

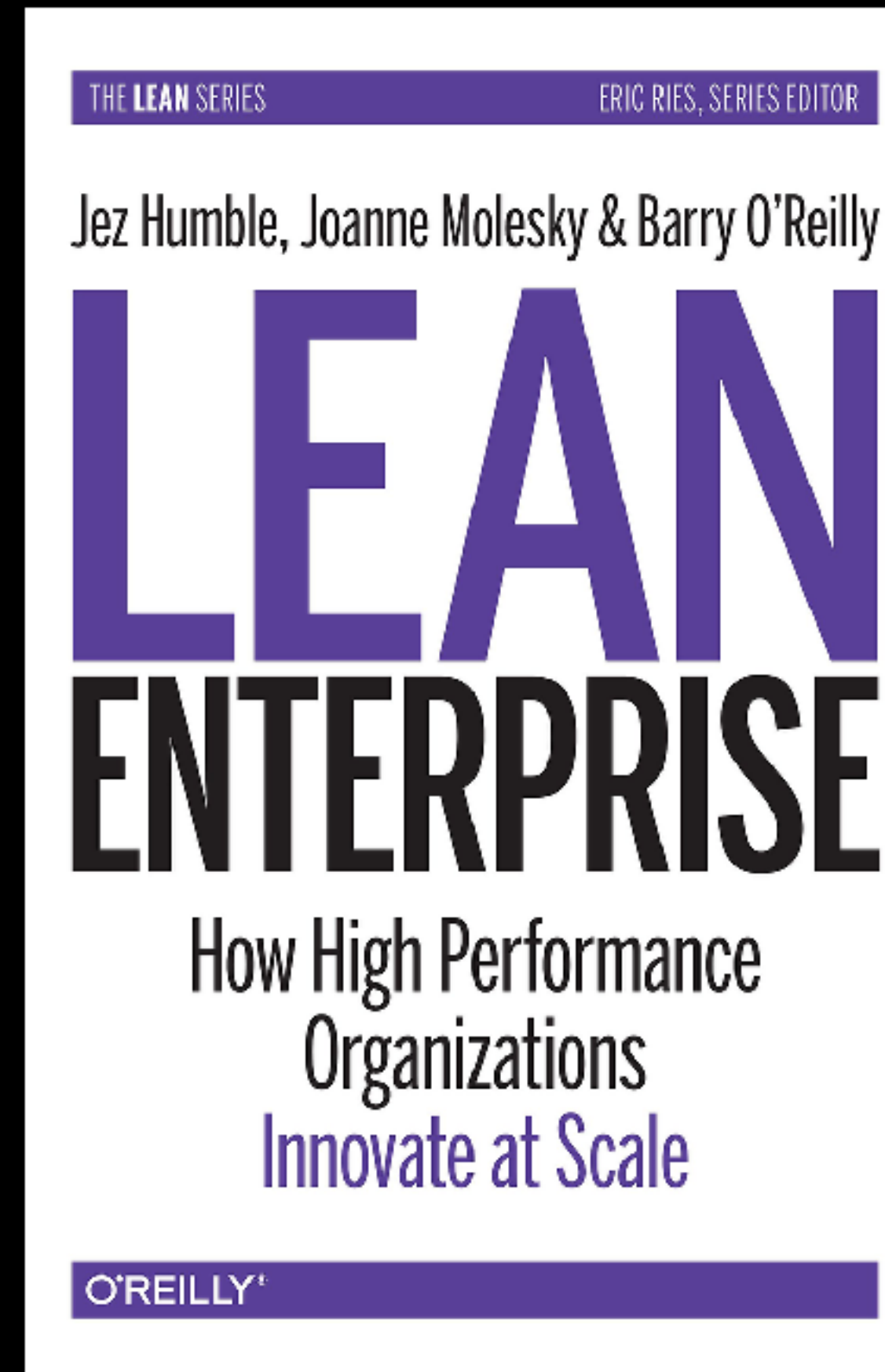


people, planet, clouds

Holly Cummins  
IBM **Garage**  
`@holly_cummins`











Toyota Production System as applied to software delivery.

LEAN ENTERPRISE

to the continuous increases in quality, productivity, and...  
FutureSmart team was able to achieve. These...  
possible by the team putting continuous delivery...  
rebuild. The FutureSmart team eliminated the...  
from their software development process by...  
into their daily work. It was also possible to...  
to the changing needs of product marketing

of any fix going into the sys-  
small last-minute fixes to  
tures. Or we can afford to  
"functionality complete"—  
a release candidate.

enabled the HP FutureSmart team to  
rease.

<http://bit.ly/70LeY>

CHAPTER 8: ADOPT LEAN ENGINEERING PRACTICES

continuous integration is the practice of working in small batches and using  
continuous tests to detect and reject changes that introduce a regression. It is,  
in our opinion, the most important technical practice in the agile canon, and it  
forms the foundation of continuous delivery, for which we require in addition  
that each change keeps the code on trunk releasable. However, that can be  
hard to adopt for teams that are not used to it.

In our experience, people tend to fall into two camps: those who can't under-  
stand how it is possible (particularly at scale) and those who can't believe peo-  
ple could work in any other way. We assure you that it is possible, both at  
small scale and large scale, whatever your domain.

Let's first address the scale problem with two examples. First, the HP  
FutureSmart case study demonstrates continuous integration being effective  
with a distributed team of 400 people working on an embedded system. Sec-  
ond, we'll note that almost all of Google's 10,000+ developers distributed over  
40 offices work off a single code tree. Everyone working off this tree develops  
and releases from trunk, and all builds are created from source. 20 to 60 code  
changes are submitted every minute, and 50% of the codebase changes every  
month.\* Google engineers have built a powerful continuous integration system



20 to 60 code changes are  
submitted every minute



Toyota Production System as applied to software delivery.

LEAN ENTERPRISE

<http://hp.com/leY>

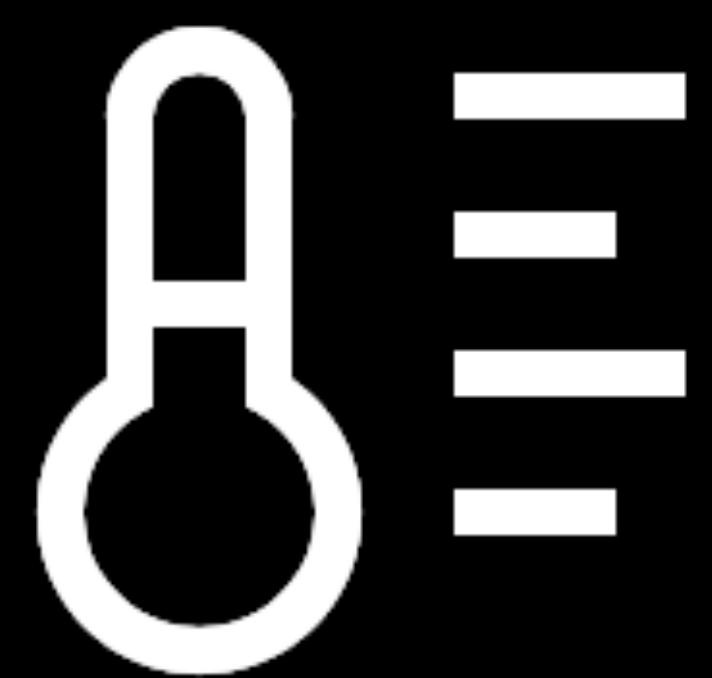
CHAPTER 8: ADOPT LEAN ENGINEERING PRACTICES

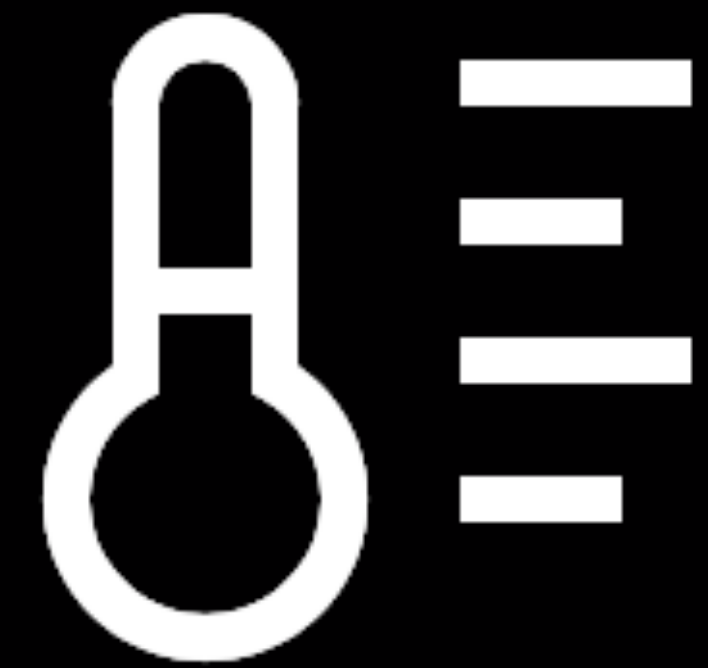


40,000 changes a day  
that's a lot of builds

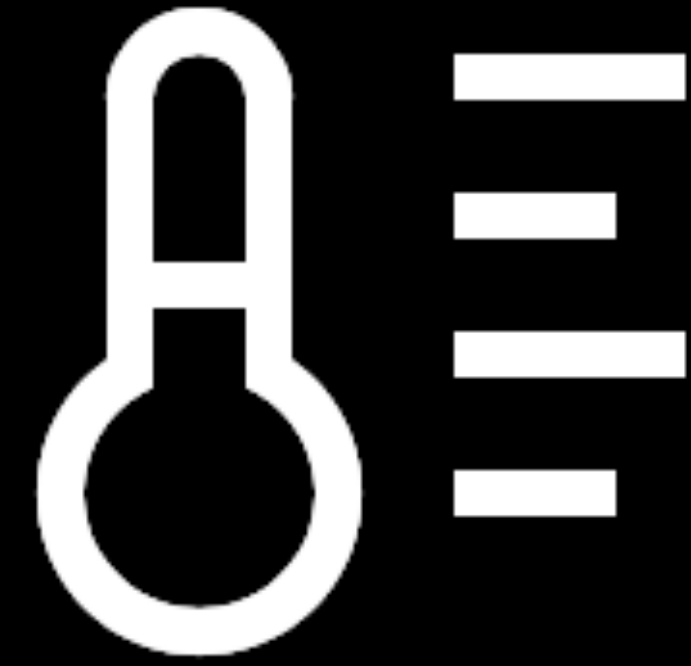


1 May 2019:  
UK government declares a  
climate emergency



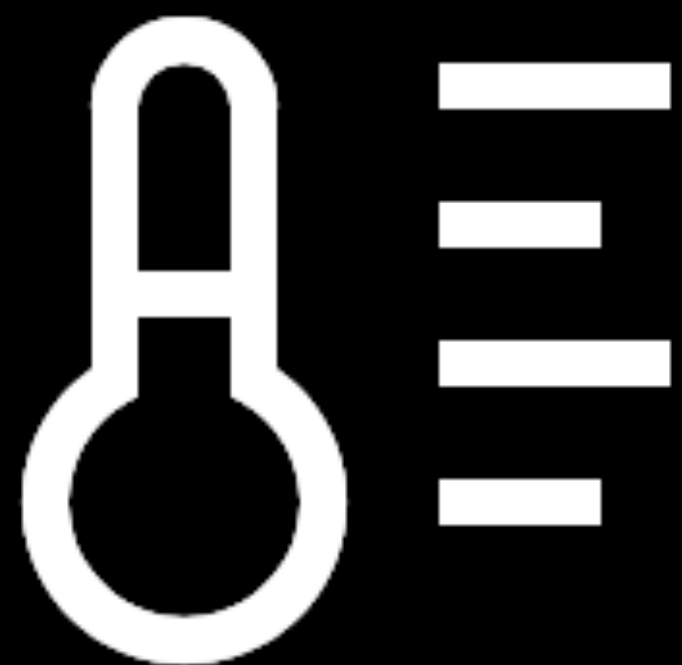


July 2019

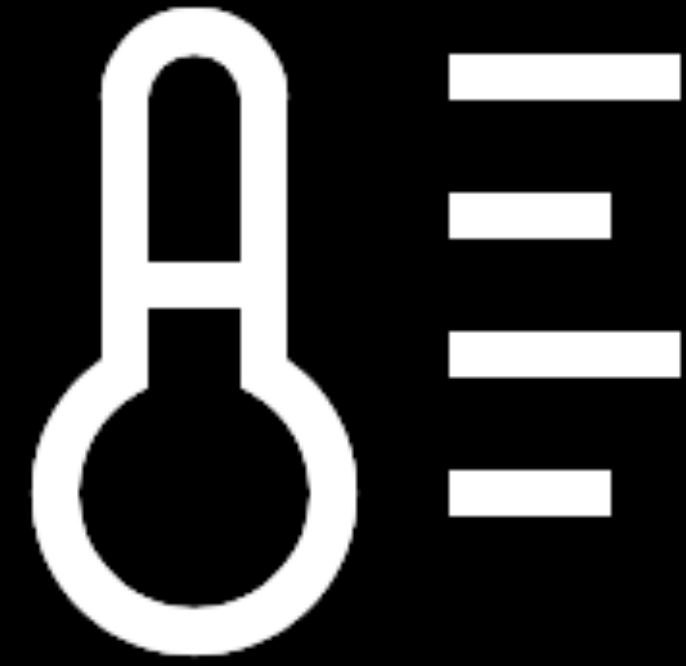


July 2019  
warmest month





July 2019  
warmest month  
**ever**



July 2019  
warmest month

**ever**  
worldwide

1°  
hotter  
than pre-industrial








Flood by Mauro Lucchesi from the Noun Project





# island nations disappearing

photo: Department of Foreign Affairs and Trade  
underwater fins by Marco Livolsi from the Noun Project





30 football pitches  
destroyed per **minute**





photo: NaveenNkadalaveni  
Fire by ♦ Shmidt Sergey ♦ from the Noun Project





photo: NaveenNkadalaveni  
Fire by ♦ Shmidt Sergey ♦ from the Noun Project





USA:  
5x more fires  
5x longer







# extinctions

Bramble Cay melomys  
first mammal to be extinct as  
a result of climate change

photo: Greg Schechter  
Death by Icon Island from the [Noah's Ark](#) project

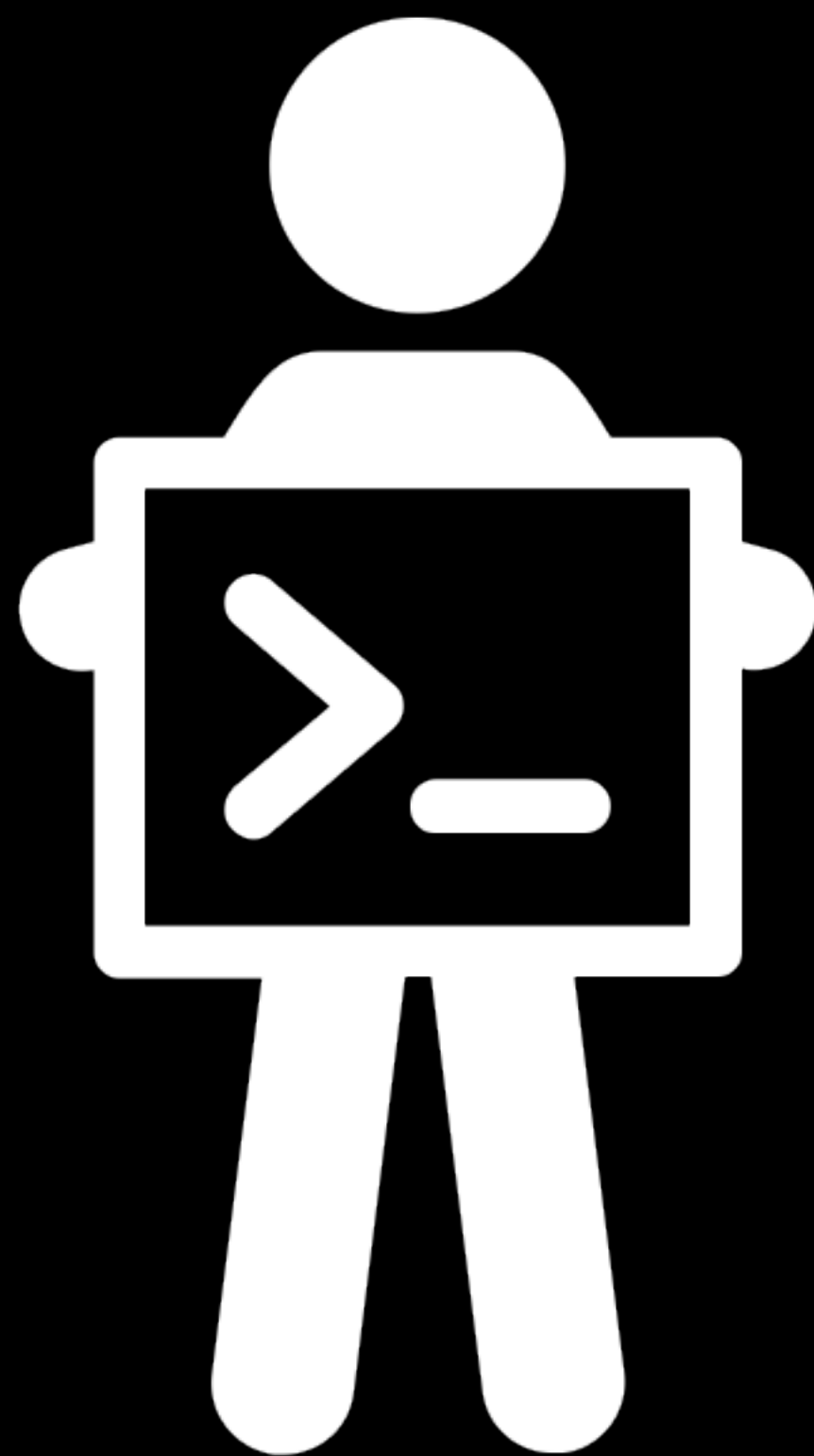


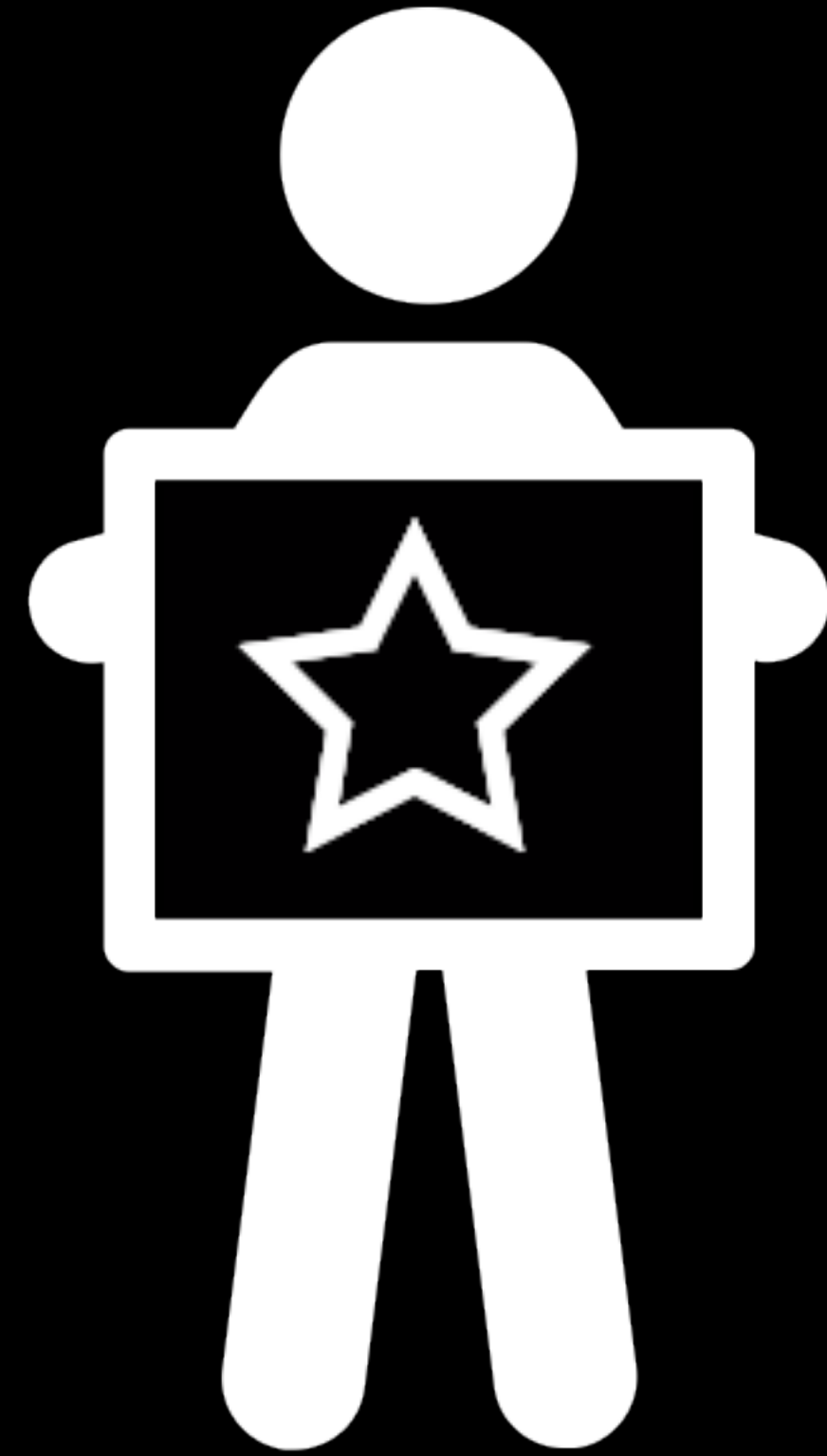


“What happens now and in these next few years will profoundly affect the next few thousand years.”

- Sir David Attenborough

where do we fit in?





impact at work



impact on the world



impact on the world  
(but not that kind of impact)





**Grady Booch** ✓  
@Grady\_Booch



1.14 petaflops.

That is a lot of flops.



The world's fastest supercomputers hit higher speeds than ever with Linux...  
The new list of the world's fastest computers -- Supercomputing's Top 500  
-- is out, and every one runs faster than a petaflop using Linux.  
[zdnet.com](https://www.zdnet.com)

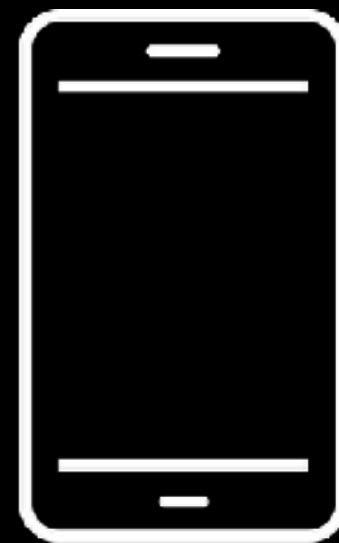
2017

US data centres used  
90 billion kWh

2017

45,000,000,000

x



x 1 year





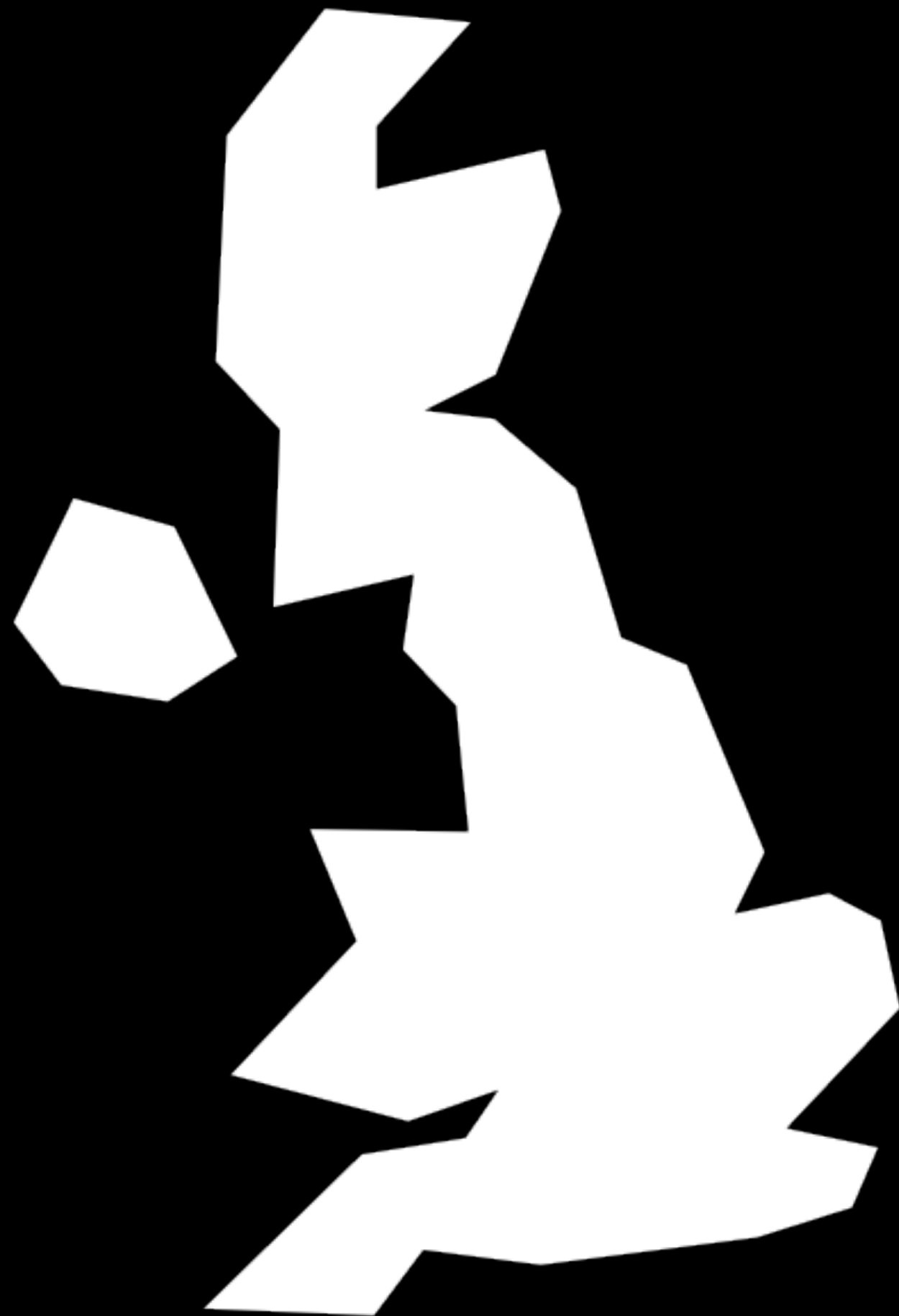
# 416

# terawatts

consumed by datacenters

3%

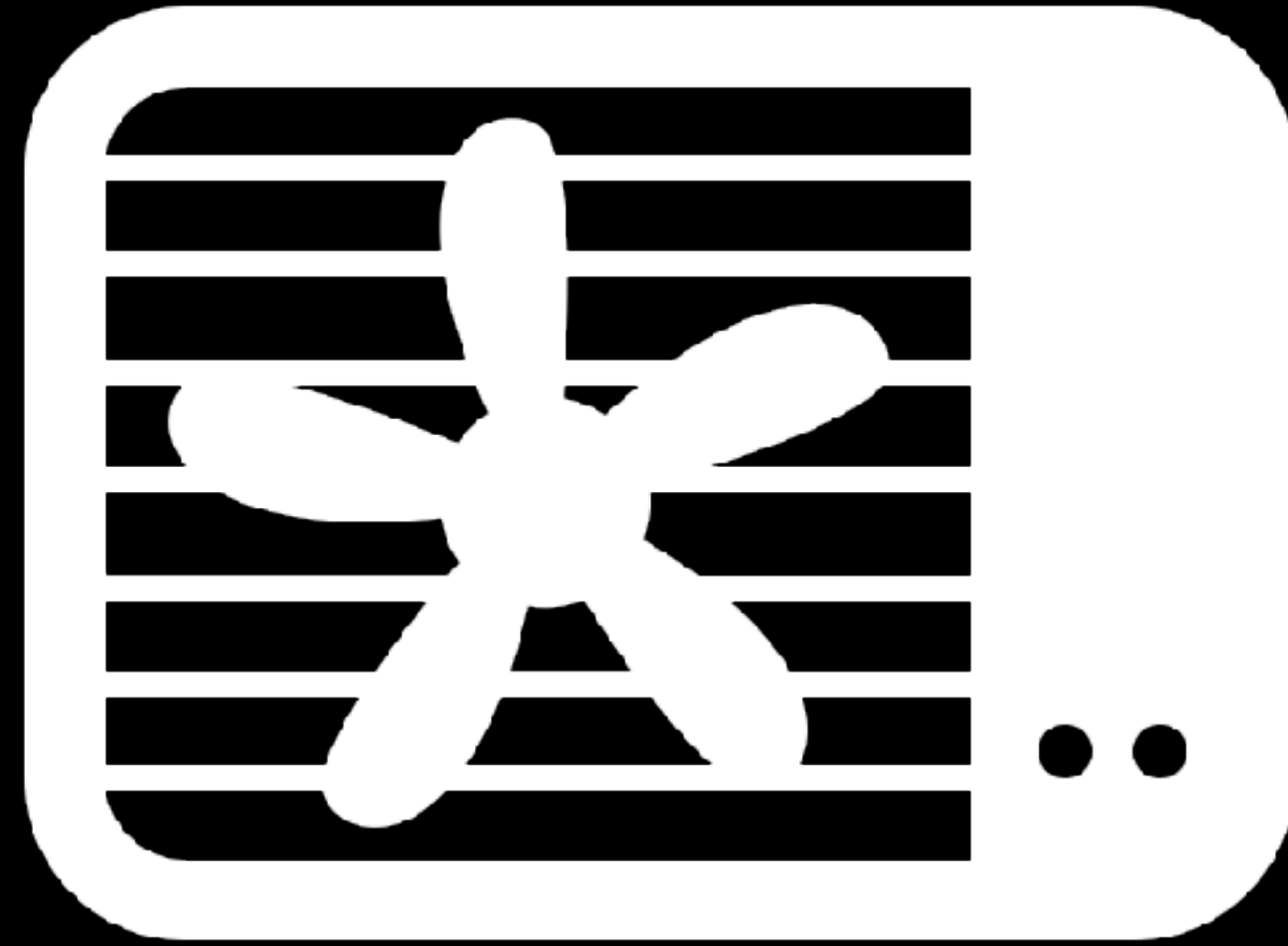
of all electricity  
is used by datacenters



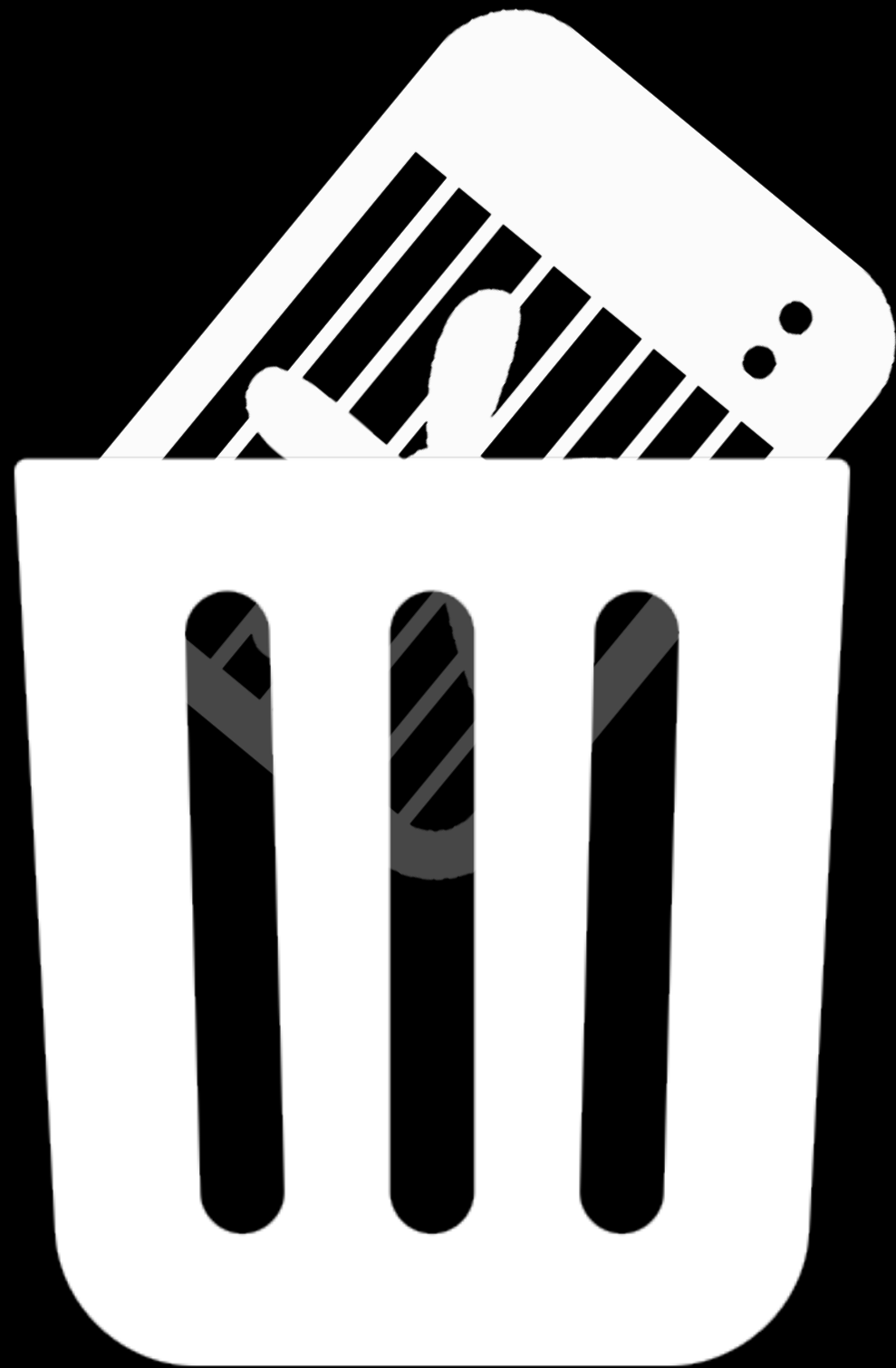
UK energy consumption



global data centre  
energy consumption

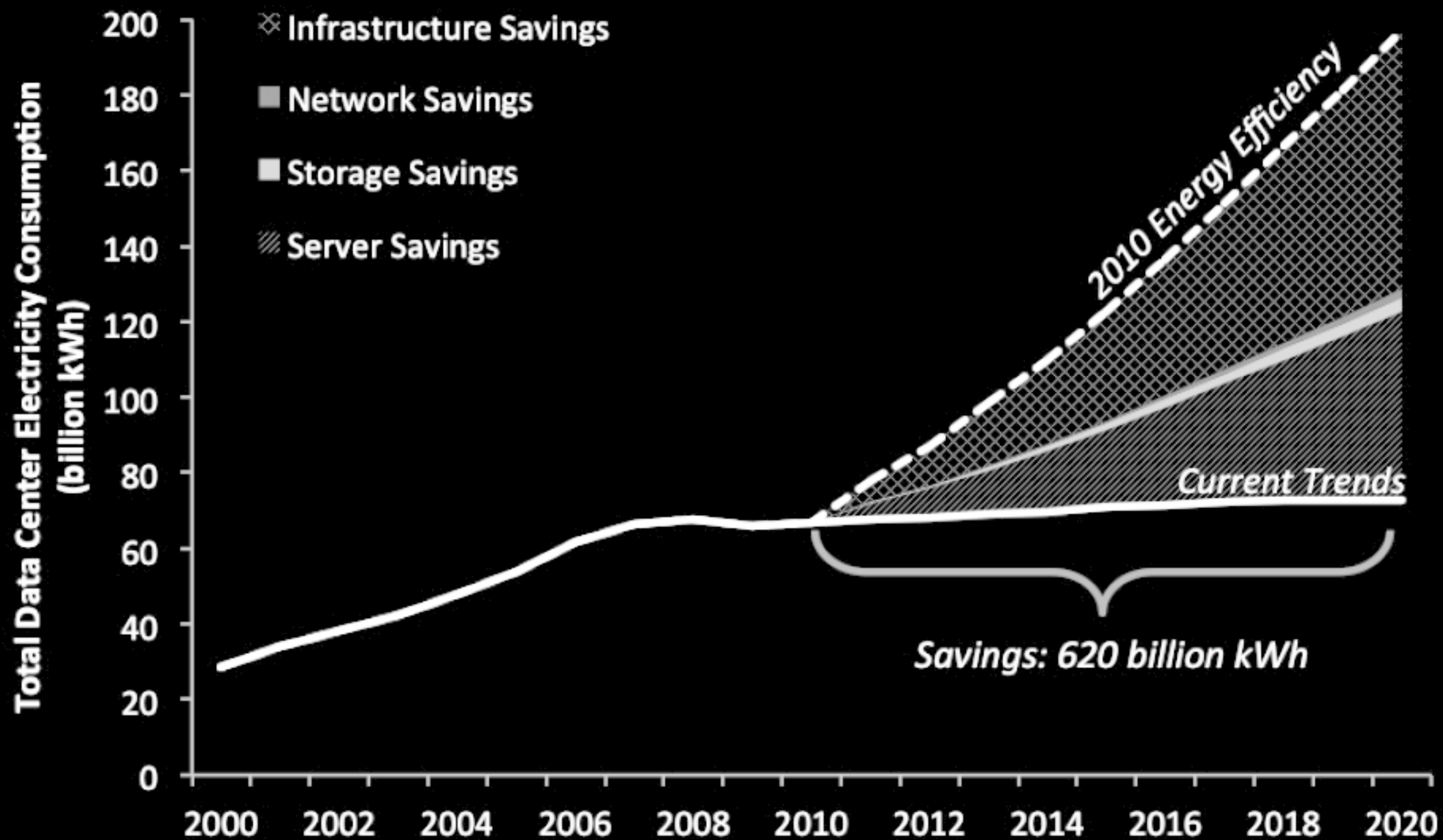


2005:  
data centres so badly  
organised only **40%**  
of cool air reached computers



60% of cooling  
energy wasted

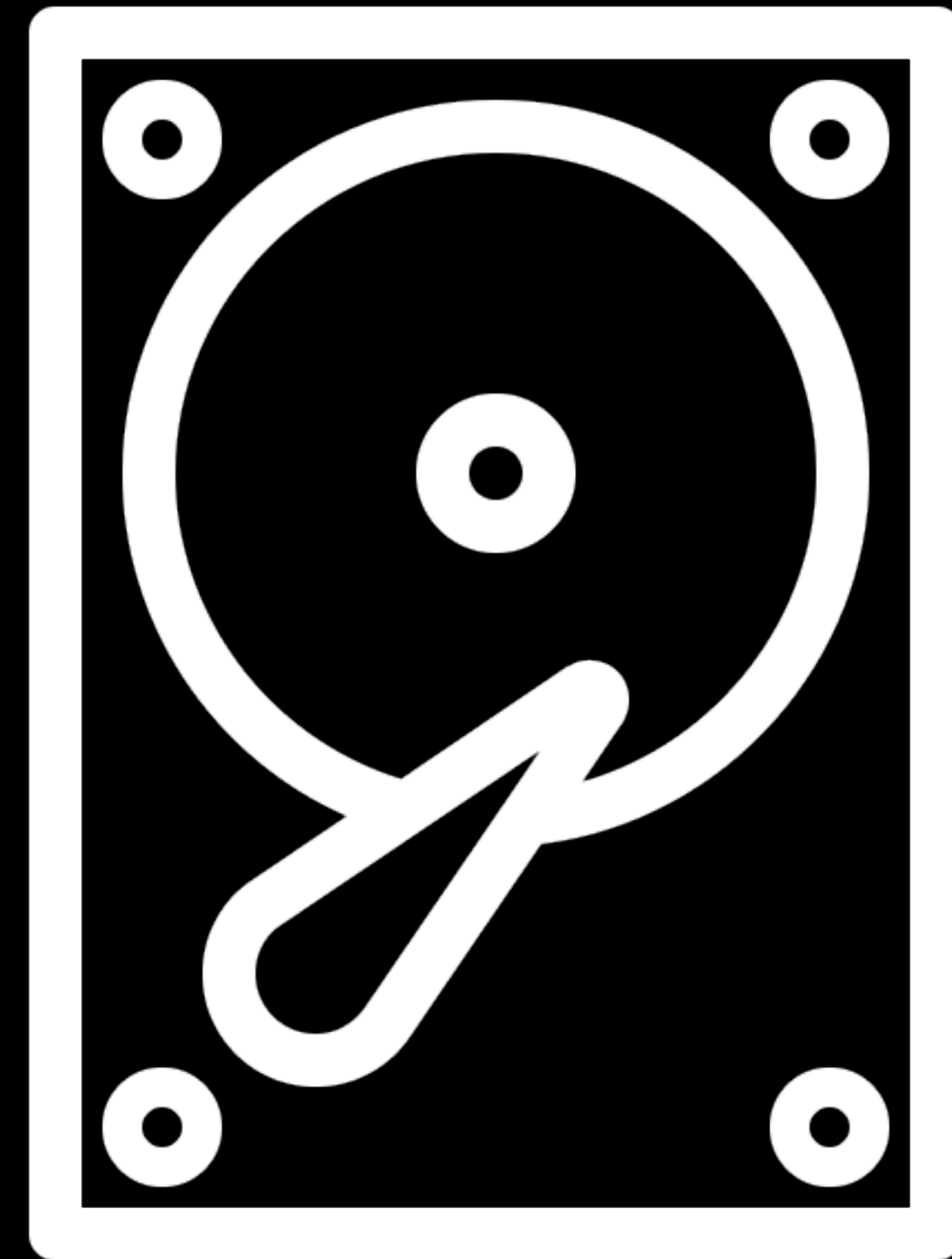




# 80%

improvement in data  
center energy efficiency

- low-power chips
- solid state drives  
(instead of spinning  
hard drives)



disk drive by Idwar from the Noun Project





## DISRUPTOR

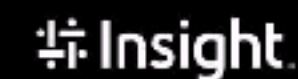
By [Patrick Nelson](#), Network World | OCT 18, 2017 11:13 AM PDT

### About |

Thought-provoking commentary on technologies that are changing the way mankind does things.

# First self-powered data center opens

Aruba S.p.A. operates its zero-impact data center using 'a river of energy' hydroelectric plant, solar panels and chilling underground water.



Cloud + Data Center  
Transformation



GLOBAL STAR PARTNER

### How to Navigate EOS for Windows/SQL 2008

What does End of Support (EOS)  
mean for your organization?

[Read the guide](#)

### Ensure a successful cloud migration

Here are 10 key factors to help make  
yours secure and successful.

[Read the whitepaper](#)

### Build a Migration Roadmap for Windows/SQL EOS

Create a successful migration plan  
with advice from our experts.

[View the webinar](#)





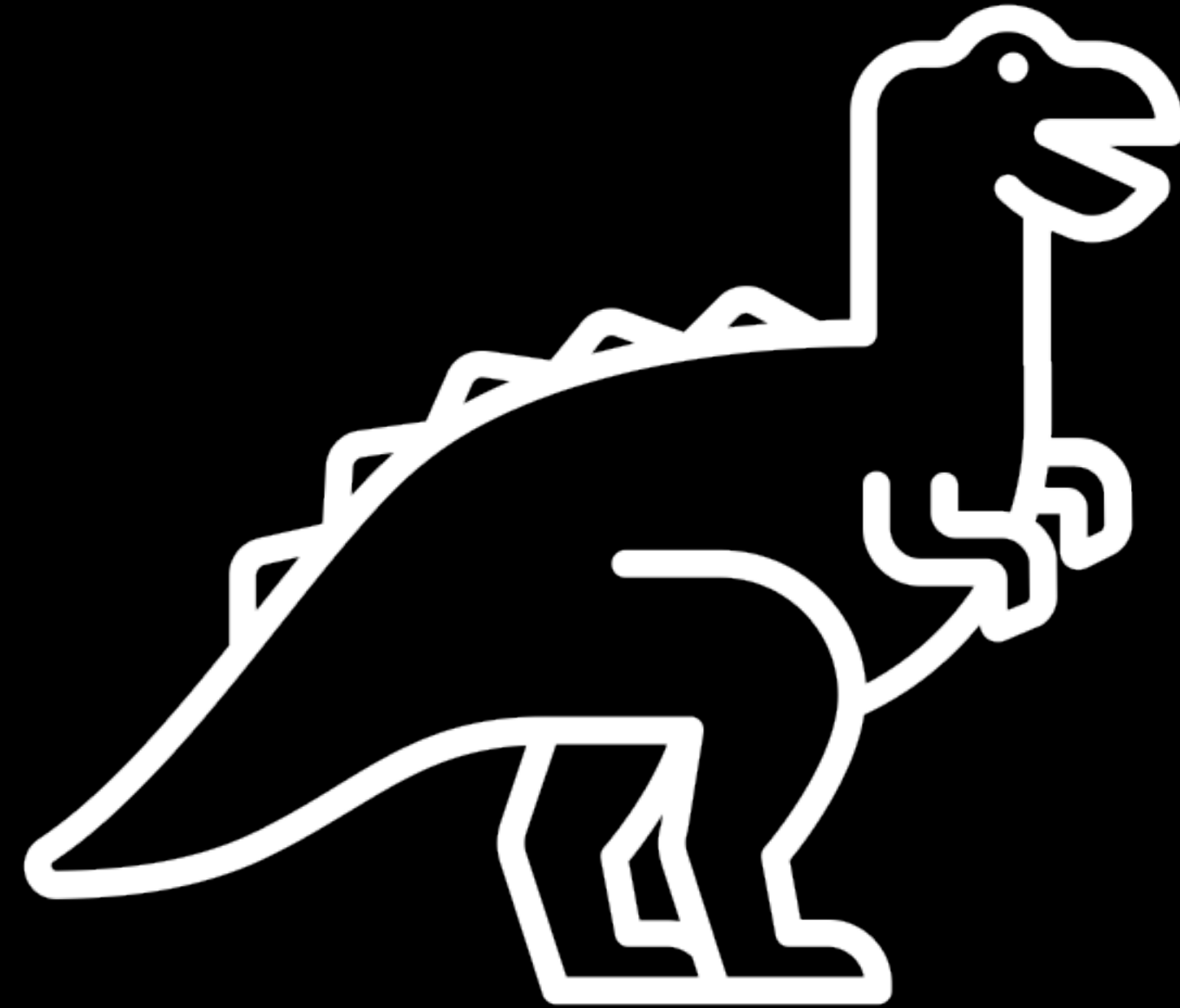




IBM zSeries


50%

power consumption of x86  
(30% more performance)



[Home](#) > [Infrastructure](#)[IDG CONTRIBUTOR NETWORK](#) [Want to Join?](#)

## BIG IDEAS IN BIG IRON

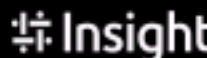

By [Bryan Smith](#),  Advisor, Contributor, Network World | AUG 14, 2015 8:49 AM PDT

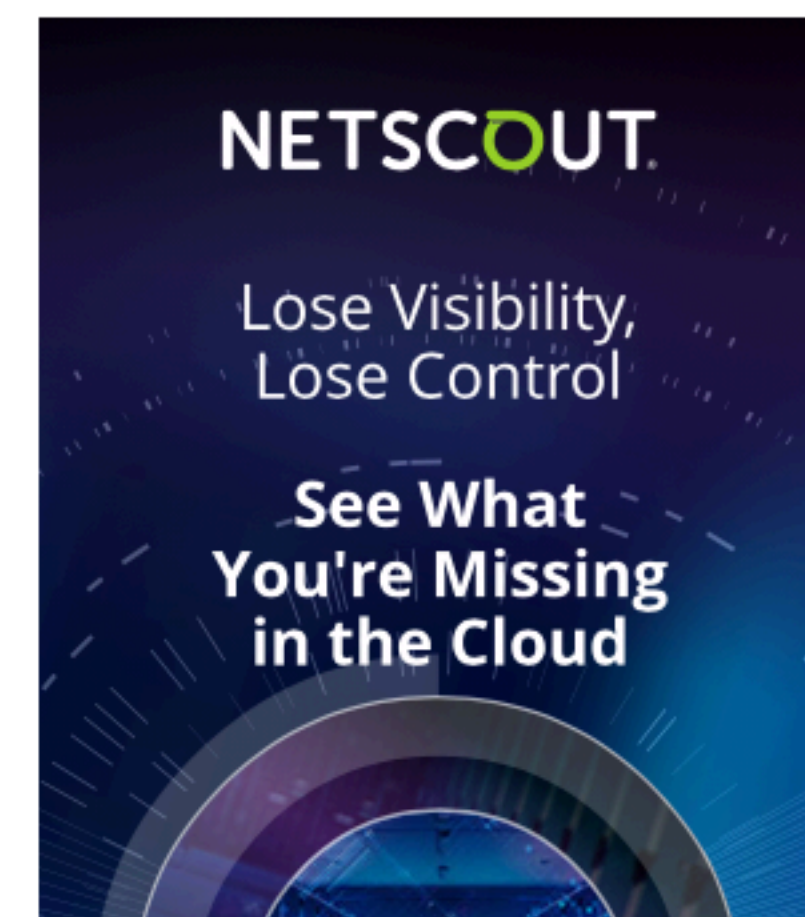
Opinions expressed by ICN authors are their own.

# Are mainframes the answer to IT's energy efficiency concerns?

Anyone who manages the technology demands of a large business faces plenty of exciting moments on the job, but I think it's safe to say that calculating the energy costs of your company's IT systems isn't among those moments.



 <b>Insight</b>   Cloud + Data Center Transformation 	<b>How to Navigate EOS for Windows/SQL 2008</b> What does End of Support (EOS) mean for your organization? <a href="#">Read the guide</a>	<b>Ensure a successful cloud migration</b> Here are 10 key factors to help make yours secure and successful. <a href="#">Read the whitepaper</a>	<b>Build a Migration Roadmap for Windows/SQL EOS</b> Create a successful migration plan with advice from our experts. <a href="#">View the webinar</a>
--	---	--	--







cloud is more energy-efficient  
than a small data centre

is it just data centers?



bitcoin



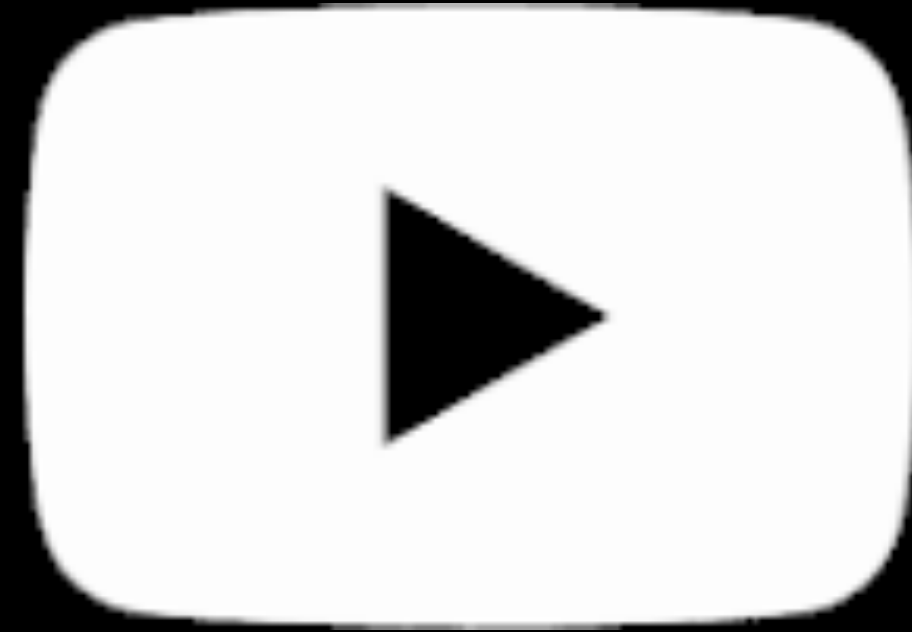


bitcoin

==

carbon footprint of  
Denmark

1 bitcoin transaction ==  
761,118 VISA transactions



1 bitcoin transaction ==  
50,741 hours of watching Youtube





what can we do?

www.drawdown.org/solutions

PROJECT  
DRAWDOWN

in

f

email sign up

donate

Solutions by Rank

Rank	Solution	Sector	TOTAL ATMOSPHERIC CO2-EQ REDUCTION (GT)	NET COST (BILLIONS US \$)	SAVINGS (BILLIONS US \$)
1	Refrigerant Management	Materials	89.74	N/A	\$-902.77
2	Wind Turbines (Onshore)	Electricity Generation	84.60	\$1,225.37	\$7,425.00
3	Reduced Food Waste	Food	70.53	N/A	N/A
4	Plant-Rich Diet	Food	66.11	N/A	N/A
5	Tropical Forests	Land Use	61.23	N/A	N/A
6	Educating Girls	Women and Girls	51.48	N/A	N/A
7	Family Planning	Women and Girls	51.48	N/A	N/A
8	Solar Farms	Electricity Generation	36.90	\$-80.60	\$5,023.84
9	Silvopasture	Food	31.19	\$41.59	\$699.37
10	Rooftop Solar	Electricity Generation	24.60	\$453.14	\$3,457.63

[SEE ALL SOLUTIONS BY RANK](#)



what can **we** do?





**Mario Fusco**  @mariofusco · Nov 15

Coding doesn't solve any problem, but often it's the only way to let you realize that you haven't understood yet how to solve your problem.

**First, solve the problem.  
Then, write the code.**

**John Johnson**






communicate



# IBM Client Centre

**Join the global conversation.**  
20th November

18:00, IBM London Client Centre



**think  
climate.**

**We can build a business, change the world and have fun.**



“Maybe the most important thing you can do on climate might be the simplest: talk about it now.”

www.climate realityproject.org/blog/do-something-important-climate-talk-about

The Climate Reality Project

SIGN UP BLOG DONATE MENU

SEPTEMBER 10, 2019 | 8:00 AM

**DO SOMETHING IMPORTANT ON CLIMATE: TALK ABOUT IT**

Hard Sell Alert: Maybe the most important thing you can do on climate might be the simplest: talk about it now.

Let's be honest. It's not cool to talk about the climate crisis. Not at Thanksgiving dinner. Not at the bar with friends. Not at the neighborhood cook out. We get it. No one wants to be the one to take the conversation from what's going on

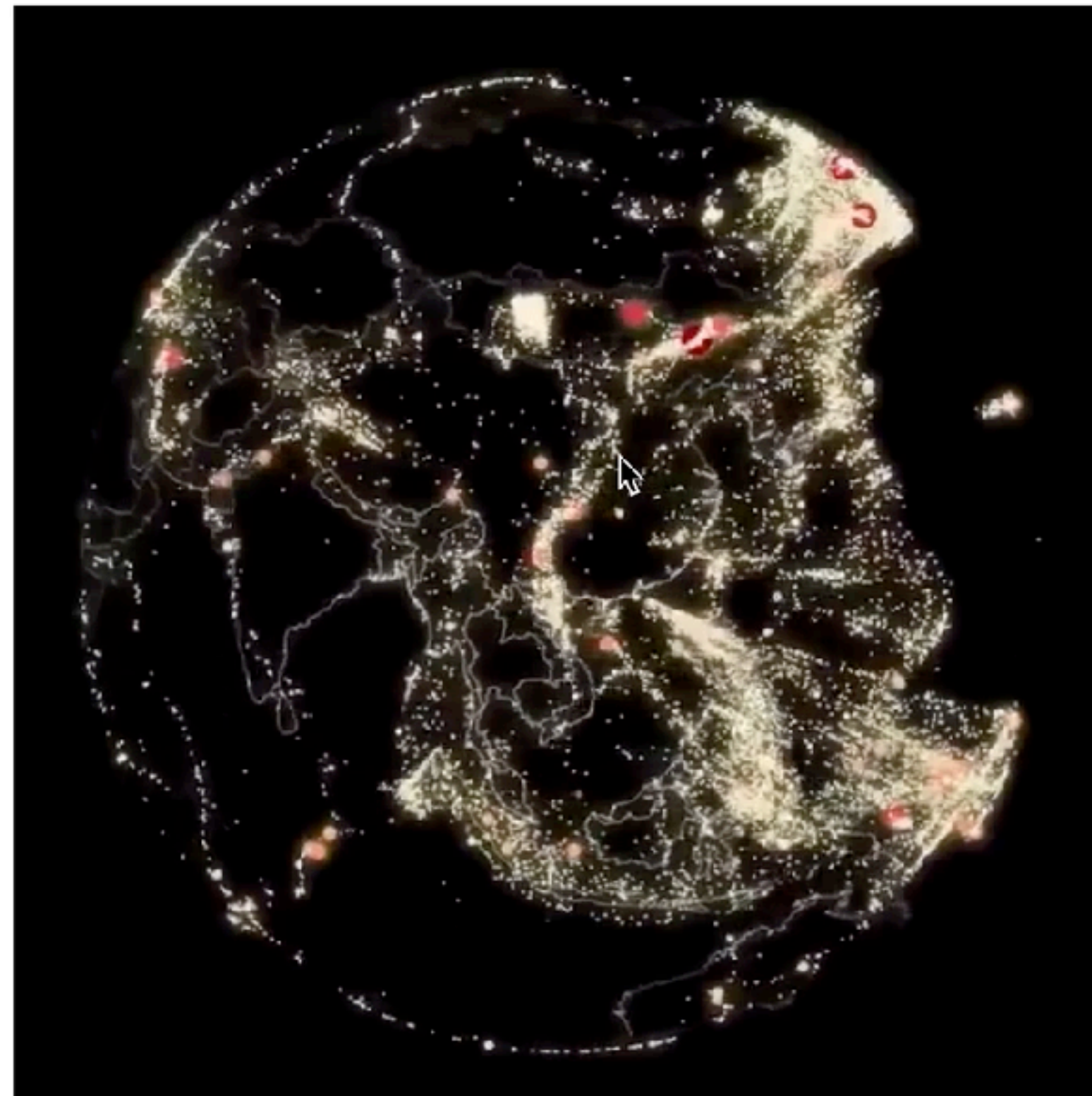




**Simon Kuestenmacher**  
@simongerman600



Outstanding animated globe shows a year worth of earthquakes by depth (July 2017 to July 2018). In the interactive online version you can click on each individual [#earthquake](#) to learn more. Epic [#dataviz](#)! Source: [buff.ly/353fycg](https://buff.ly/353fycg)



♡ 23.2K 8:45 AM - Nov 17, 2019



💬 9,901 people are talking about this



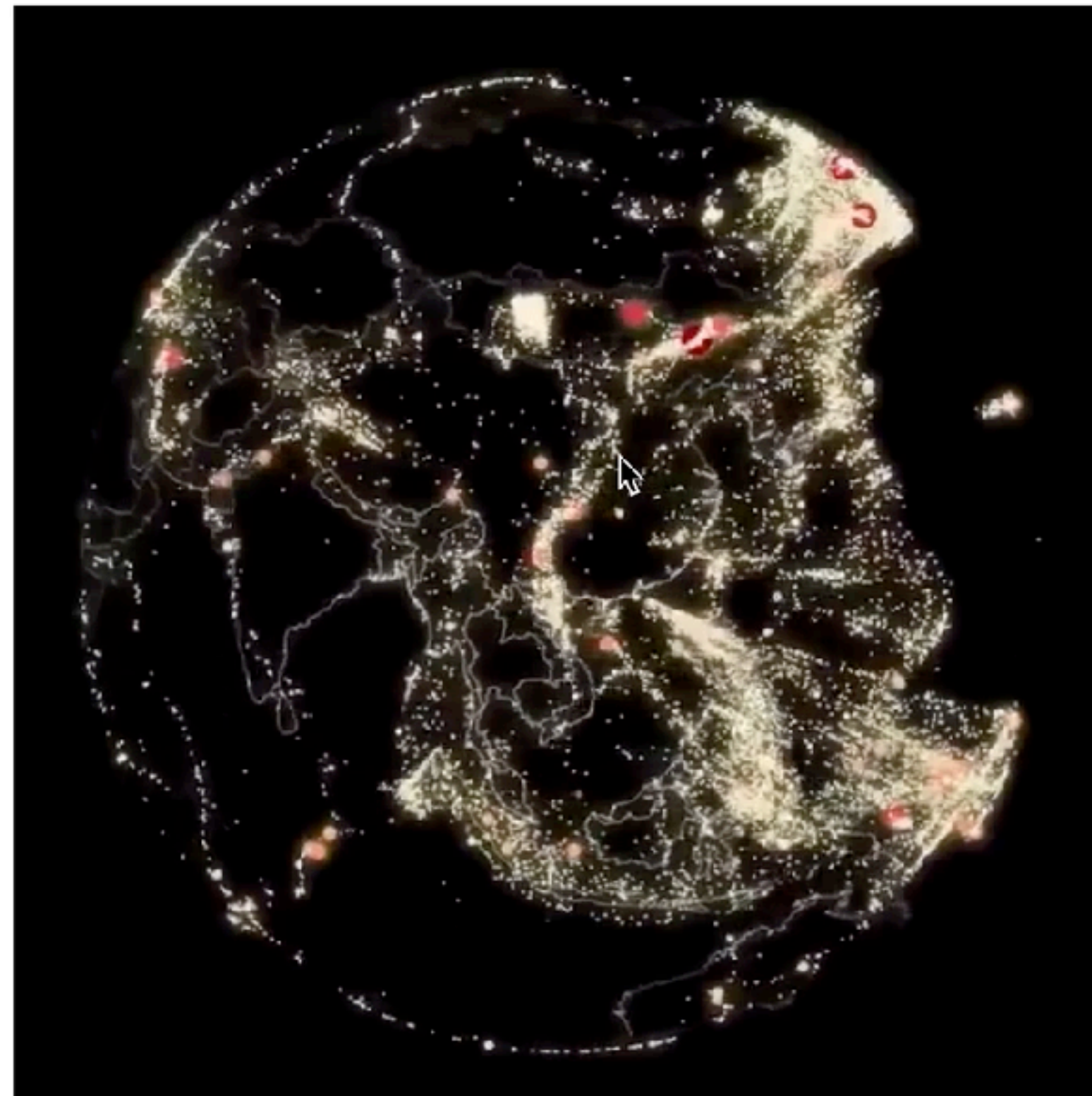




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♡ 23.2K 8:45 AM - Nov 17, 2019



💬 9,901 people are talking about this



glitch.com/edit/#!/blossom-albertonykus

blossom-albertonykus

Show

index.html

Sign In

Share

New File

assets

.env

README.md

index.html

script.js

style.css

Rewind

Tools

Format This File

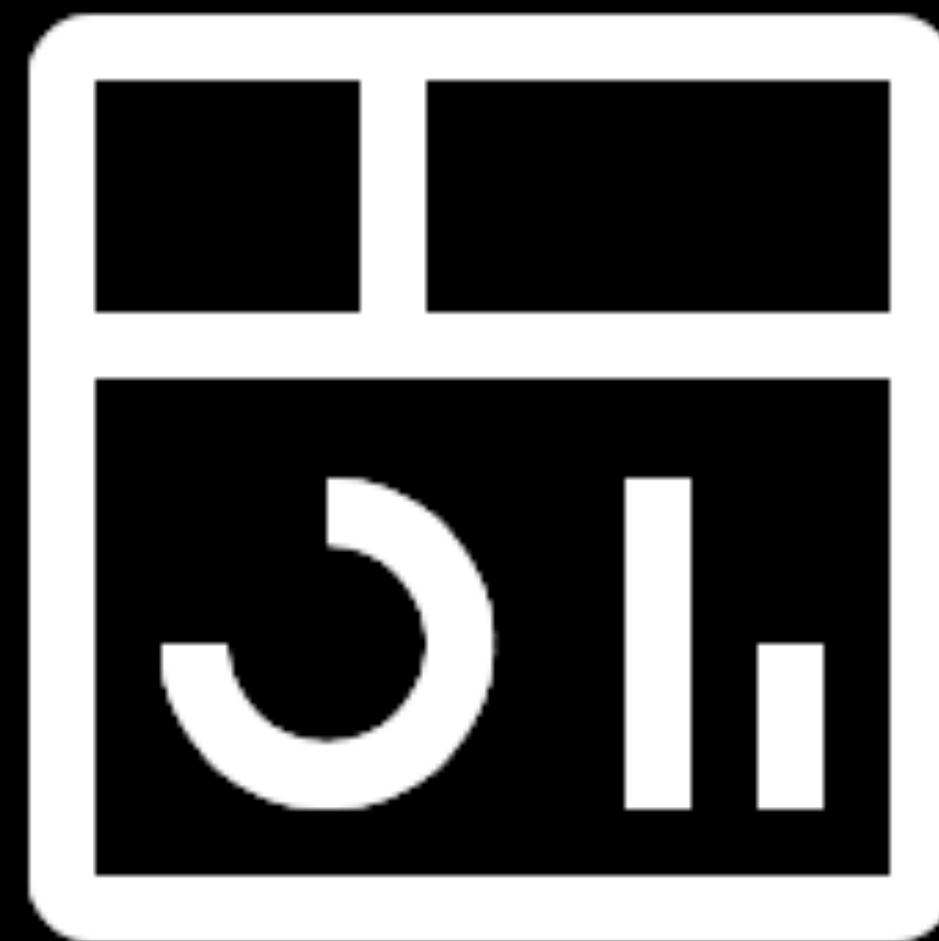
```
1 <!DOCTYPE html>
2 <html lang="en">
3   <head>
4     <title>Earthquakes with exaggerated depth</title>
5     <meta charset="utf-8">
6     <meta http-equiv="X-UA-Compatible" content="IE=edge">
7     <meta name="viewport" content="width=device-width, initial-scale=1">
8     <link rel="stylesheet" href="https://js.arcgis.com/4.13/esri/themes/light/main.css" />
9     <script src="https://js.arcgis.com/4.13/"></script>
10    <!-- import the webpage's stylesheet -->
11    <link rel="stylesheet" href="/style.css">
12
13    <!-- import the webpage's javascript file -->
14    <script src="/script.js" defer></script>
15  </head>
16  <body>
17    <div id="viewDiv"></div>
18    <div id="details">
19      <h3>Earthquakes between July 2017 and July 2018</h3>
20      <p>Earthquake depth is exaggerated by a factor of 8.
21      Click on each earthquake to find out more about its magnitude and depth.
22      Original data from <a href="https://earthquake.usgs.gov/earthquakes/feed/">USGS</a>.
23      Made by <a href="https://twitter.com/nicolalarluk">Raluca</a> with <a href="https://developers.arcgis.com/java">ArcGIS JavaScript</a>.
24    </p>
25  </div>
26  <!-- include the Glitch button to show what the webpage is about and
27       to make it easier for folks to view source and remix -->
28  <div class="glitchButton" style="position:fixed;top:20px;right:20px;"></div>
29  <script src="https://button.glitch.me/button.js"></script>
```





understand

models can  
be improved



granularity  
policy simulation  
rare events



this is complex  
machine learning can help  
we need to innovate techniques







*common client science bottlenecks:*

*common client science bottlenecks:*  
limited access to weather data



*common client science bottlenecks:*  
limited access to weather data  
insufficient computing power

*common client science bottlenecks:*

limited access to weather data

insufficient computing power

insufficient data storage capacity



## News: News

News

News Article

My News

### Announcing Three Winning Climate Change Projects

26 Apr 2018

#### Summary

After a rigorous review of dozens of applications from all over the world, we're excited to announce the research groups who will receive supercomputing power, weather data, and cloud storage from IBM to accelerate climate change science.



As our planet faces the mounting impacts of climate change, scientists are on the front lines of understanding complex consequences and developing solutions.

We've heard from climate change scientists that common bottlenecks they face include limited access to weather data, and insufficient computing power and data storage capacity to accurately simulate the impacts of climate change.

These are some of the reasons why IBM Corporate Citizenship recently invited

#### Topics

Special Announcements , Program News

#### Tags

Event or Milestone

toleration





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CODE® 2019

Announcing the Call for Code 2019 Global Winner

Learn more →

# Code and Response™

Creating and deploying open source technologies to tackle some of the world's biggest challenges

Subscribe to the Code and Response newsletter

Learn how open source technologies can mitigate natural disasters

Learn about the Project Owl deployment >

How will your code change the world?

developers can make  
situations **better**





cloud democratises  
access to data



cloud democratises  
access to information



# when infrastructure goes, the cloud goes



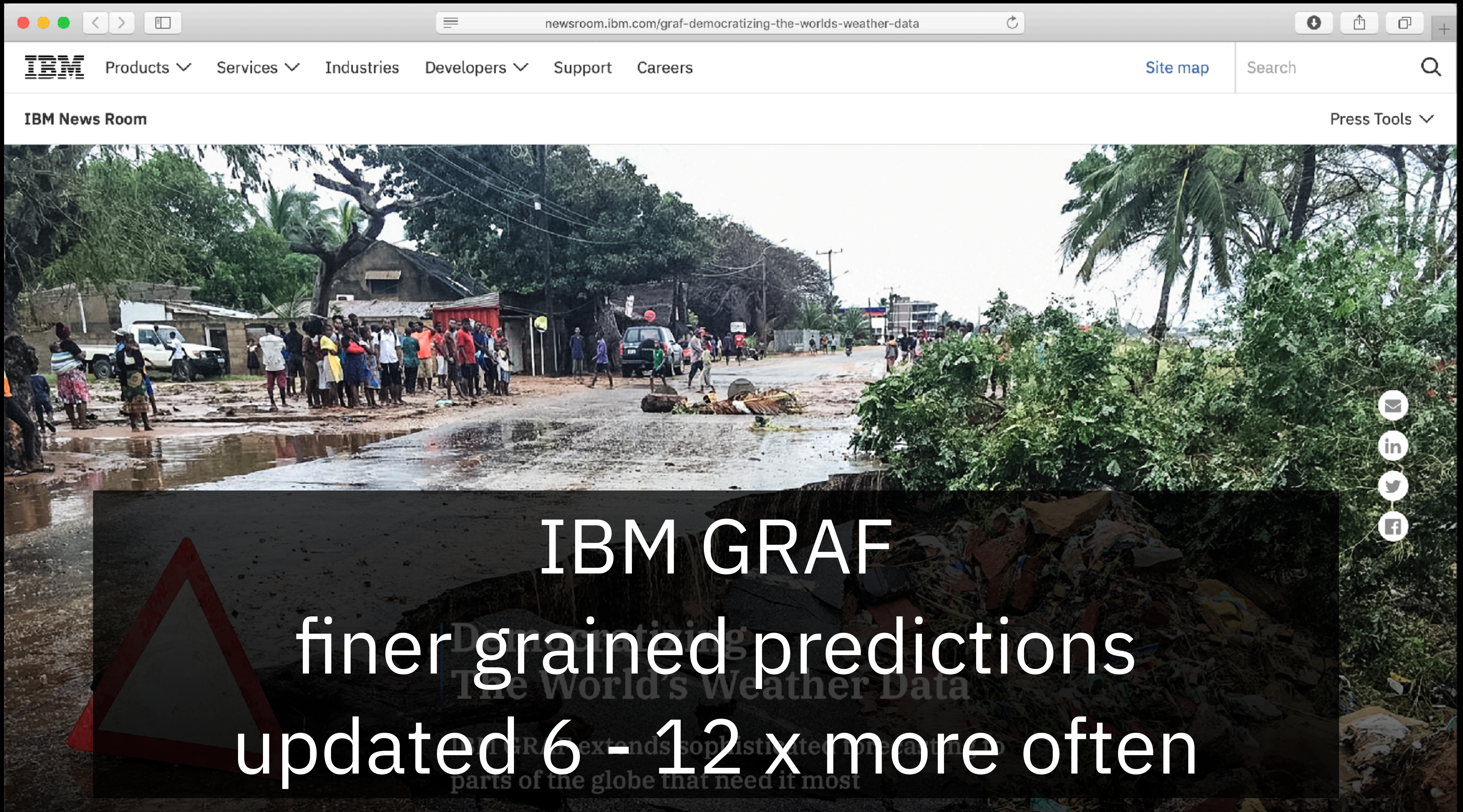
OWL

Call For Code 2018 winner  
\$200,000 IBM grant

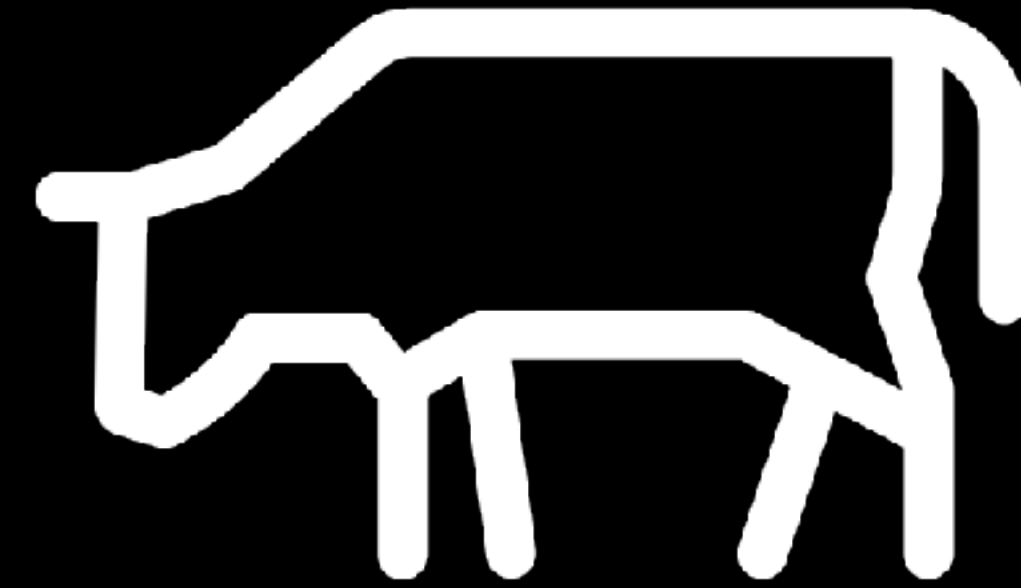












climate change has overturned  
centuries-old wisdom about  
weather patterns






best access to forecasts:  
a weekly newspaper report

Newspaper by Loïc Poivet from the Noun Project



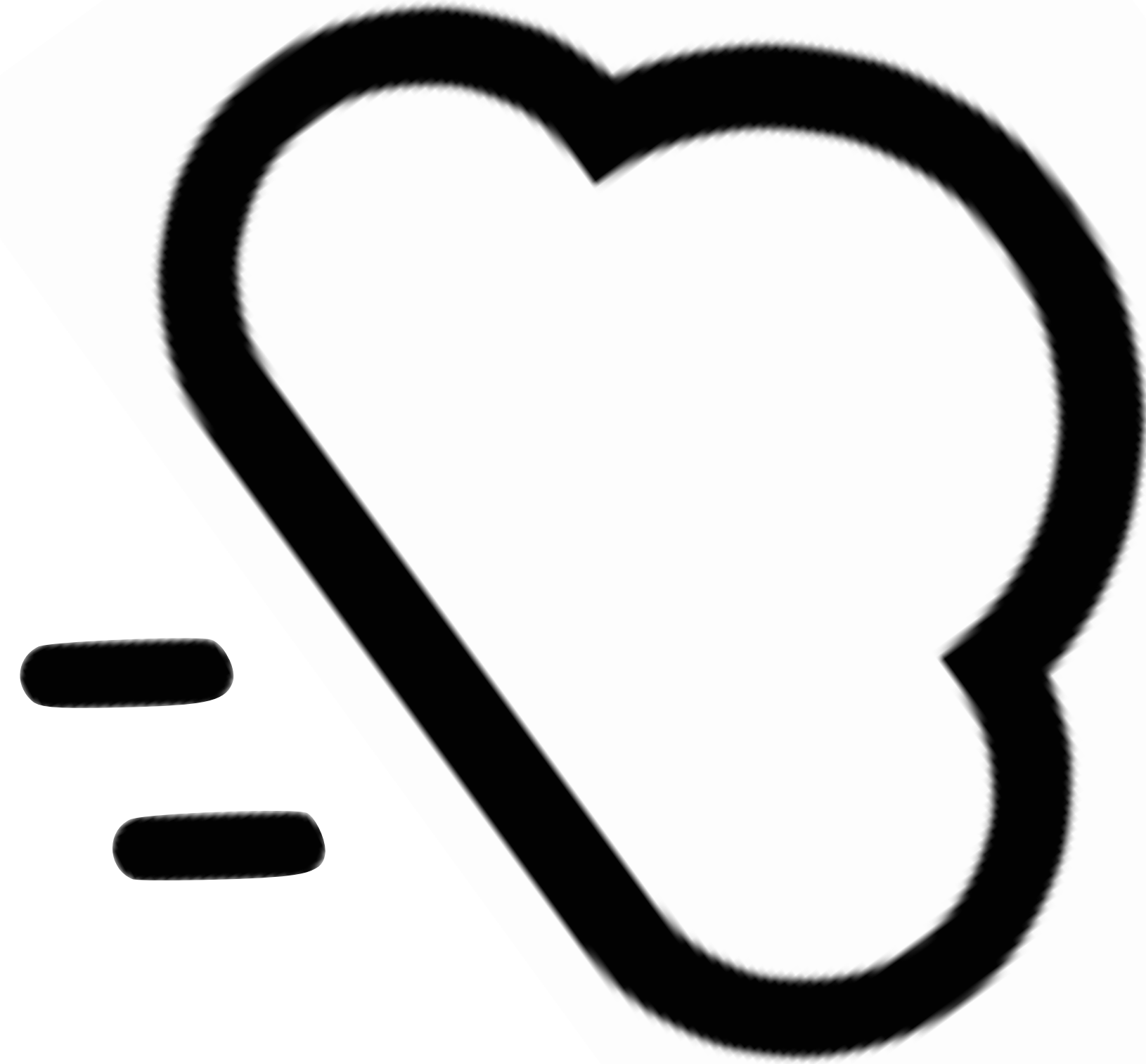
granular forecasts covering the whole world  
(not just the rich parts of the world)





At Rainbow Orchards, Gladys Mwangi and her farm manager, Samuel Thiongo, say they have sometimes had entire crops ruined by rainfalls at harvest time that took them by surprise.





change







I don't want your hope.  
I don't want you to be hopeful.  
I want you to feel the fear I feel every day.  
And then I want you to **act**.  
I want you to act as if the house is on fire.  
Because it is.



fire house by Andi Nur Abdillah from the Noun Project





“products with sustainability claims  
generally outperformed the growth rate of  
total products in their respective categories.”





efficiency





www.drawdown.org/solutions/buildings-and-cities/building-a

PROJECT  
DRAWDOWN

email sign up

donate

Credit: Monty Rakusen

# BUILDINGS AND CITIES BUILDING AUTOMATION

---

Energy courses through buildings—in heating and air-conditioning systems, electrical wiring, water heating, lighting, information and communications systems, security and access systems, fire alarms, elevators, appliances, and indirectly through plumbing. Most large commercial buildings have some form of centralized, computer-based building management, used to monitor, evaluate, and control those systems. Adopting automated rather than manual building management systems can reduce energy consumption by 10 to 20 percent.

A building automation system (BAS) is a building's brain. Equipped with sensors, BAS buildings are constantly scanning and rebalancing for greatest efficiency and effectiveness. Lights switch off when no one's around, for example, and windows vent to improve air quality and temperature. New buildings can be equipped with BAS from the start; older ones can be retrofitted to incorporate it and reap its benefits.

Beyond energy savings and reduced operations and maintenance costs, BAS benefits the well-being and productivity of people inside the building. Improved thermal and lighting comfort and indoor air quality directly impact occupant satisfaction. BAS is especially useful to ensure and maintain efficiency in green buildings, so that their ratings on paper match their actual performance.

## #45

---

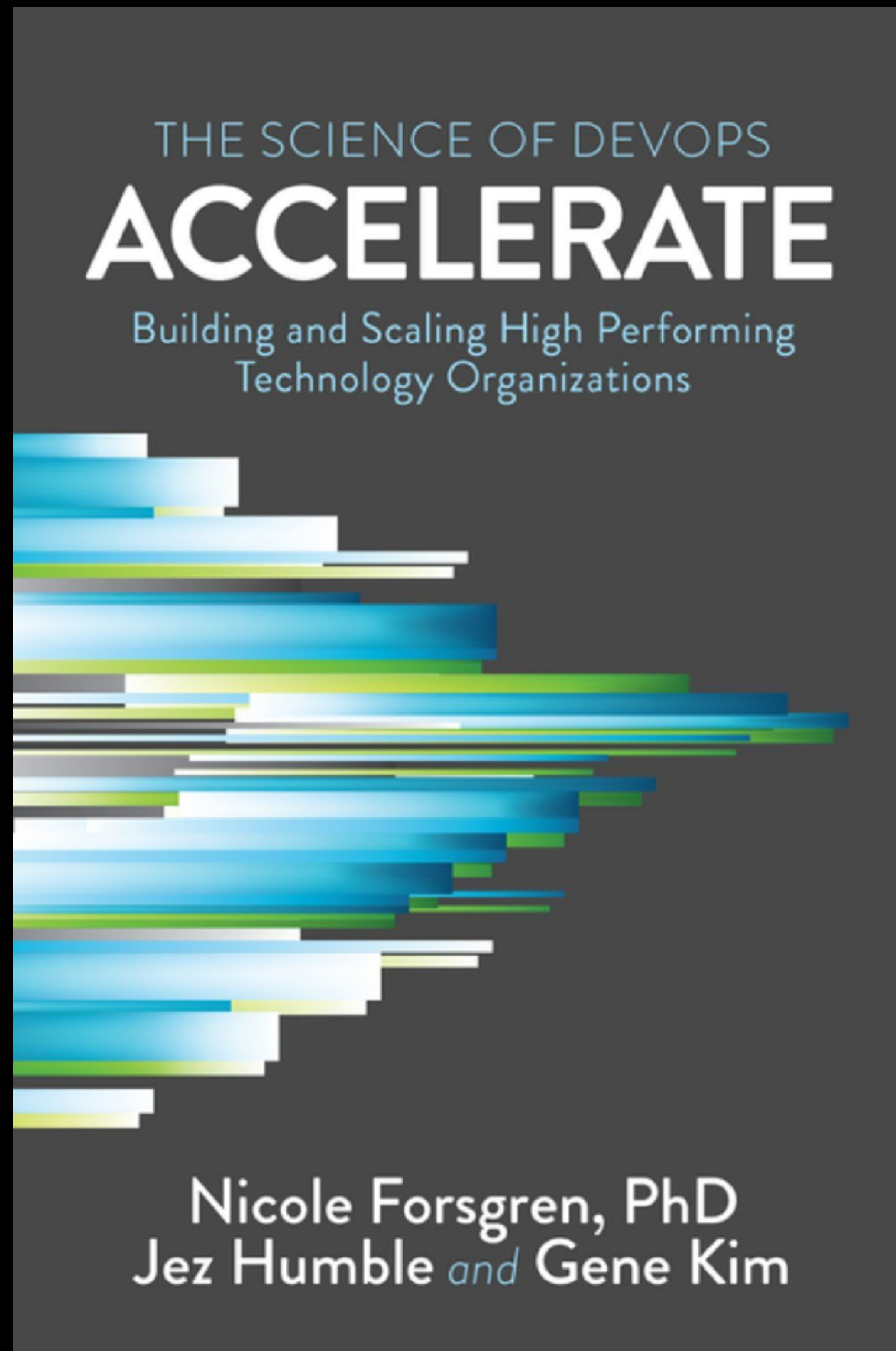
RANK AND RESULTS BY 2050

4.62 GIGATONS  
REDUCED CO2

\$68.12 BILLION  
NET IMPLEMENTATION COST

\$880.55 BILLION  
NET OPERATIONAL SAVINGS

**IMPACT:** BAS can result in up to 20 percent more efficient heating and cooling and 11.5 percent more efficient energy use for lighting, appliances, etc. Expanding these systems from 34 percent of commercial floor space in 2014 to 50 percent by mid-century – at an added cost of \$68 billion—building owners could save \$881 billion in



release many times a day  
automate everything





do we need to stop continuous  
integration and deployment?

how do you build a monorepo  
with 9,000,000 source files?



how do you build a monorepo  
with 9,000,000 source files?



you get very good at  
dependency graphs



🔍 Search docs...

[DOCS](#)

[ISSUES](#)

[GITHUB](#)

# A high-performance build tool

[GETTING STARTED](#)

[GITHUB](#)

```
$ buck build buck
```

Buck is a build system developed and used by Facebook. It encourages the creation of small, reusable modules consisting of code and resources, and supports a variety of languages on many platforms.

## Why Buck?

Buck can help you and your team in many ways:

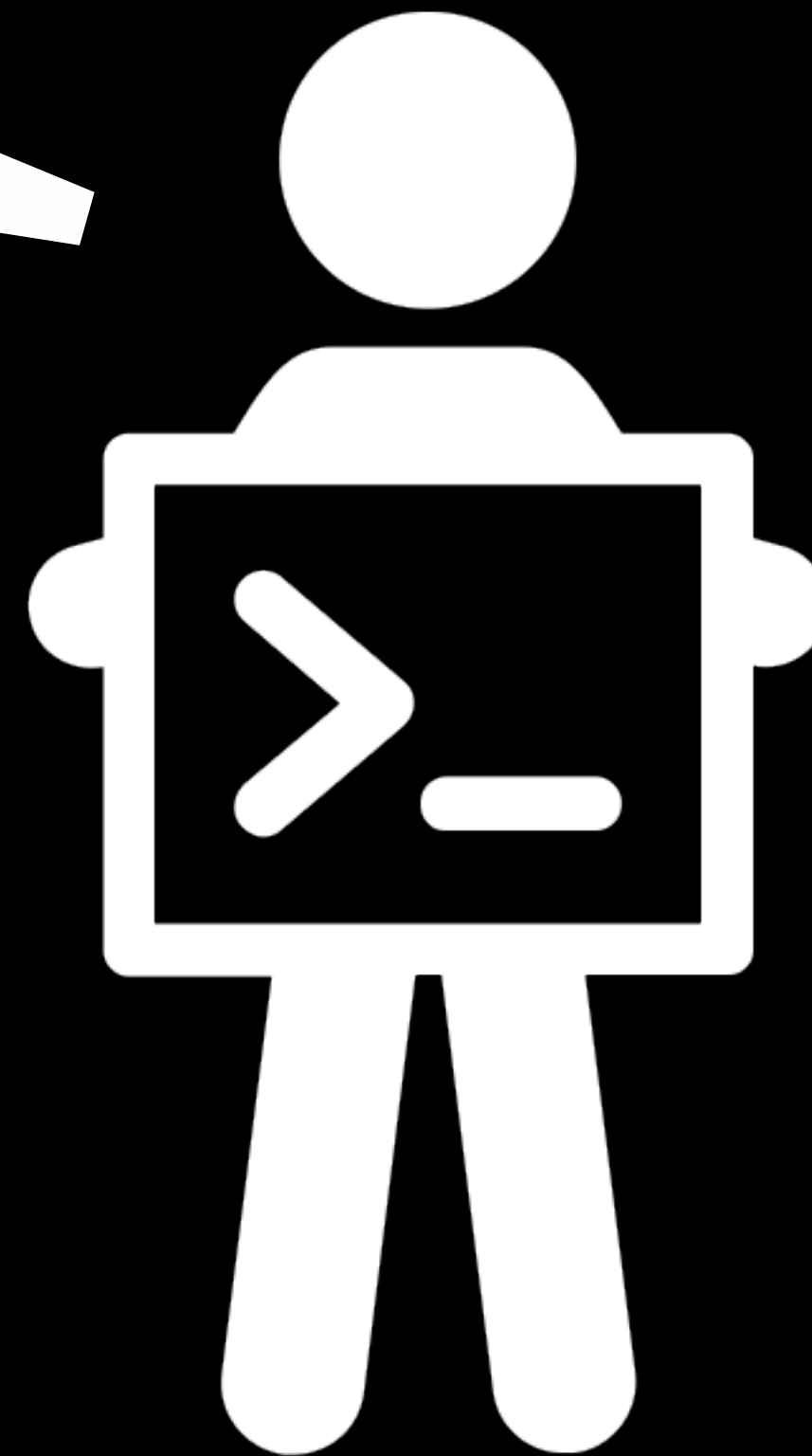
- **Speed up your builds.** Buck builds independent artifacts in parallel to take advantage of multiple cores on your machine. Further, it reduces incremental build times by keeping track of unchanged modules so that the minimal set of modules is rebuilt.





optimise for fast feedback  
(side effect: efficient builds)

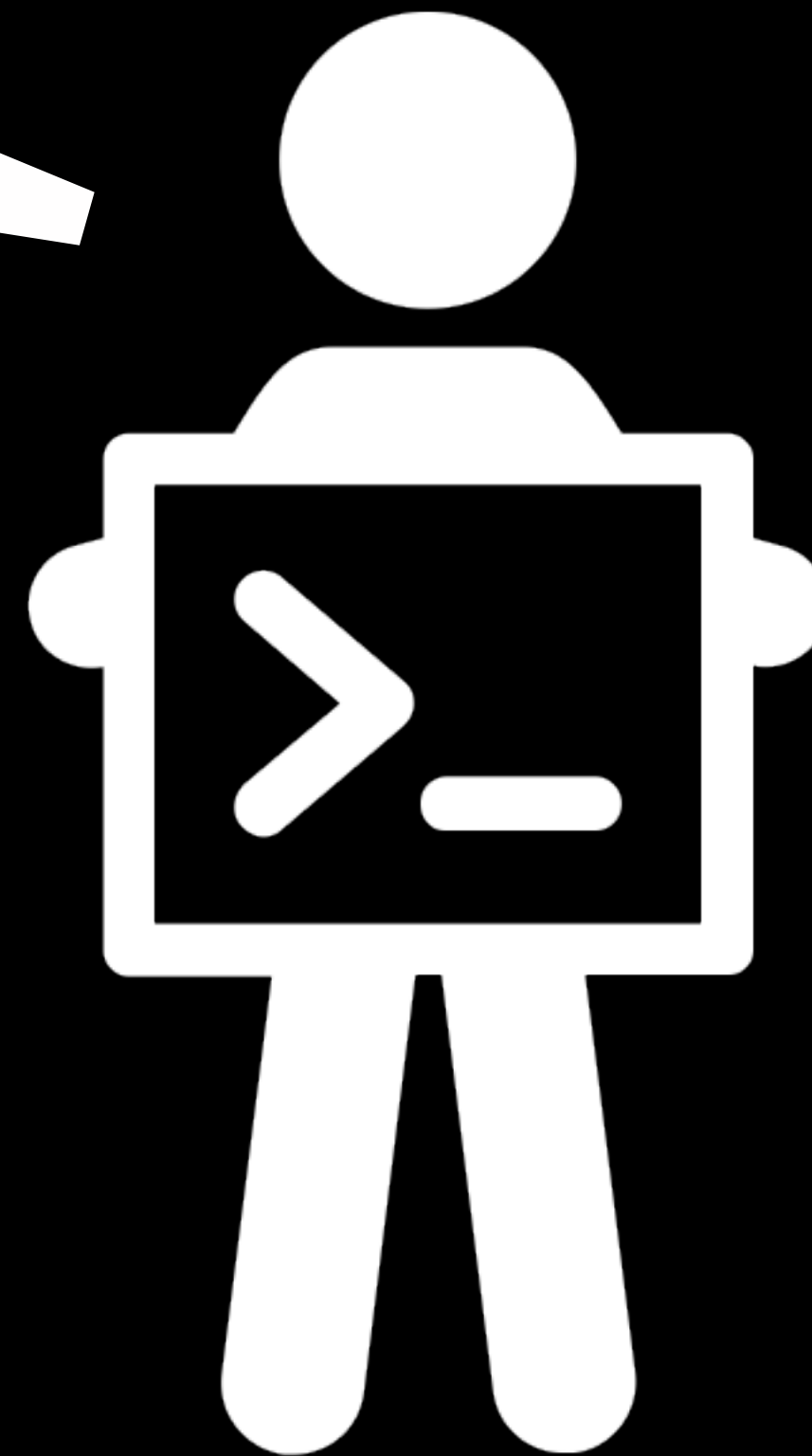
Hey boss, I created a  
Kubernetes cluster.





Hey boss, I created a  
Kubernetes cluster.

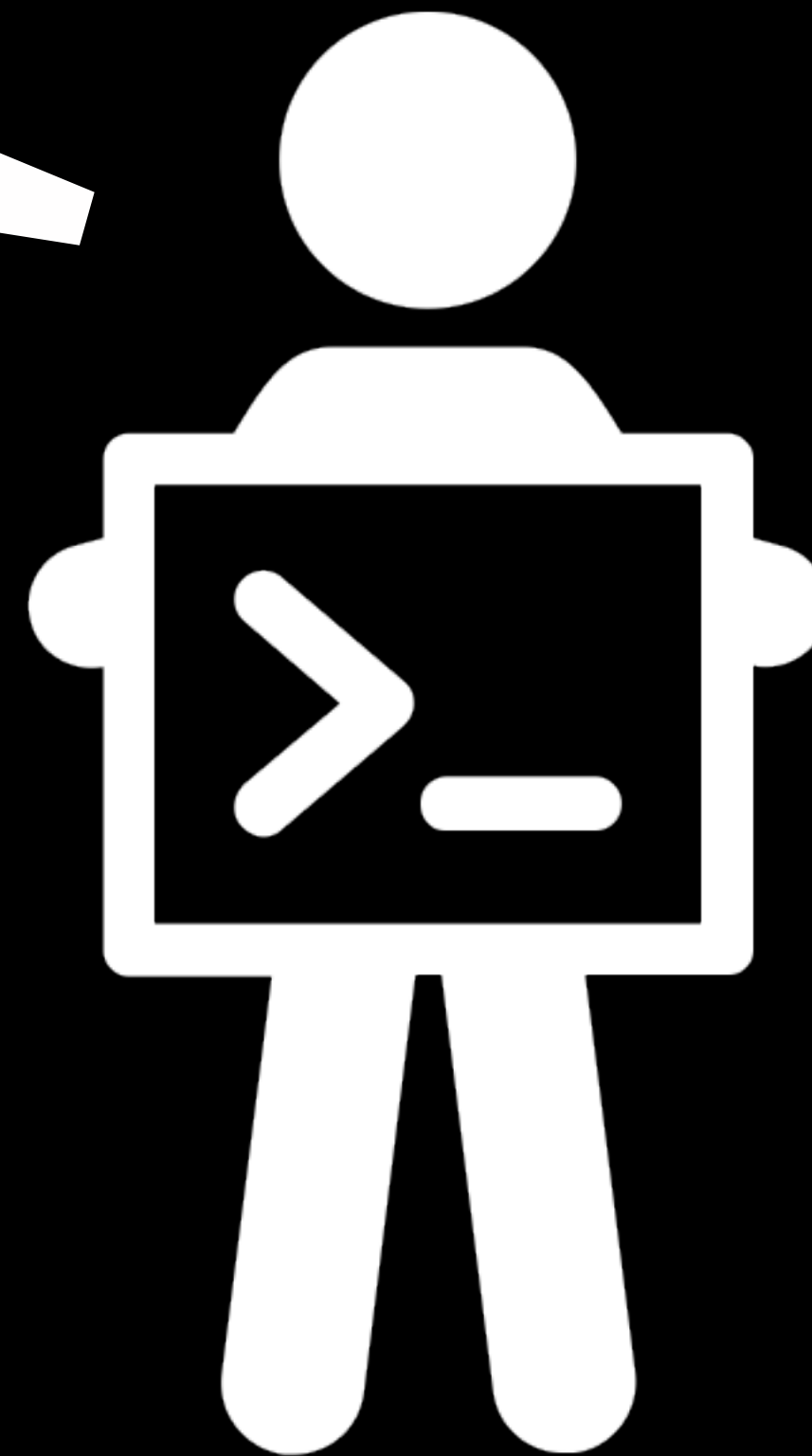
I forgot it for 2 months.



Hey boss, I created a  
Kubernetes cluster.

I forgot it for 2 months.

... and it's £1000 a  
month.







Marketplace ▾

Search IBM Marketplace



IBM Cloud Cost and Asset Management

Overview

Details

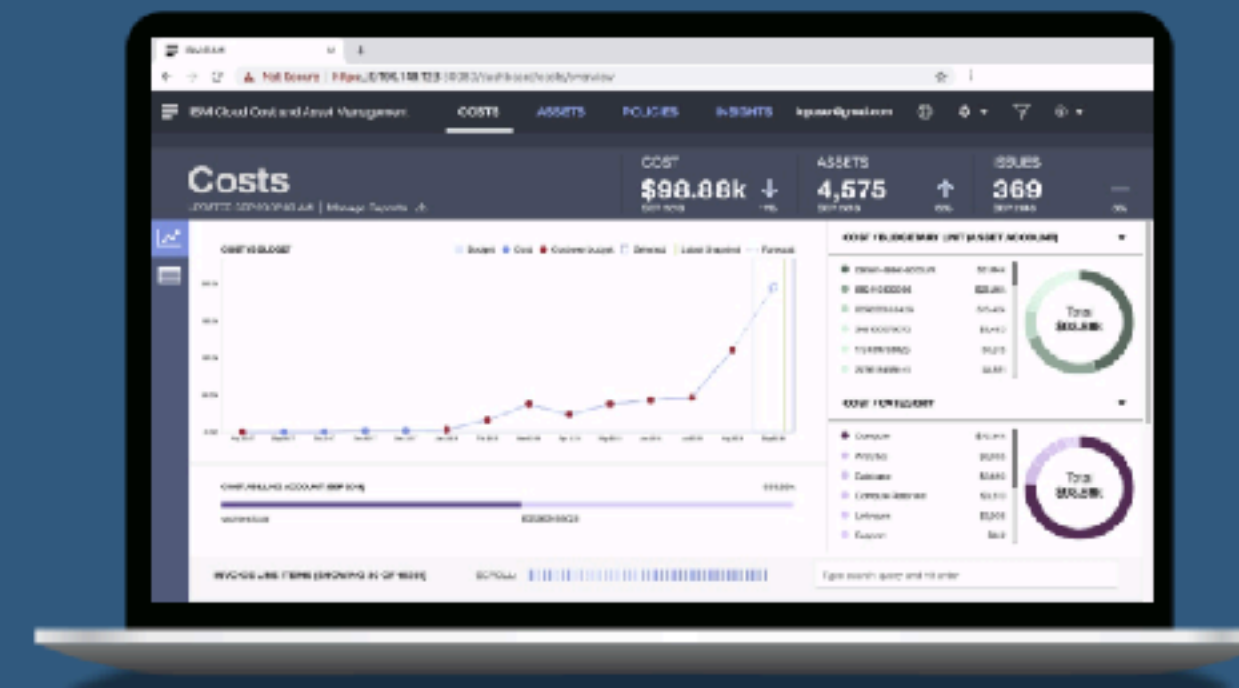
Pricing

Contact us

# IBM Cloud Cost and Asset Management

Multi-cloud management platform to optimize your costs

Contact us



## How can IBM Cloud Cost and Asset Management save you money?

IBM Cloud Cost and Asset Management is a multi-cloud cost optimization solution running on IBM Cloud Private that empowers IT departments and finance teams to optimize their public and private cloud spend. The solution enables you to automatically discover your

# QUARKUS

supersonic subatomic Java



# quarkus is **light**

Memory (RSS) in Megabytes\*

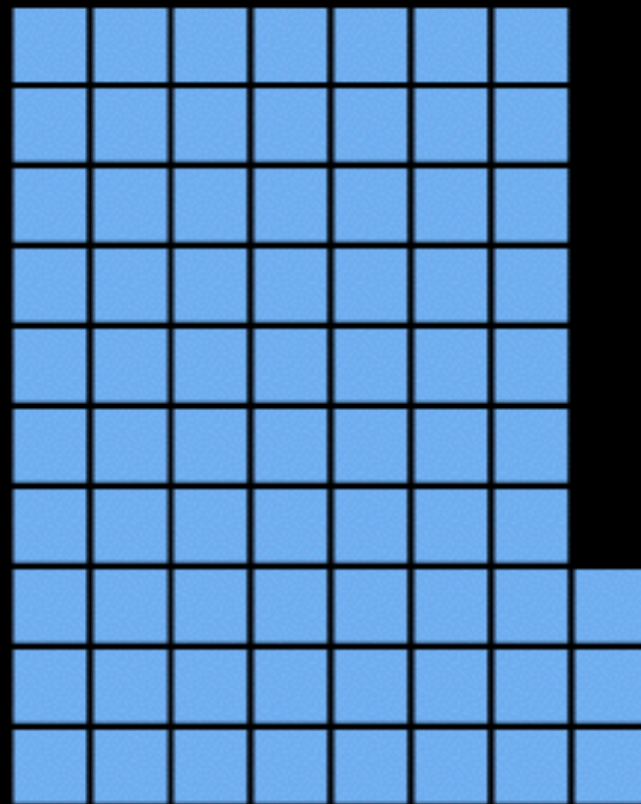
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REST



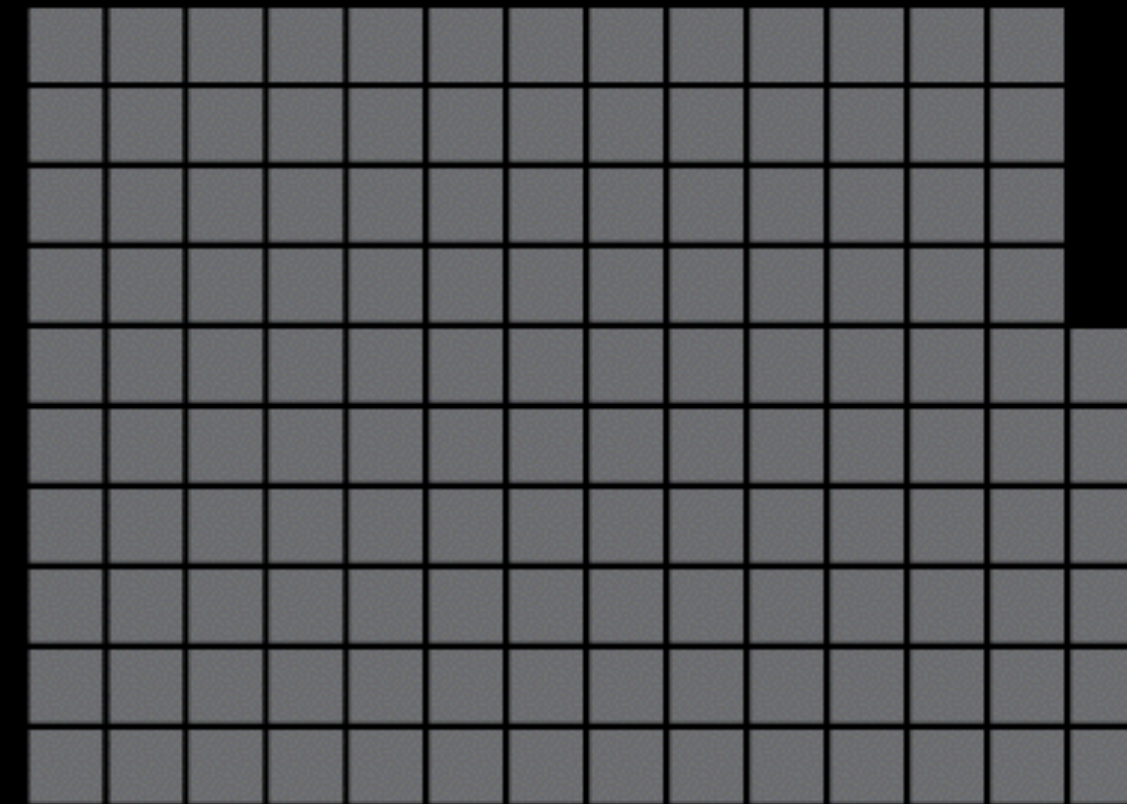
Quarkus + Native  
(via GraalVM)

**12 MB**



Quarkus + JVM  
(via OpenJDK)

**73 MB**



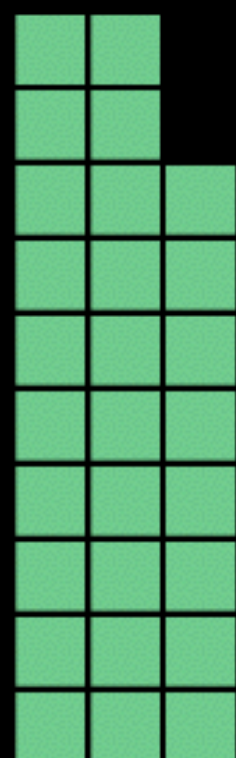
Traditional  
Cloud-Native Stack

**136 MB**

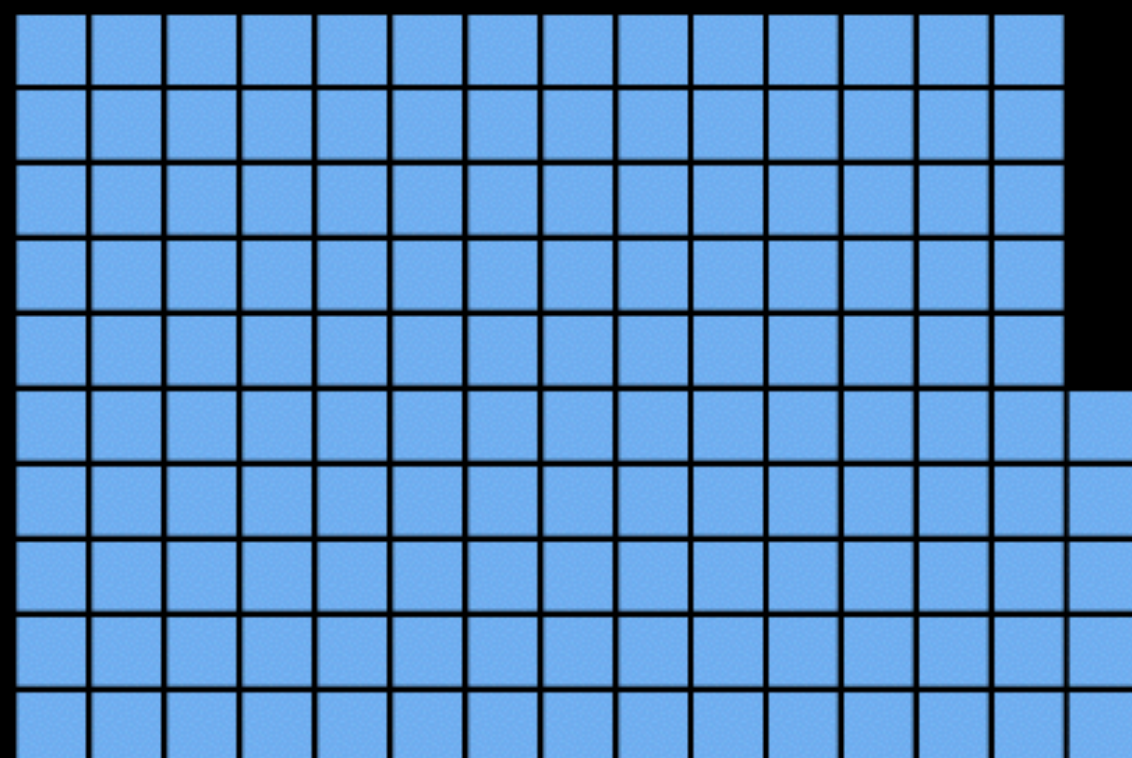
# ... still light with CRUD

\*Tested on a single-core machine

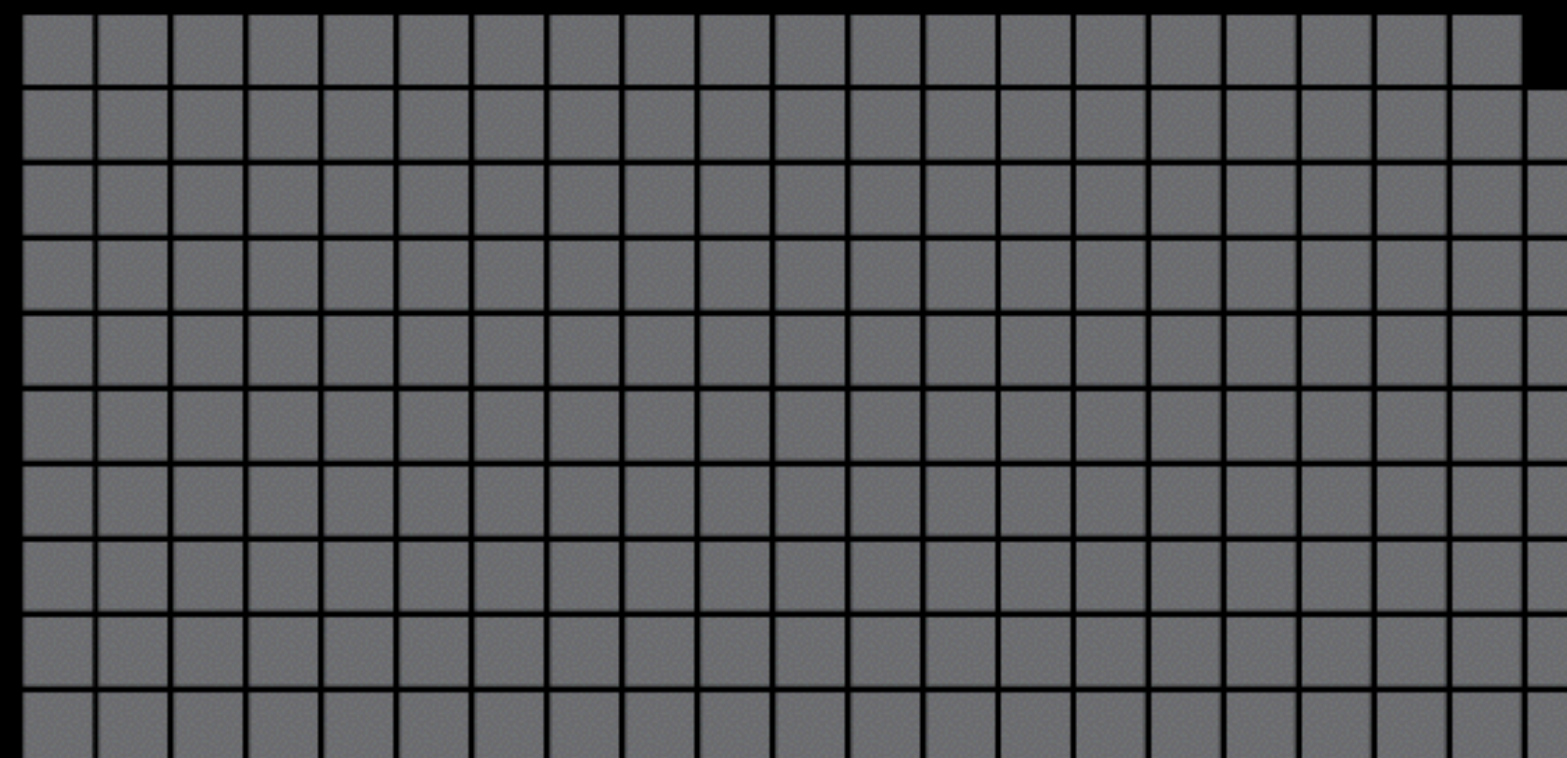
REST  
+ CRUD



Quarkus + Native  
(via GraalVM)  
**28 MB**



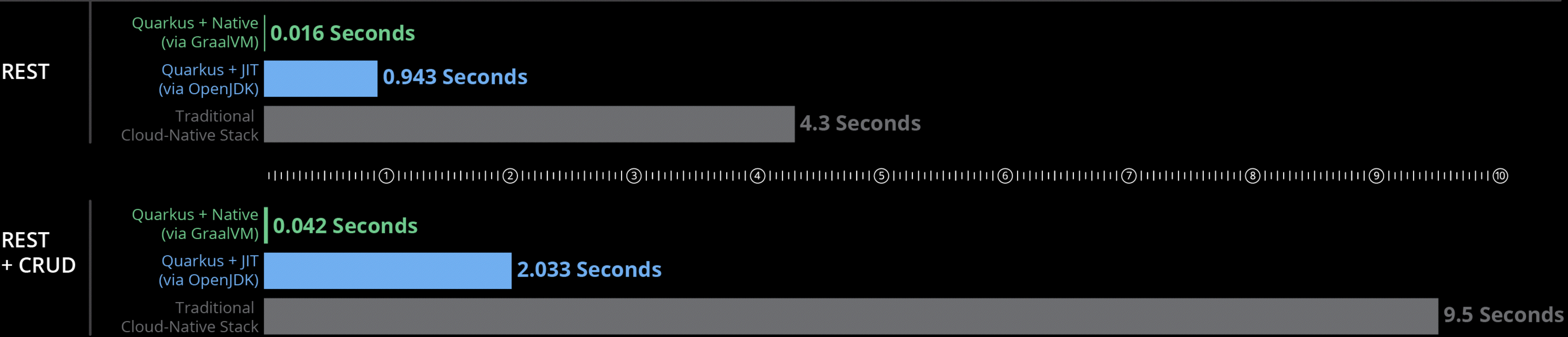
Quarkus + JVM  
(via OpenJDK)  
**145 MB**



Traditional  
Cloud-Native Stack  
**209MB**



# BOOT + First Response Time



... and quarkus is fast



IBM Research



TrueNorth chip  
neurosynaptic  
lower power use







what we imagine  
when we widen roads





what we get





## DISRUPTOR

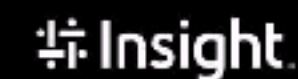
By [Patrick Nelson](#), Network World | OCT 18, 2017 11:13 AM PDT

### About |

Thought-provoking commentary on technologies that are changing the way mankind does things.

# First self-powered data center opens

Aruba S.p.A. operates its zero-impact data center using 'a river of energy' hydroelectric plant, solar panels and chilling underground water.



Cloud + Data Center  
Transformation



GLOBAL STAR PARTNER

### How to Navigate EOS for Windows/SQL 2008

What does End of Support (EOS)  
mean for your organization?

[Read the guide](#)

### Ensure a successful cloud migration

Here are 10 key factors to help make  
yours secure and successful.

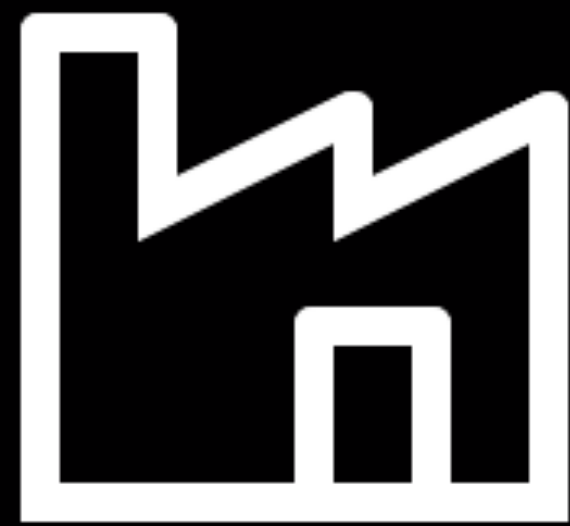
[Read the whitepaper](#)

### Build a Migration Roadmap for Windows/SQL EOS

Create a successful migration plan  
with advice from our experts.

[View the webinar](#)

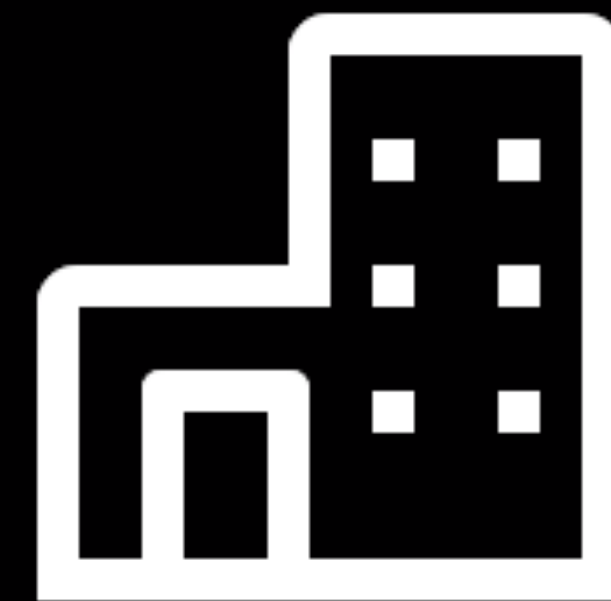




8%

of CO2 emissions  
one industry:

cement





# unintended consequences



is my travel sustainable?





is my travel sustainable?



is my travel sustainable?





Bring your team together with Slack, the collaboration hub for work.

ads via Carbon



**Application Security Engineer**

Bulb Energy 📍 London, UK

£60K - £90K 🔄 RELOCATION

security python-3.x

**Integrations Product Manager**

Tessian 📍 London, UK

outlook-addin node.js

[ad] Enjoy the blog? Read [Effective Programming: More than Writing Code](#) and [How to Stop Sucking](#)

29 Jan 2009

# The Sad Tragedy of Micro-Optimization Theater

I'll just come right out and say it: [I love strings](#). As far as I'm concerned, there isn't a problem that I can't solve with a string and [perhaps a regular expression or two](#). But maybe that's just my [lack of math skills](#) talking.

In all seriousness, though, the type of programming we do on [Stack Overflow](#) is intimately tied to strings. We're constantly building them, merging them, processing them, or dumping them out to a HTTP stream. Sometimes I even give them relaxing massages. Now, if you've worked with strings at all, you know that this is code you desperately want to avoid writing:

```
static string Shlemiel()  
{  
    string result = "";  
    for (int i = 0; i < 314159; i++)  
    {  
        result += getStringData(i);  
    }  
}
```

```
static string concatenator()
{
    string result = "";
    for (int i = 0; i < 314159; i++)
    {
        result += getStringData(i);
    }
    return result;
}
```



```
<div class="time">stuff</div>  
<div class="gravatar32">stuff</div>  
<div class="details">stuff<br/>stuff</div>
```

```
string s = "<div class='time'>" + st() + st() + "</div>  
<div class='gravatar32'>" + st() + "</div>  
<div class='details'>" + st() + "<br/>" + st() + "</div>";  
return s;
```



```
var sb = new StringBuilder(256);  
sb.Append("<div class=\"time\">");  
sb.Append(st());  
sb.Append(st());  
sb.Append("</div><div class=\"gravatar32\">");  
sb.Append(st());  
sb.Append(@"</div><div class=\"details\">");  
sb.Append(st());  
sb.Append("<br/>");  
sb.Append(st());  
sb.Append("</div>");  
return sb.ToString();
```



100,000 iterations  
dual core 3.5 GHz Core 2 Duo





100,000 iterations  
dual core 3.5 GHz Core 2 Duo

Simple Concatenation	606 ms
String.Format	665 ms
string.Concat	587 ms
string.Replace	979 ms
StringBuilder	588 ms

“the minute you begin worrying about  
tiny little optimizations, you've already  
gone down the wrong path”

-Jeff Atwood



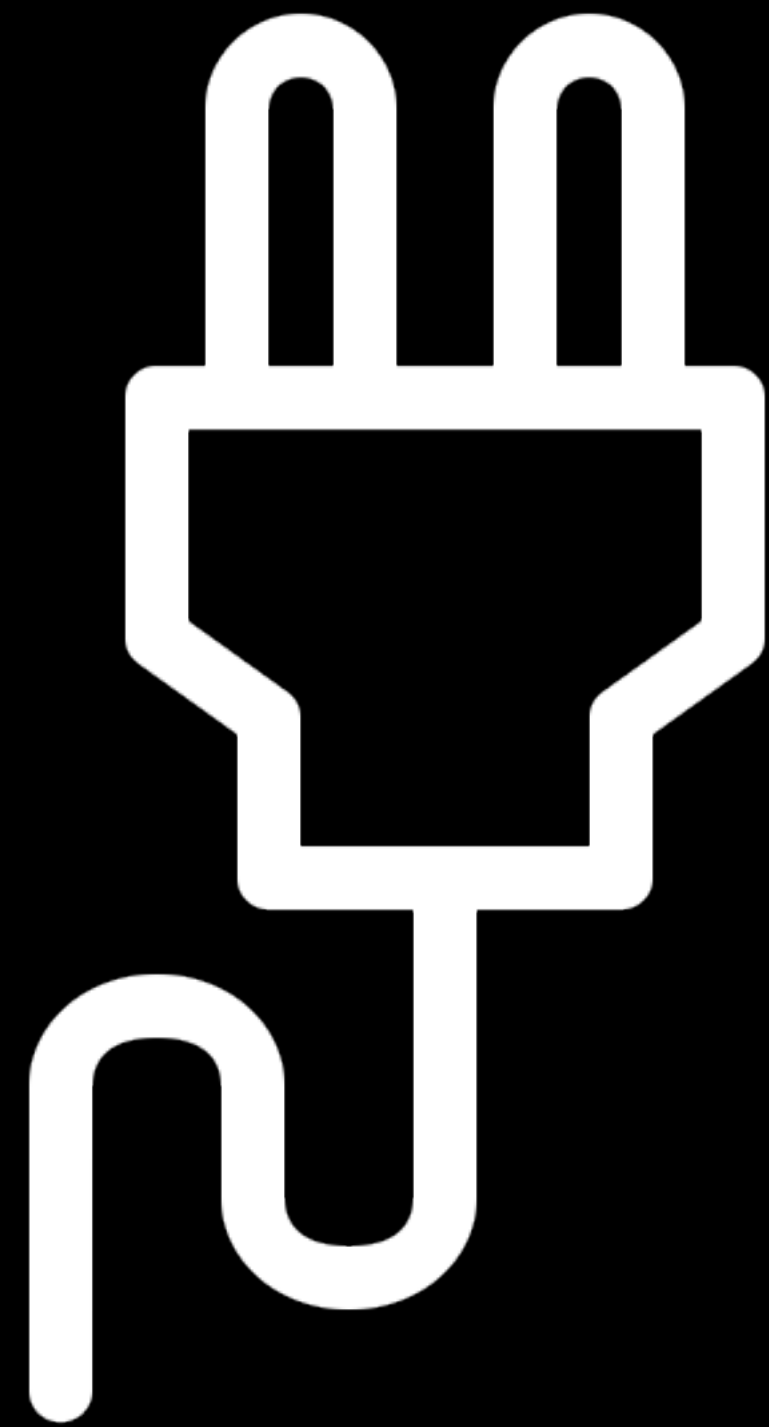


every improvement  
is good, but ...



knowledge helps us focus on  
optimisations that **matter**





a laptop uses \$8 a year  
(yes, you are allowed  
to run your unit tests)

how can we know  
the eco impact?





waste == bad  
waste == cost  
cost == bad



but it's complicated





Sheffield



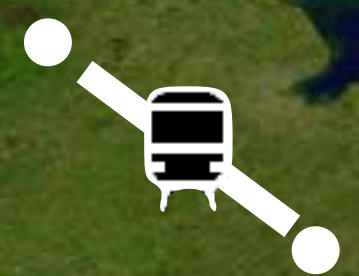
Shenfield







Sheffield



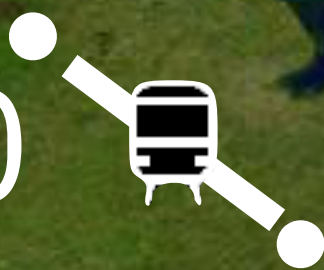
Shenfield



Sheffield

£47.00

Shenfield

















borrowing against the future



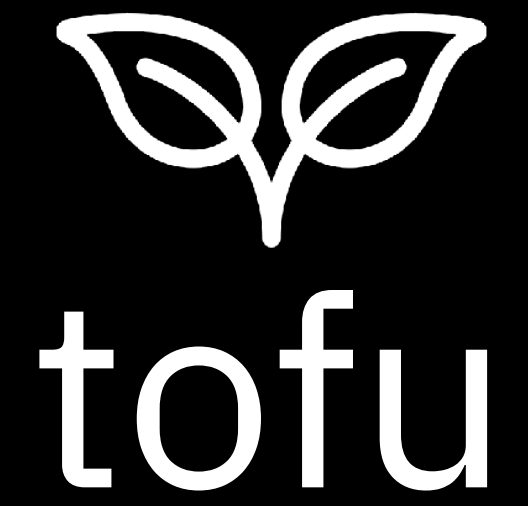
borrowing against the future  
oh ... and infrastructure

example

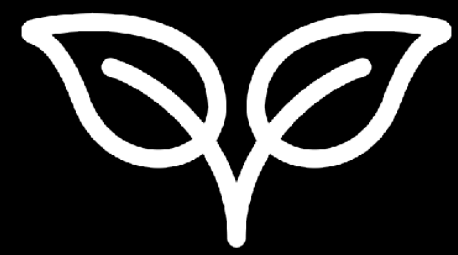
what is most sustainable to eat?











tofu



GM soya



meat



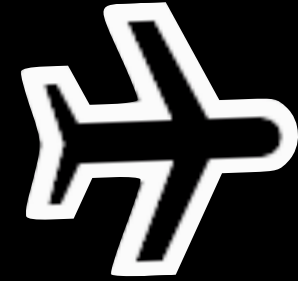
chicken



tofu



GM soya



imported



meat



chicken



local

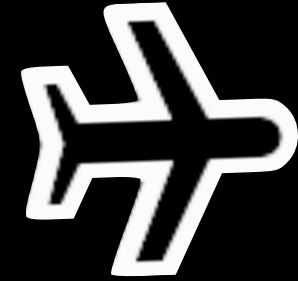




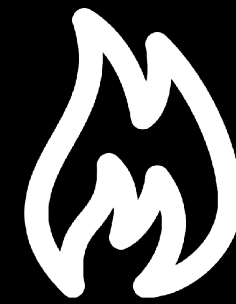
tofu



GM soya



imported



deforestation



meat



chicken



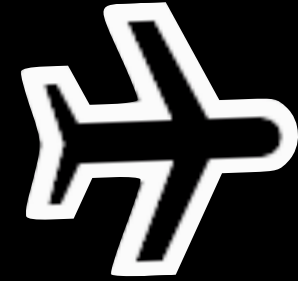
local



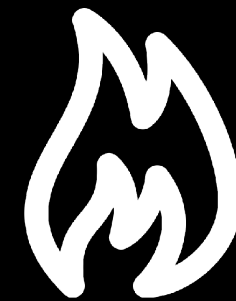
tofu



GM soya



imported



deforestation



meat



chicken



local



fed imported soy



# complex trade-offs

do less



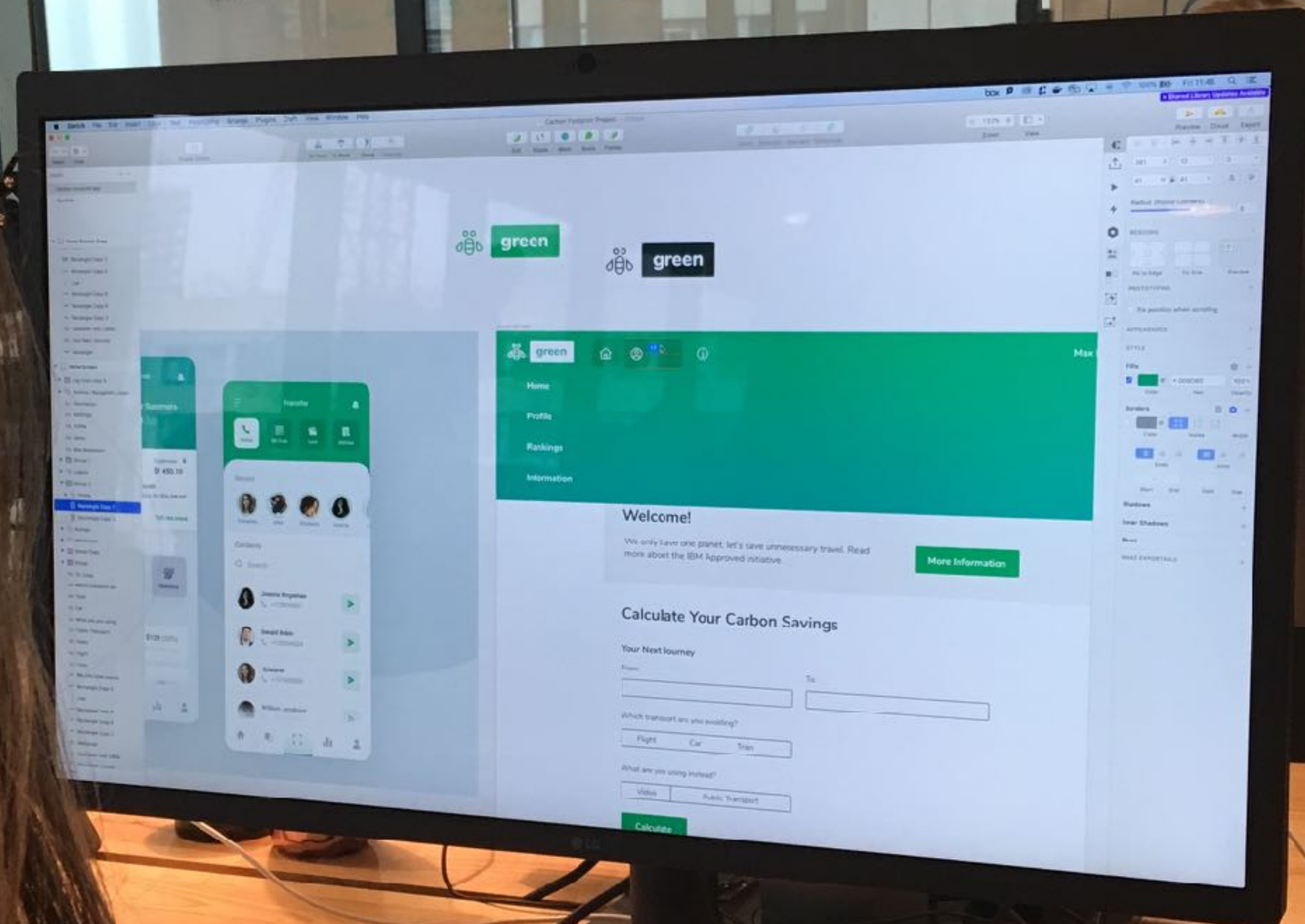


reduce waste



cutting back

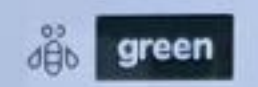
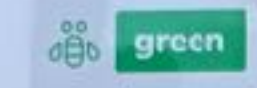
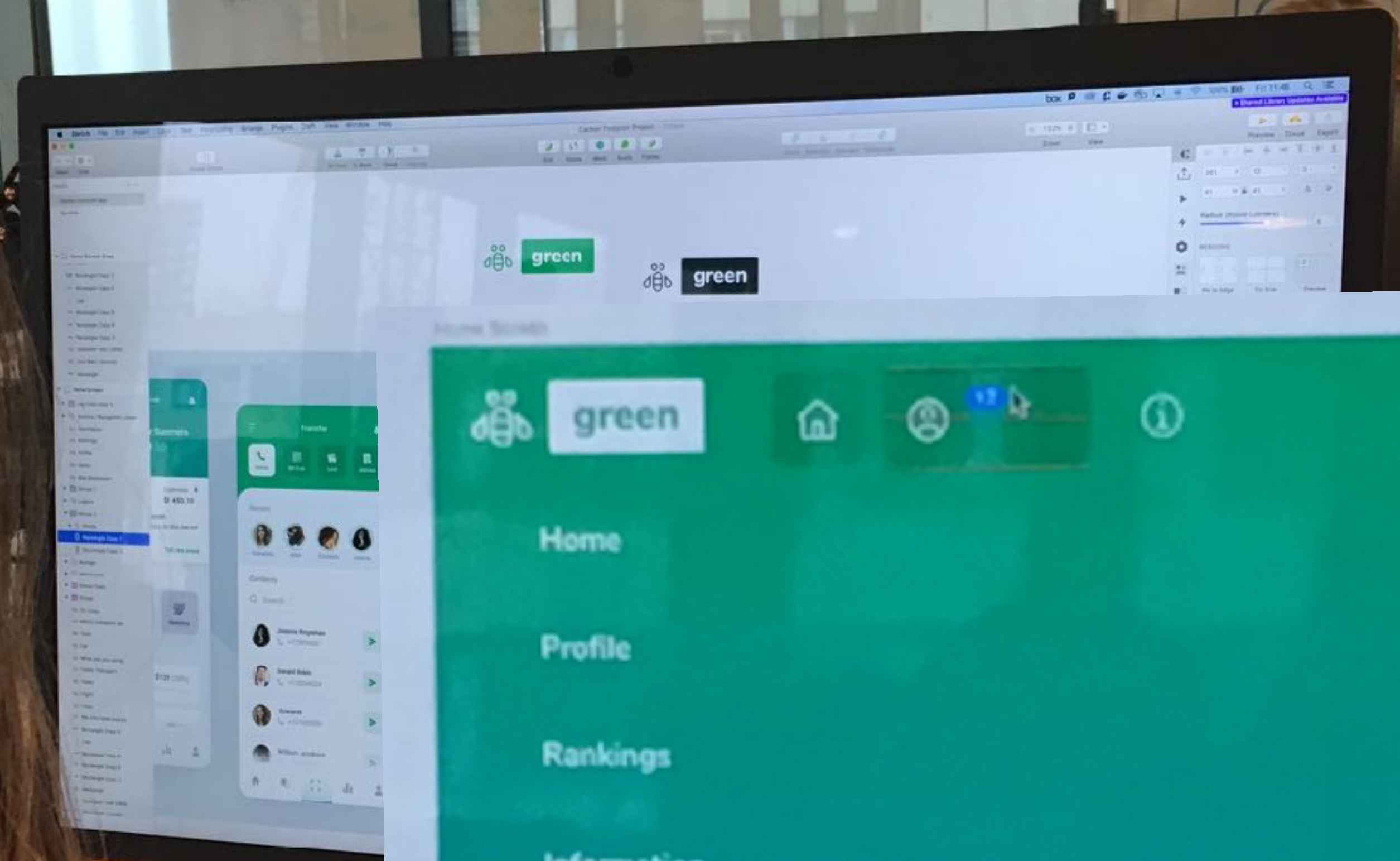




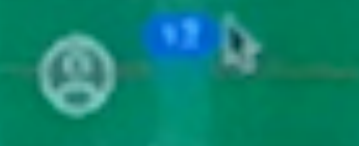
YOU ARE BIG AND  
YOU ARE CLEVER







green



Home

Profile

Rankings

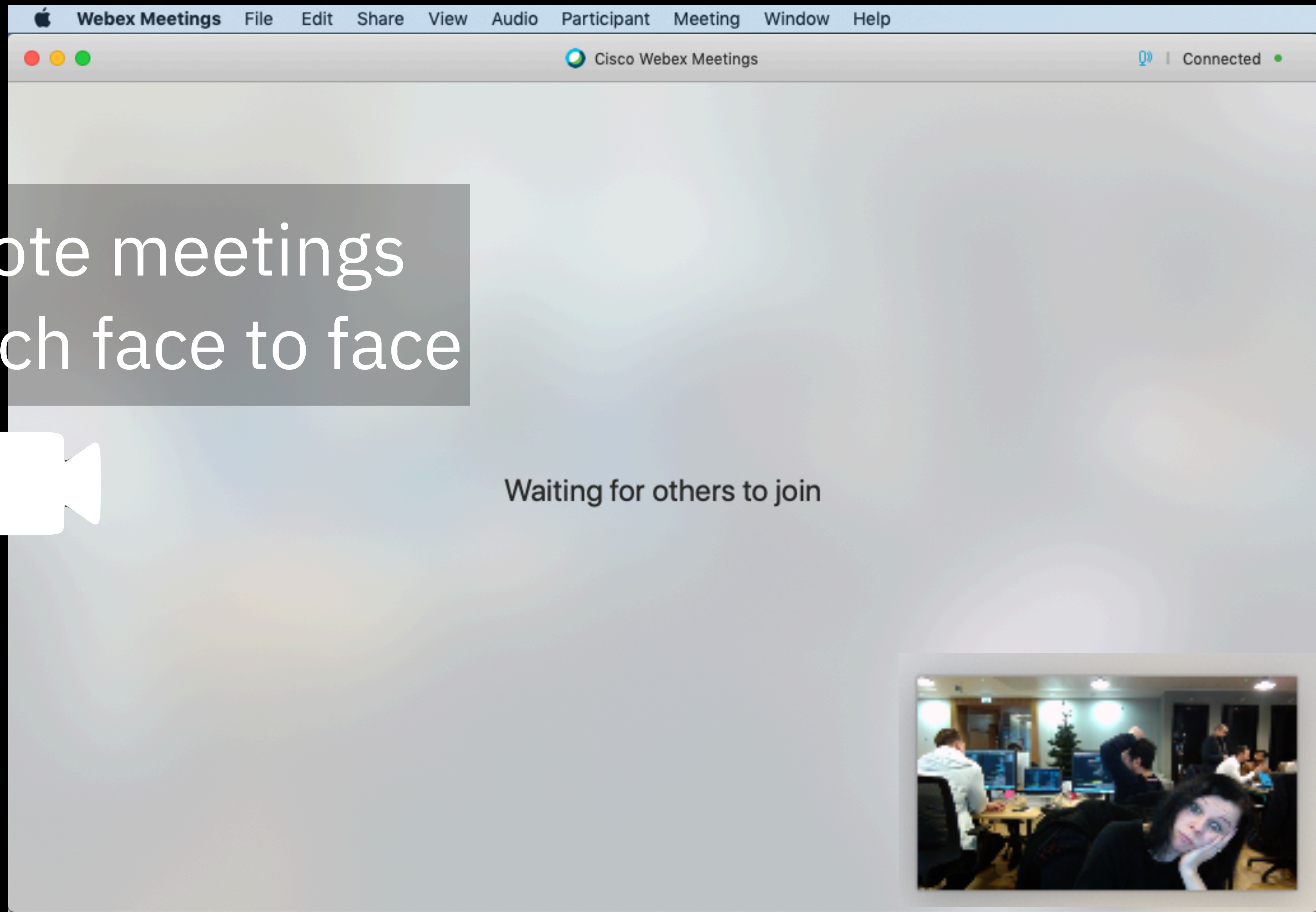
Information

Welcome!

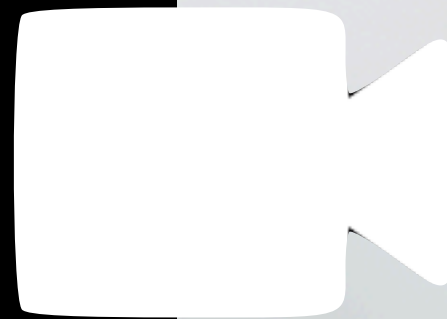
We only have one planet, let's save unnecessary travel. Read more about the IBM Approved Initiative.

Calculate Your Carbon Savings





no, remote meetings  
don't match face to face







**Jeff Morris Jr.**  
@jmmj



Eric Yuan (founder of Zoom) took 5 business trips while leading Zoom to an IPO. Crazy right.

Silicon Valley is amazed by this story. But Eric simply understood the value of dogfooding your product.

If you want to build the best video conferencing software, you avoid airplanes.

8:32 PM · Apr 22, 2019 · [Twitter Web Client](#)

---

**163** Retweets   **1.2K** Likes



“The situation we’re facing isn’t how to do more with less. It’s how to do *less* with less.”





the future



“A zero-carbon world doesn’t have to be an awful one. The more we invest in it, the more the infrastructure around it changes to support it, and the easier and cheaper it gets... and the more normal it gets.”

- Liz Keogh (@lunivore)





Talk about it  
Encourage your organisation to do more  
Lower your footprint  
Use **your** skills