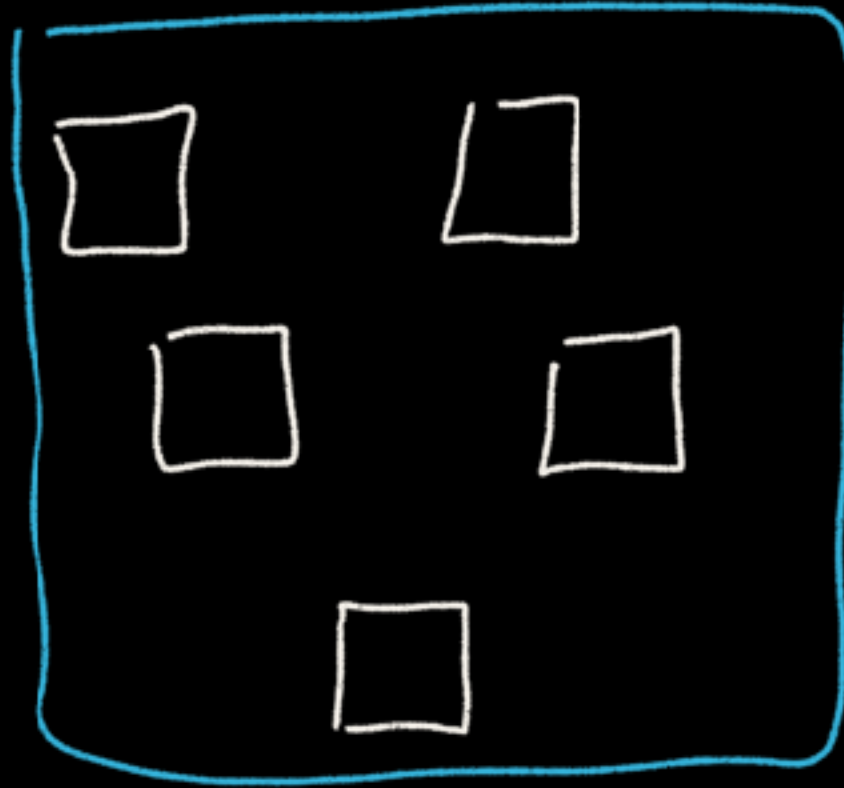
Microservice

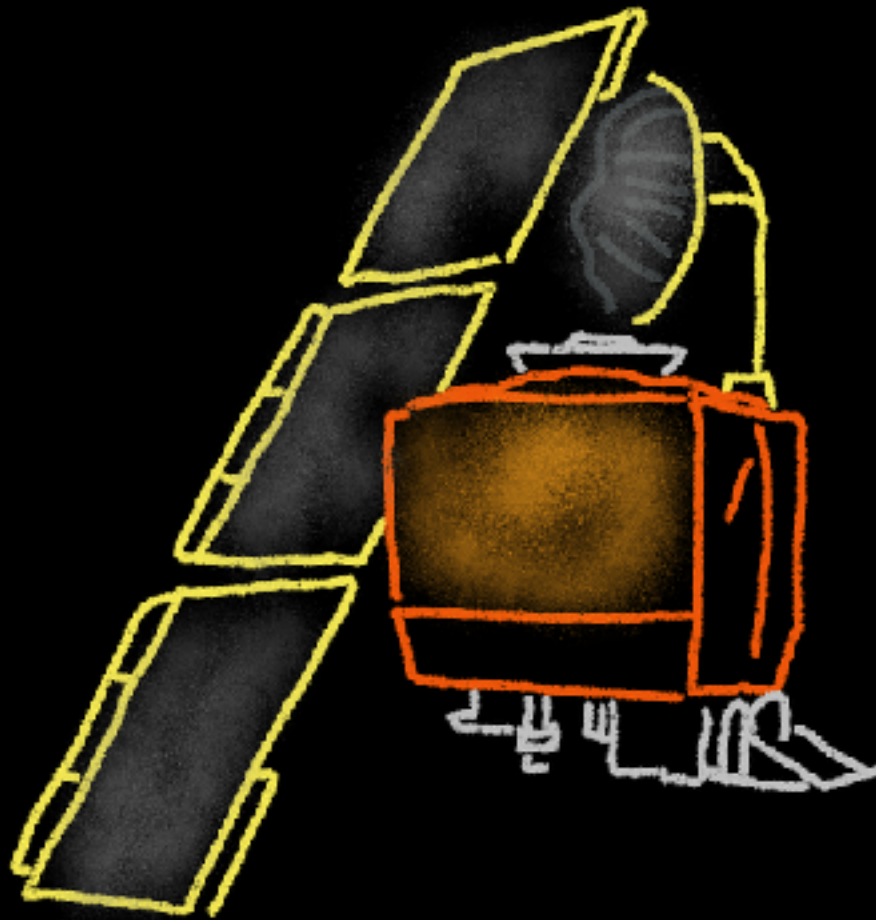
Domain

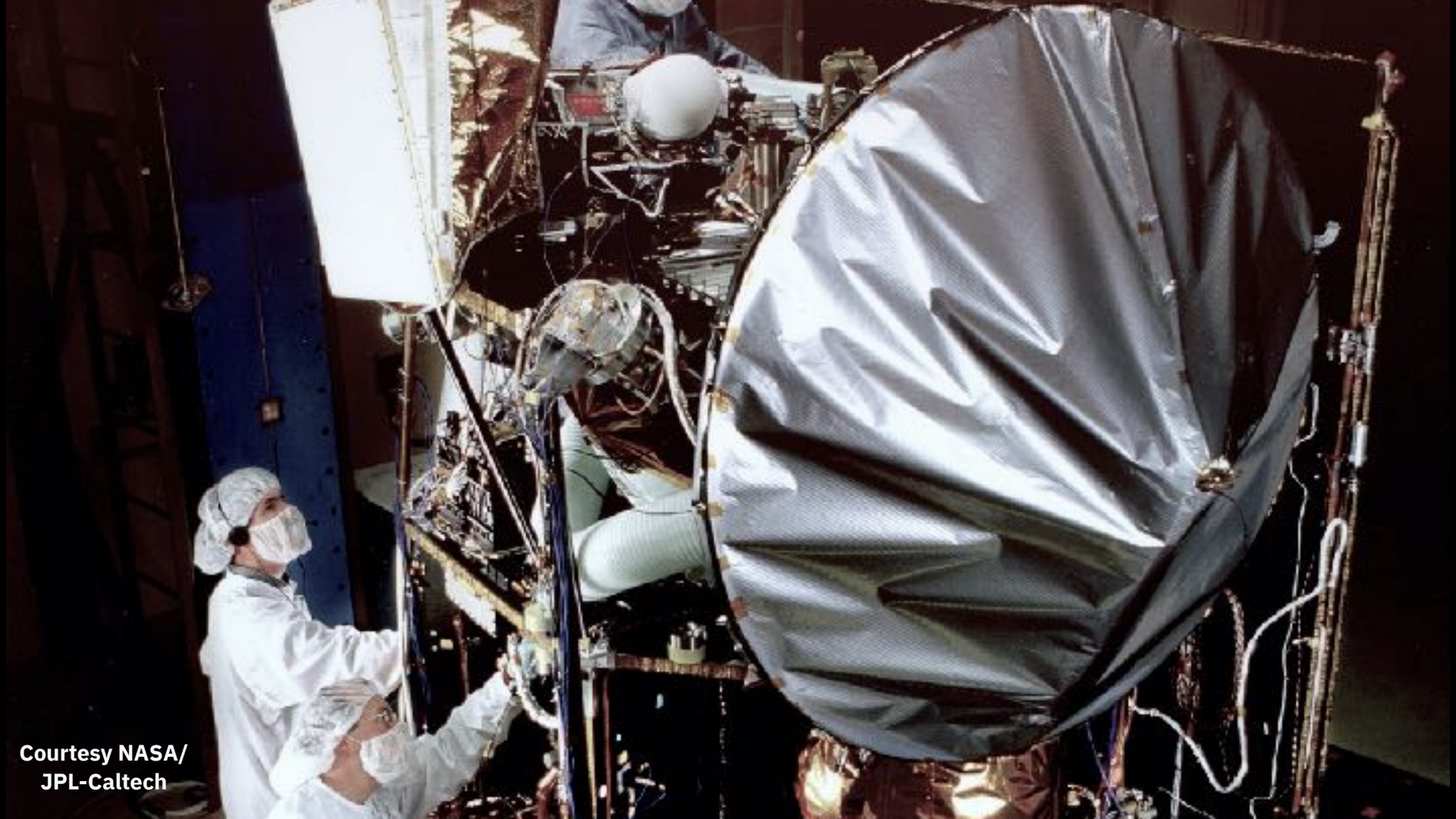


Microservice

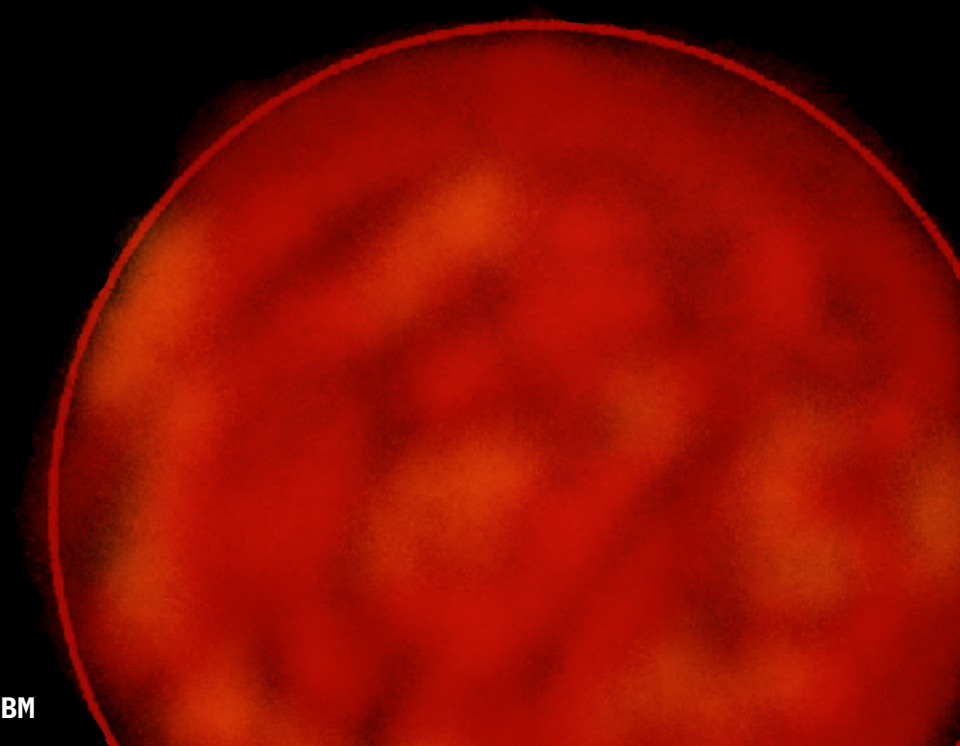
Domain

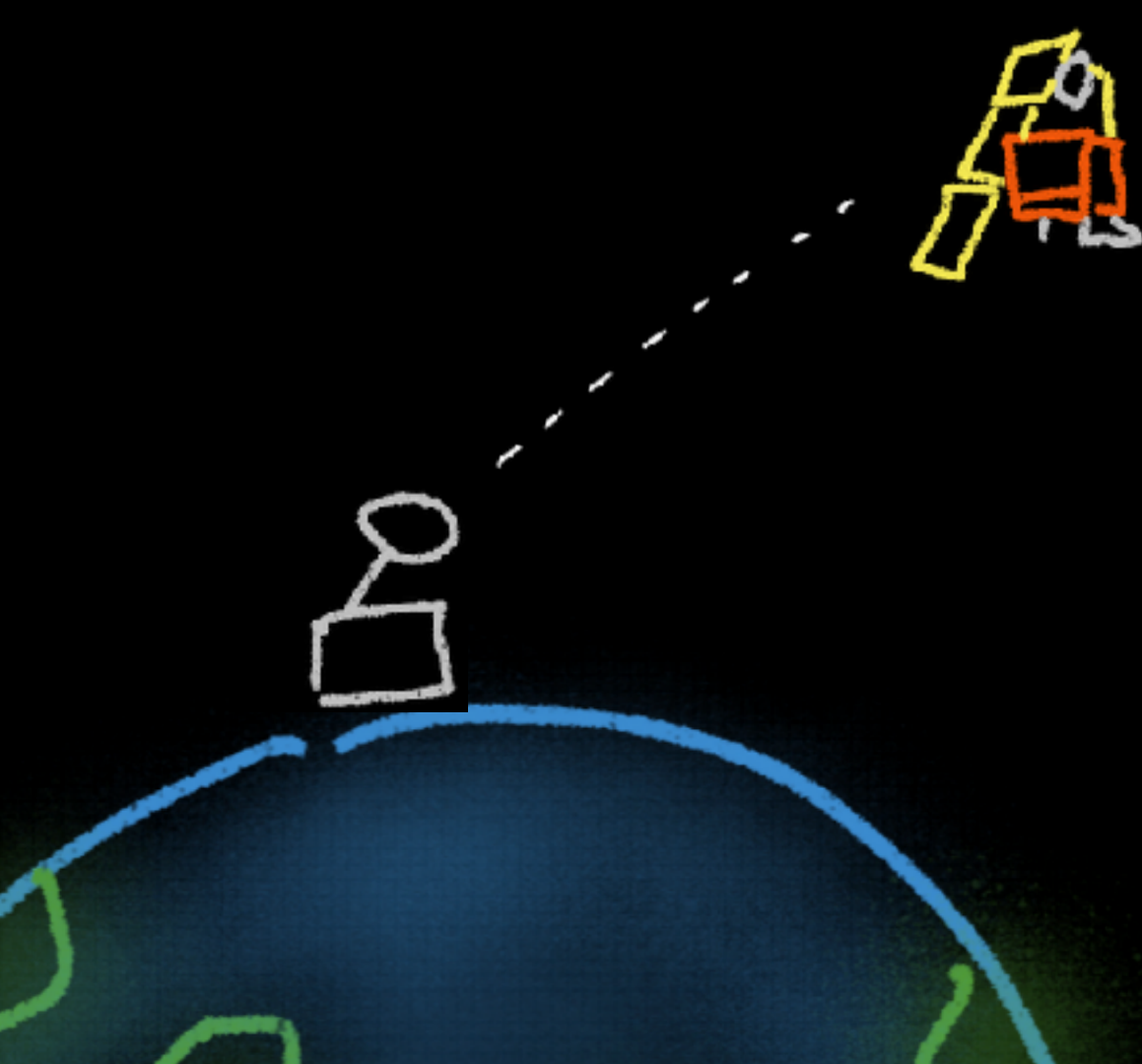


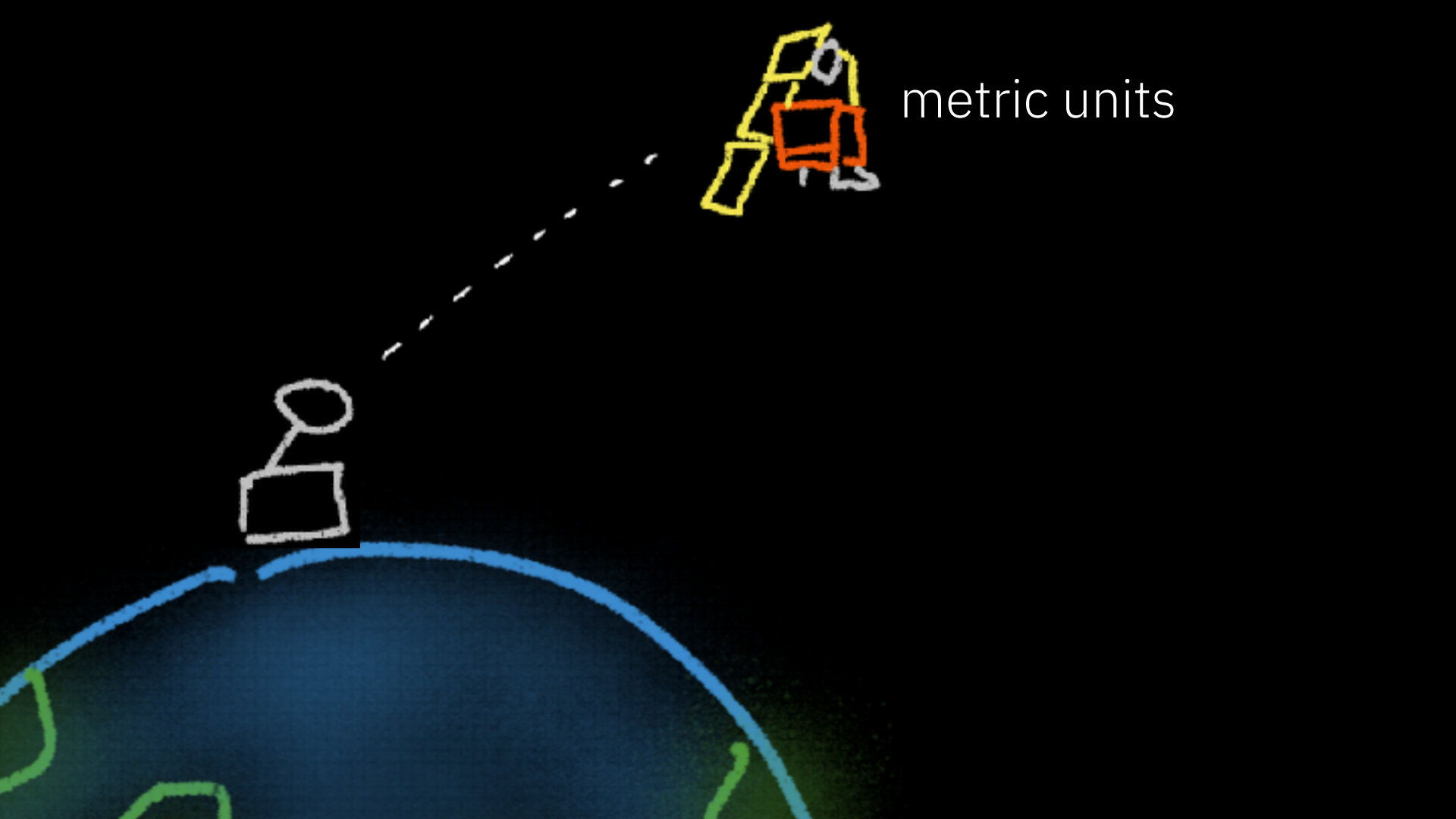




Courtesy NASA/
JPL-Caltech







metric units

imperial
units



metric units

imperial
units



metric units

distributing
did not help

microservices **need**
consumer-driven contract tests

microservices need
automated
consumer-driven contract tests

fail

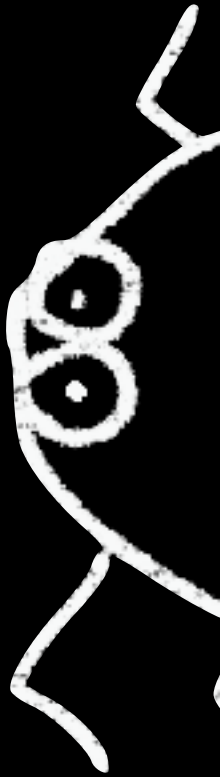


the
'someday'
automation

“our tests aren’t
automated”

“we don’t know if
our code works”

“we don’t know if
our code works”



fail



the not-actually-
continuous
continuous
integration and
continuous
deployment

“we have a CI/CD”

CI/CD is something you **do**
not a tool you buy

“i’ll merge my branch
into our CI next week”

“CI/CD ... CI/CD ... CI/CD ...
we release every six months ...
CI/CD”

continuous.

I do not think that word
means what you think it
means.

“we can’t actually **release** this.”



what's stopping more
frequent deploys?

“we can’t release this microservice...
we deploy all our microservices at
the same time.”

what's the point of
architecture that can go
faster, if you don't go faster?



drive a car

feedback is good
engineering

feedback is good business

deferred wiring

feature flags

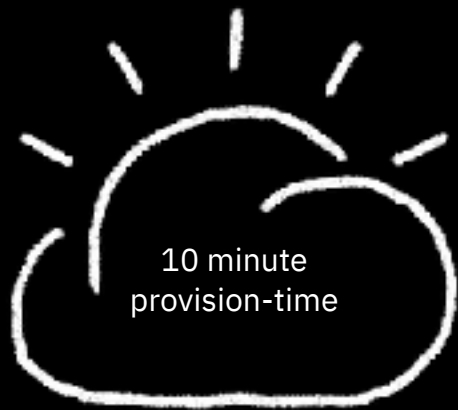
A/B testing canary deploys

fail



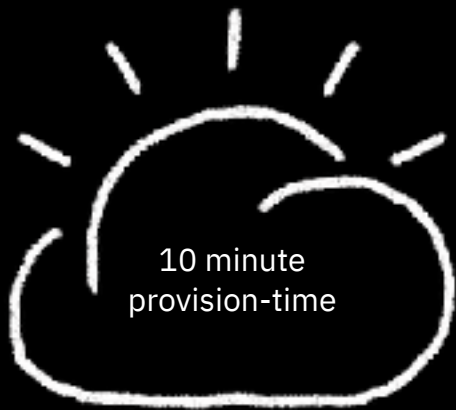
the locked-
down totally
rigid inflexible
un-cloudy cloud

“this provisioning
software is broken”

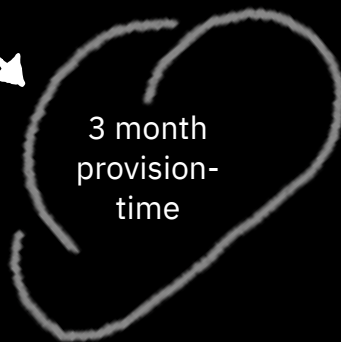


what we sold

“this provisioning
software is broken”

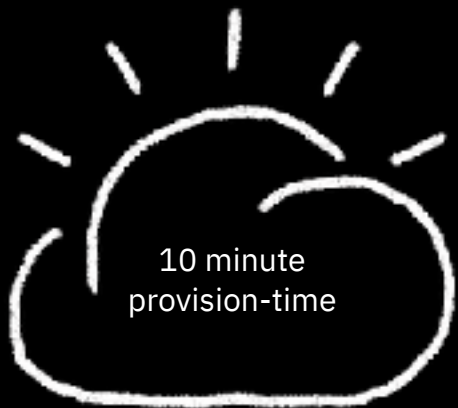


what the
client
thought
they'd got

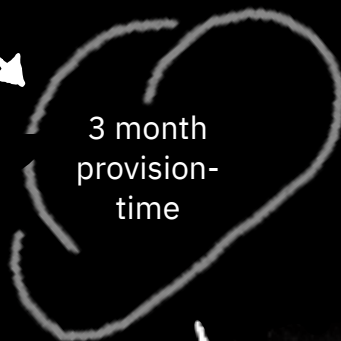


what we sold

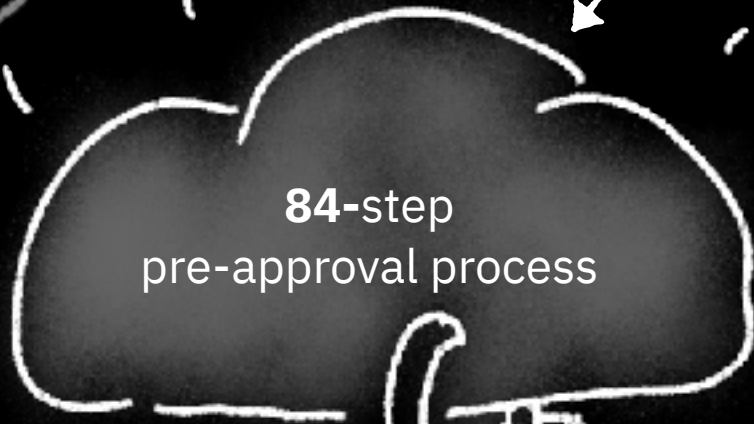
“this provisioning
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what the
client
thought
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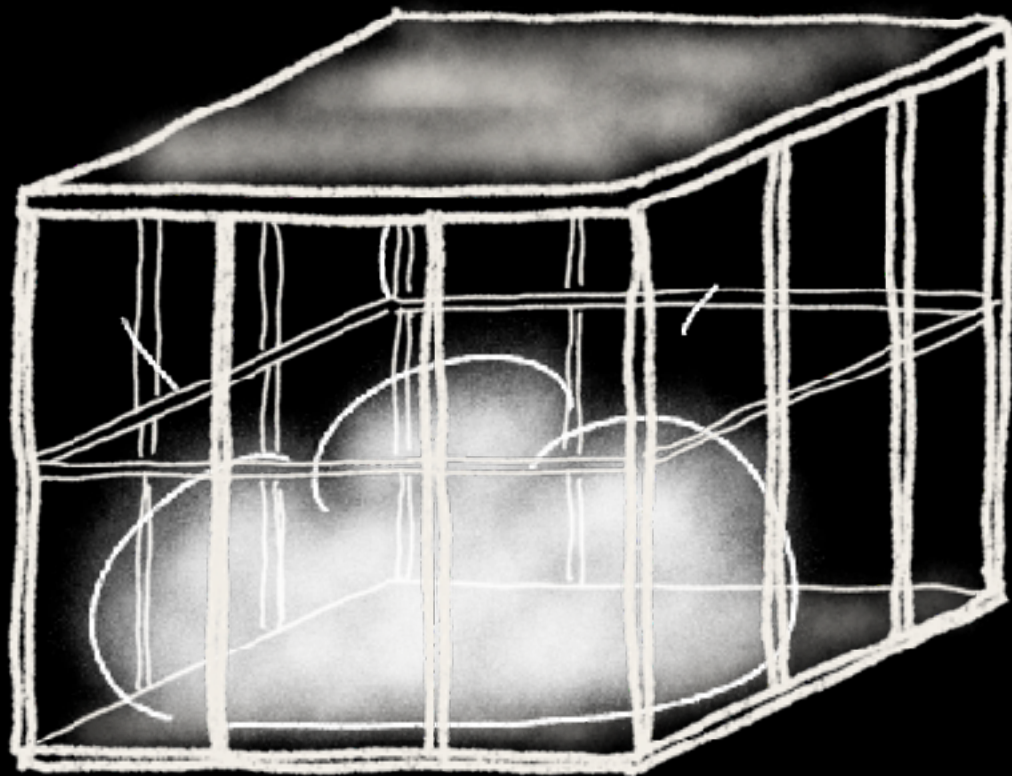
the reason

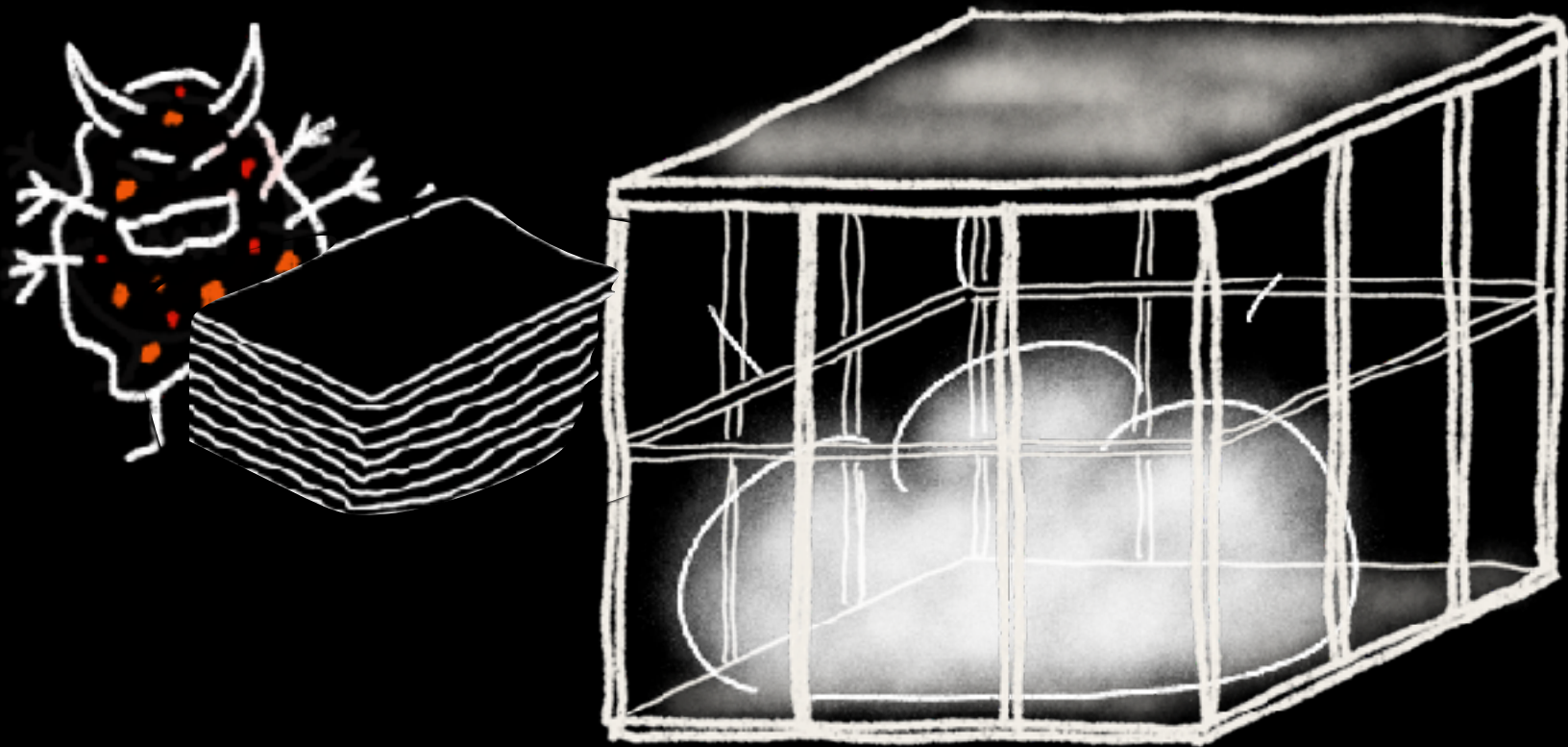


what we sold

“this provisioning
software is broken”







old-style governance isn't going to work

FinOps

AIOps

ways to
succeed at
cloud native



cloud native architecture ...

cloud native architecture ...
and

cloud native architecture ...
and
cloud native operations

align business and IT

devops

optimise for feedback

be clear on what you're
trying to achieve

collaborate with experts
co-creation is brilliant



@holly_cummins