

An aerial photograph of London, England, featuring the River Thames, the Tower Bridge, and the city skyline with prominent skyscrapers like The Shard and the Gherkin. The image is used as a background for the text.

Turning It Off And On Again

How I made a career out of
fixing things and helping people

Euan Finlay | Senior Engineer
@efinlay24

NEWS
— SCHOOL

FT

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NEWS
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An aerial photograph of London at sunset, showing the River Thames, the Tower Bridge, and the city skyline with prominent skyscrapers like The Shard and the Gherkin. The text is overlaid on the image.

> How does FT Tech help deliver the news?
What do I actually do?
Why do I enjoy my job?
What challenges do we face?
Why start a career in tech?

What even is "technology"?

Energy crisis

Gas markets whipsaw after Russia offers to stabilise energy prices

UK gas contracts for November delivery soar almost 40 per cent before falling back after Putin comments

● UPDATED 18 MINUTES AGO



EU states clash with Brussels over response to gas crisis

National Grid chief warns of tighter winter electricity supplies

Power crunch in China and India stokes global growth anxiety

**NOW
HIRING**

● LIVE

FT live news

Latest news updates: US private sector hiring rises



Equities

Stocks and bonds rattled as surging gas price lifts inflation expectations



UK politics & policy

Boris Johnson admits it will 'take time' to restructure UK economy

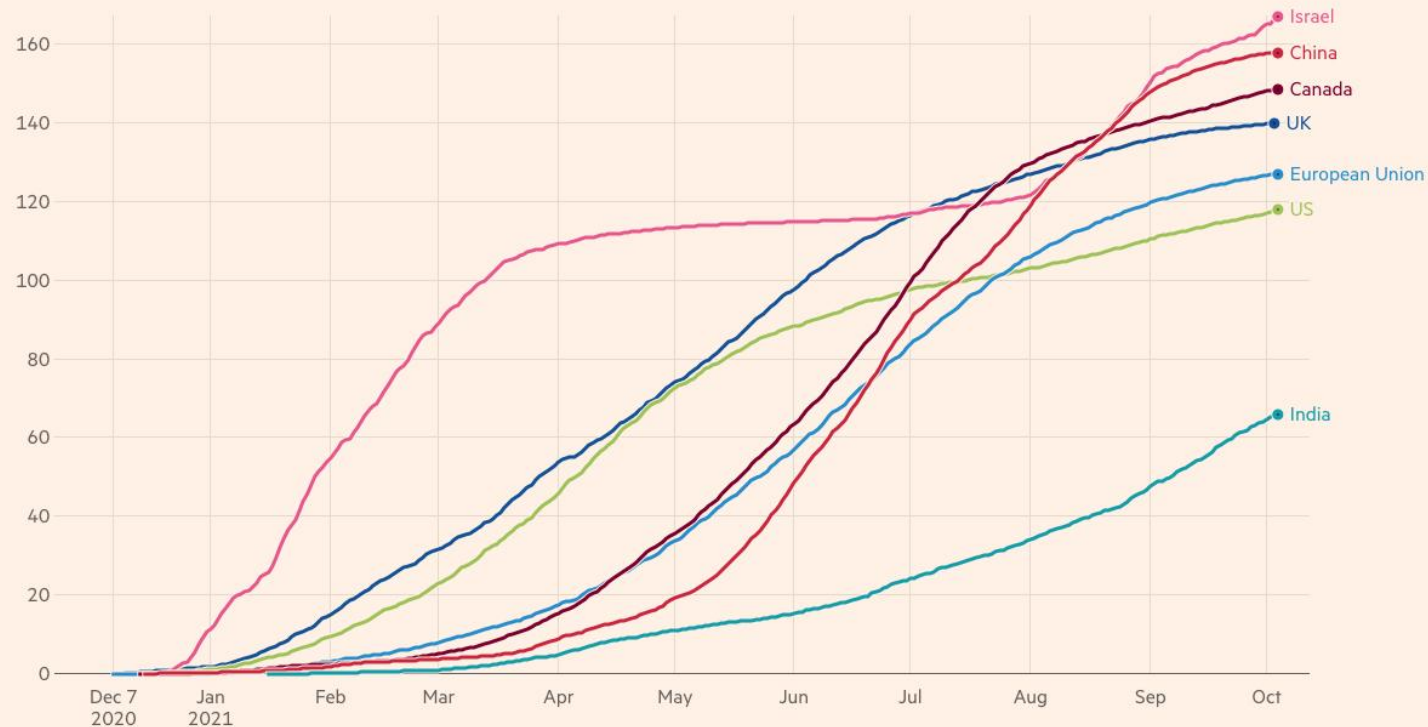


News in-depth Chinese business & finance

Beijing crackdown threatens to crush China's love of London

Vaccination doses administered in UK, Israel, US, European Union, Canada, China and India

Cumulative doses administered per 100 residents



Some daily figures are estimates based on incomplete cumulative data.
Source: Our World in Data, World Health Organization, national sources, FT research.
Data updated October 5 2021 2.06pm BST. Interactive version: ft.com/covid-vaccine



Filters

View ^

- ☐ Live
- ☐ Hold
- ☐ Scheduled
- ☒ Published
- ☐ My Articles

Desks v




















Statuses v

Content types v

All  Search all articles for Headline, Author, Subject, or UUID

 Search

Updated every 10 seconds

Headline ^	Byline ^	Modified ^	Status ^	Active Editors	Desk	Publication ^	Guide Notes ^
Unity's sports angle on the metaverse	Chris Nuttall in ...	5 Oct 2021, 21:27	 Complete 909 words		Tech	PUBLISHED 5 Oct 2021, 21:27	
Surging energy prices push Treasury yields higher	Kate Duguid in Ne...	5 Oct 2021, 21:24	 Complete 581 words		Markets	PUBLISHED  5 Oct 2021, 21:24	Markets Briefing - updated timestamp ...
CRAS DIGITAL TEST	Monitoring User	5 Oct 2021, 21:22	 Complete < 10 words		Project Publishing	PUBLISHED 5 Oct 2021, 21:22	TEST, pls ignore - Kitchen sink for L...
Record gas prices hit bonds as investors fear wider damage	David Sheppard an...	5 Oct 2021, 20:40	 Complete 554 words		Markets	PUBLISHED  5 Oct 2021, 20:40	
US and Chinese officials to hold high-level meeting in Switzerland	Demetri Sevastopu...	5 Oct 2021, 20:36	 Complete 504 words		World	PUBLISHED  5 Oct 2021, 20:36	
Beijing vs bitcoin: why China is cracking down on crypto	Ryan McMorrow	5 Oct 2021, 20:07	 Complete 780 words		Weekend	PUBLISHED 5 Oct 2021, 20:07	09MAGWEBP16techworld
Latest news updates: White House says Biden has 'confidence' in Fed chair Powell	Peter Wells, Mamt...	5 Oct 2021, 21:18	 Complete Unknown		Breaking news	PUBLISHED 5 Oct 2021, 19:55	
UK clamps down on academic fraud with 'essay mills' ban	Bethan Staton and...	5 Oct 2021, 19:55	 Complete 429 words		UK	PUBLISHED  5 Oct 2021, 19:55	
UK energy suppliers quoting deals more than £700 above price cap	Nathalie Thomas, ...	5 Oct 2021, 19:35	 Complete 524 words		Companies	PUBLISHED  5 Oct 2021, 19:35	
EU moves to reduce Gibraltar border tensions with UK	Andy Bounds in Br...	5 Oct 2021, 19:31	 Complete 540 words		UK	PUBLISHED  5 Oct 2021, 19:31	
Government watchdog launches probe into trading by Fed officials	Colby Smith in Ne...	5 Oct 2021, 19:25	 Complete 580 words		World	PUBLISHED 5 Oct 2021, 19:25	
Five problems Facebook whistleblower Frances Haugen wants to fix	Tim Bradshaw in L...	5 Oct 2021, 19:23	 Complete 933 words		Tech	PUBLISHED  5 Oct 2021, 19:23	Legal OK from NH

FT



Photo: Hannah Sarney (@hannahsarney)

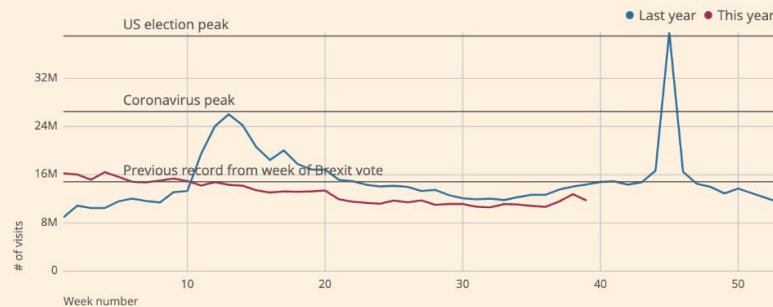
FT digital weekly overview

Up to date: YES

BI Verified ✓

All FT products (scroll down to break down by a specific product)

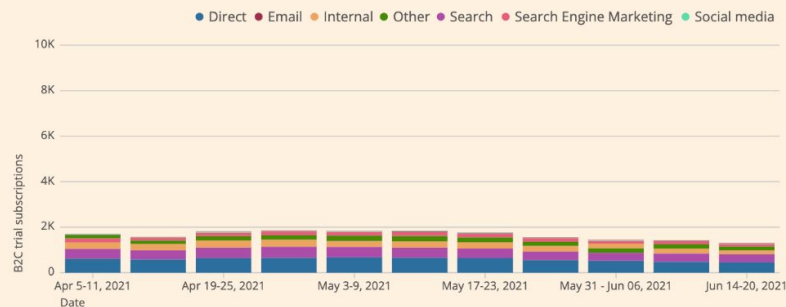
Visits, year-on-year



Pageviews, year-on-year



B2C trial subscriptions by where the user came from



B2C direct subscriptions by where the user came from



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**10 years ago, I started
by fixing laptops.**

**Now I'm a Senior Engineer at
the Financial Times.**

**Who here knows that Amazon
isn't just a shop?**



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**America's new start**

Comment, analysis and multimedia coverage of the Obama inauguration

Editorial Comment Calm authority of a born leader

John Kay Banks should return to traditional business

Comment A call for public ownership of lenders

Front page

UK

World

Companies

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From **MARKETS**

Banking rout keeps FTSE in the red Barclays and Lloyds hit hardest

- [Bank of England to buy up corporate bonds](#)
- [Stricken UK banks shunned by overseas lenders](#)
- [US banks push financials to 14-year low](#)
- [Fears spark uneasy start to Lloyds Banking Group](#)
- [FSA tries to ease banks' capital burden](#)
- [Lombard Nationalisation needs prudence and patience](#)



From **WORLD**

Obama: We must change with the world First black president repudiates Bush era

- [In depth The Obama inauguration](#)
- [A greeting of biblical proportions](#)

Markets

FTSE 100	4,019	-1.76%	€ per £	1.06	-1.30%
DOW	7,949	0.00%	\$ per £	1.38	-1.01%
HANG SENG	12,584	-2.90%	¥ per \$	89.75	-0.11%
DAX	4,147	-2.19%	WTI Crude	40.74	-0.24%

Minimum delay 15 minutes

[Portfolio](#) [Markets data](#)

In depth

1 [Citigroup](#)

FT

FINANCIAL
TIMES

New EC2 Experience

Tell us what you think

- EC2 Dashboard
- EC2 Global View
- Events
- Tags
- Limits
- Instances
- Instances New
- Instance Types
- Launch Templates
- Spot Requests
- Savings Plans
- Reserved Instances New
- Dedicated Hosts
- Scheduled Instances
- Capacity Reservations

- Images
- AMIs
- Elastic Block Store
- Volumes
- Snapshots
- Lifecycle Manager New
- Network & Security
- Security Groups
- Elastic IPs
- Placement Groups
- Key Pairs
- Network Interfaces
- Load Balancing
- Load Balancers

Instances (1/55) Info

Filter Instances

< 1 2 >

	Name	Instance ID	Instance state	Instance type	Status check	Alarm status	Availability Zone	Elastic IP	IPv6 IPs
<input type="checkbox"/>	ftinf45251-law1a-eu-p	i-b4c2b015	Running	m4.xlarge	2/2 checks passed	No alarms	eu-west-1a	-	-
<input checked="" type="checkbox"/>	ip-10-170-54-66.eu-west-1.compute.internal	i-e3599968	Running	c5.large	2/2 checks passed	No alarms	eu-west-1c	-	-
<input type="checkbox"/>	ftweb016-wvir-p	i-8406960f	Running	m4.large	2/2 checks passed	No alarms	eu-west-1c	-	-
<input type="checkbox"/>	ip-10-170-34-87.eu-west-1.compute.internal	i-0c1a0c86	Running	m5.large	2/2 checks passed	1 alarms	eu-west-1a	-	-
<input type="checkbox"/>	ip-10-170-36-224.eu-west-1.compute.internal	i-b11af83c	Running	t2.micro	2/2 checks passed	No alarms	eu-west-1a	-	-
<input type="checkbox"/>	ip-10-170-37-168.eu-west-1.compute.internal	i-0b00f786	Running	c5.4xlarge	2/2 checks passed	1 alarms	eu-west-1a	-	-
<input type="checkbox"/>	ftapp134-wvir-p	i-1c2ffc91	Running	m4.2xlarge	2/2 checks passed	1 alarms	eu-west-1a	-	-
<input type="checkbox"/>	ftapp135-wvir-p	i-1a2cff97	Running	m4.4xlarge	2/2 checks passed	2 alarms	eu-west-1a	-	-
<input type="checkbox"/>	ip-10-170-36-39.eu-west-1.compute.internal	i-365f97f6	Running	t3.small	2/2 checks passed	No alarms	eu-west-1a	-	-
<input type="checkbox"/>	ip-10-170-41-22.eu-west-1.compute.internal	i-37481abb	Running	m5.large	2/2 checks passed	1 alarms	eu-west-1b	-	-
<input type="checkbox"/>	ip-10-170-44-193.eu-west-1.compute.internal	i-7ef1dcf2	Running	t2.micro	2/2 checks passed	No alarms	eu-west-1b	-	-
<input type="checkbox"/>	ip-10-170-45-130.eu-west-1.compute.internal	i-d1d1e15d	Running	t3.medium	2/2 checks passed	1 alarms	eu-west-1b	-	-

Instance: i-e3599968 (ip-10-170-54-66.eu-west-1.compute.internal)

Details

Security

Networking

Storage

Status checks

Monitoring

Tags

Instance summary Info

Instance ID

i-e3599968 (ip-10-170-54-66.eu-west-1.compute.internal)

IPv6 address

-

Private IPv4 DNS

ip-10-170-54-66.eu-west-1.compute.internal

VPC ID

vpc-f3534591 (FT-Tech-Infra-Prod)

Subnet ID

subnet-8c6805e9 (FT-Tech-Infra-prod-AzC-Private)

Public IPv4 address

-

Instance state

Running

Instance type

c5.large

AWS Compute Optimizer finding

Opt-in to AWS Compute Optimizer for recommendations. | [Learn more](#)

Private IPv4 addresses

10.170.54.66

Public IPv4 DNS

-

Elastic IP addresses

-

IAM Role

FT-Linux-Role

Feedback English (US)

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Every day, we serve 14 million page views to our customers.

Our teams change our systems over 100 times daily!

**My team helps other engineers
build services quickly and easily.**

EXPLORE

stack_fixtures.py

stack_test.py

ec2-inventory-association

cloudformation

AWS-SystemsM...

ec2-inventory-a...

ec2-inventory-d...

ft-ssm-mainten...

idh-maintenanc...

idh-patch-basel...

ping-status-lam...

ssm-to-cloudw...

config

module

ec2-inventory...

ec2-inventory...

executionrole....

global.yaml

maintenancew...

patchbaseline...

pingstatuslam...

ssmtocloudwa...

config.yaml

env

lambdas

stack-tests

stack_fixtures.py

stack_test.py

tests

.gitignore

.python3

README.md

requirements.txt

stack-tests > stack_test.py > test_ec2_inventory_association_stack_has_good_status

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```
def test_patchbaseline_stack_has_good_status(patchbaselines_stack):
    """Test stack has good status."""
    assert_that(patchbaselines_stack.stack, has_status_in(
        "CREATE_COMPLETE",
        "ROLLBACK_COMPLETE",
        "UPDATE_COMPLETE",
        "UPDATE_ROLLBACK_COMPLETE"
    ))

def test_ec2_inventory_association_stack_has_good_status
(ec2_inventory_association_stack):
    """Test stack has good status."""
    assert_that(ec2_inventory_association_stack.stack, has_status_in(
        "CREATE_COMPLETE",
        "ROLLBACK_COMPLETE",
        "UPDATE_COMPLETE",
        "UPDATE_ROLLBACK_COMPLETE"
    ))

def test_ec2_inventory_data_sync_stack_has_good_status
(ec2_inventory_data_sync_stack):
    """Test stack has good status."""
    assert_that(ec2_inventory_data_sync_stack.stack, has_status_in(
        "CREATE_COMPLETE",
        "ROLLBACK_COMPLETE",
        "UPDATE_COMPLETE",
        "UPDATE_ROLLBACK_COMPLETE"
    ))

# Parameters
```

PROBLEMS

OUTPUT

TERMINAL

DEBUG CONSOLE

Requirement already satisfied, skipping upgrade: pyparsing>=3.0.0 in ./env/lib/python3.8/site-packages (from jsonschema>=3.0.0->cfm-lint==0.53.0->aws_composer_general[module_testing]) (

Requirement already satisfied, skipping upgrade: pyparsing in ./env/lib/python3.8/site-packages (from cfci>=1.12->cryptography>=2.3.0->moto==1.3.16->aws_composer_general[module_testing])

Installing collected packages: aws-composer-general

Attempting uninstall: aws-composer-general

Found existing installation: aws-composer-general 0.1.3

Uninstalling aws-composer-general-0.1.3:

Successfully uninstalled aws-composer-general-0.1.3

Running setup.py develop for aws-composer-general

stack_test.py

ec2-inventory-data-sync-global.yaml

cloudformation > ec2-inventory-data-sync-global.yaml > {} Resources > {} InventoryDataSync > {} Properties

You, 6 hours ago | 1 author (You)

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```
AWSTemplateFormatVersion: "2010-09-09"

Description: AWS SSM EC2 Inventory Data Sync

Resources:
  InventoryDataSync:
    Type: "AWS::SSM::ResourceDataSync"
    Properties:
      SyncName: "ec2-inventory-data-sync-global"
      BucketName: "ec2-inventory-data-sync"
      BucketRegion: "eu-west-1"
      SyncSource:
        SourceType: "SingleAccountMultiRegions"
        SourceRegions:
          - af-south-1
          - ap-east-1
          - ap-northeast-1
          - ap-northeast-2
          - ap-northeast-3
          - ap-south-1
          - ap-southeast-1
          - ap-southeast-2
          - ca-central-1
          - eu-central-1
          - eu-north-1
          - eu-south-1
          - eu-west-1
          - eu-west-2
          - eu-west-3
          - me-south-1
          - sa-east-1
          - us-east-1
          - us-east-2
```

split-inventory-config

Python 3.8.2 64-bit ('env': venv)

0 0 0

Euan

Live Share

You, 6 hours ago via PR #43

Ln 47, Col 7

Spaces: 4

UTF-8

LF

Python

FT

Cloud Enablement

Owner: Lade Oyewo | Approvers: Lade Oyewo , +2 | Parent Team: Engineering Enablement | 13 Followers | [Bookmark](#) | [Following](#)

Q4 2021
Oct 1 - Dec 31

[OKRs](#) | [Projects](#) | [Dashboards](#) | [Insights](#) | [Team members](#) | [Team settings](#)

SUMMARY

AVERAGE PROGRESS

Actual: 0%
Expected: 10%

Oct 11

OKRs BY STATUS

0 ON TRACK 5 BEHIND
0 AT RISK 0 CLOSED
0 POSTPONED 0 NOT STARTED

OKR WORKFLOW STATUS

PLANNING

AVG. SCORE

-

KPIs

If you have OKRs that are tracked by KPI or have added them to the KPI Summary, those KPIs will appear here.









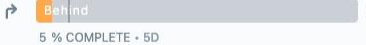



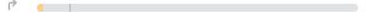












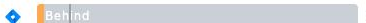
OKRs

[View Options](#)

[View chart](#)

[Bulk Check-in](#)

[+ Add Objective](#)

OKR	Type	Owner	Time Period	Progress	Score
 Enable engineers across P&T to do their job more quickly and effectively		 Victoria Morgan-Smith	Q4 2021	 0%	
  1. We make it easier for new engineers to use our cloud platforms CLOUD ENABLEMENT		 Lade Oyewo	Q4 2021 OCT 1 - DEC 31	 5% 5 % COMPLETE • 5D	—
 Provide oversight and insight to engineering teams and technology managers		 Victoria Morgan-Smith	Q4 2021	 0%	
  2. We increase understanding of system infrastructure and associated costs within FT technology CLOUD ENABLEMENT		 Lade Oyewo	Q4 2021 OCT 1 - DEC 31	 0% 0 % COMPLETE • 5D	—
 a. Link 5 additional AWS infrastructure resource types to systems in biz-ops CLOUD ENABLEMENT		 Euan Finlay	Q4 2021 OCT 1 - OCT 14	 0% 0 % COMPLETE • 5D	
 b. Add all Heroku apps to biz-ops and ensure at least 25%		 Andrew Grant	Q4 2021	 0% 0 % COMPLETE • 5D	—

FT

Time in meetings

Most meetings

Mondays

Daily average

2.4 hrs



An aerial photograph of London at sunset, featuring the River Thames, the Tower Bridge, and the Shard. The sky is a mix of orange, yellow, and grey, with the city lights beginning to glow.

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Every day is different.

**There's always something
new to learn.**

I'm proud to work at the FT.

We view technology as an investment,
not a cost.

**I've had opportunities
that I never expected.**



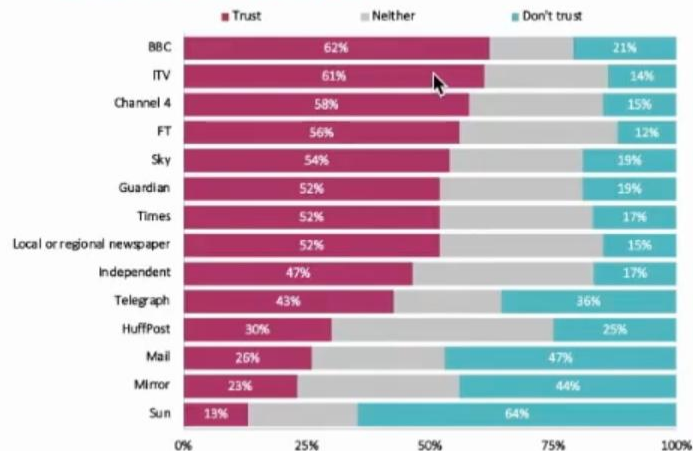


An aerial photograph of London at sunset, showing the River Thames, the Tower Bridge, and the city skyline with prominent skyscrapers like The Shard and the Gherkin. The text is overlaid on the image in a white, serif font.

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Brand Trust Scores – United Kingdom

ALL THOSE THAT HAVE HEARD OF THE BRAND



Broadcast and Broadsheet newspapers are most trusted

Popular newspapers are more *distrusted* than trusted

Trust = % scored 6-10 on 10-point scale, Don't trust = 0-4, Neither = 5. Those that haven't heard of each brand were excluded.



Nic Newman

Facebook under fire over secret teen research

By Jane Wakefield
Technology reporter

🕒 15 September



Social media regulation debate



GETTY IMAGES

Teenage girls can be very conscious of body image - and Instagram can make them feel worse, the internal studies showed

Facebook-owned Instagram has been criticised for keeping secret its internal research into the effect social media had on teenager users.

According to the *Wall Street Journal*, its studies showed teenagers blamed Instagram for increased levels of anxiety and depression.

Campaign groups and MPs have said it is proof the company puts profit first.

Facebook deliberately made people sad. This ought to be the final straw

Alex Hern



Mon 30 Jun 2014 16:08 BST

487

Manipulating users' emotions is not the act of a socially responsible company, and we should not tolerate it



▲ 'Facebook has inadvertently highlighted just how actively it interferes.' Photograph: Shen Hong/Xinhua Press/Corbis

For one week in January 2012, **Facebook** deliberately made about 155,000 people sad, just to see if it could.

Stated that bluntly, it's not hard to see why **the company's study**, which was published in the prestigious PNAS journal on 17 June, has elicited such a strong negative reaction.

link 4 u

<https://t.me/COVID19update/250>

There are further postings following that which explains more with evidence
xx

Telegram

COVID-19 UPDATE + NEWS

5G responsible for COVID-19 symptoms?

WE CONSIDER THIS A MUST READ FOR
EVERYONE!

<https://boards.4chan.org/pol/thread/245555823...>

VIEW MESSAGE

13:13

Mum, that's from 4chan 13:33 ✓

they do that deliberately to try and trick people
13:33 ✓

please don't trust everything on the internet,
especially when it comes to conspiracy
theories deliberately designed to tap into
people's fear and worry 😞 13:35 ✓

and especially not random Telegram groups
set up by people 13:37 ✓



Euan Finlay @efinlay24 · Mar 8, 2020

in other news, I've just discovered that my Mum now believes that human-contributed climate change is a hoax, and that the spread of Coronavirus has been accelerated by the global 5G rollout

so that's how my weekend is going



1



16



Euan Finlay
@efinlay24

oh no

how do I try and explain the concept of 4chan to
someone who doesn't understand that you can find
vaguely plausible-sounding conspiracy theory groups
pretty much anywhere on the internet?

Amazon scraps secret AI recruiting tool that showed bias against women

By Jeffrey Dastin

8 MIN READ

SAN FRANCISCO (Reuters) - Amazon.com Inc's [AMZN.O](#) machine-learning specialists uncovered a big problem: their new recruiting engine did not like women.

The team had been building computer programs since 2014 to review job applicants' resumes with the aim of mechanizing the search for top talent, five people familiar with the effort told Reuters.

Automation has been key to Amazon's e-commerce dominance, be it inside warehouses or driving pricing decisions. The company's experimental hiring tool used artificial intelligence to give job candidates scores ranging from one to five stars - much like shoppers rate products on Amazon, some of the people said.



ENERGY

Study: Data Centers Responsible for 1 Percent of All Electricity Consumed Worldwide

A data hall inside Google's data center in Hamina, Finland

Latest research shows that massive gains in computing power are accompanied by only a modest increase in energy use, thanks to efficiency improvements and the shift to the cloud.

Yevgeniy Sverdlik | Feb 27, 2020

The amount of computing done in data centers more than quintupled between 2010 and 2018. However, the amount of energy consumed by the world's data centers grew only six percent during that period, thanks to improvements in energy efficiency.



The Big Read **Bitcoin**

+ Add to myFT

Bitcoin's growing energy problem: 'It's a dirty currency'

Elon Musk has highlighted the cryptocurrency's environmental impact and governments are starting to take notice

Katie Martin in London and Billy Nauman in New York MAY 20 2021

827



On the shores of Seneca Lake in upstate New York, a private equity company has bought a decommissioned coal power plant and converted it to burn natural gas. It then switched it back on to become what it describes as a “power plant-cryptocurrency mining hybrid”.

[Greenidge Generation Holdings](#), the company behind the plant, plans to go public later this year, saying it expects to become “the only US publicly listed [bitcoin mining operation](#) with its own power source”.

An aerial photograph of London at sunset, featuring the River Thames, the Tower Bridge, and the Shard. The city skyline is visible in the background under a hazy, golden sky.

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Technology is for everyone.

Technology is for EVERYONE.

**When I first joined,
I didn't think I'd fit in at the FT.**



Simon “code=H10” Legg @simonleggsays · Apr 3

5 years ago I was selling paint to decorators for not much more than minimum wage. Went to a bootcamp to learn to code and now lead a team at the Financial fucking Times!!! That's ridiculous. On top of that I've loved basically every day of the last 4 years.

Lindsey Kopacz @LittleKope

Do you ever reflect on your past 5 years and find yourself astonished at how far you've come?

What are your wins in the past 5 years? What makes you proud?...

Show this thread



7



3



51



Future Leaders: James Loveridge, Engineer

As part of the Deaf Awareness Week (4th to 10th May 2020), we at the FT would like to share a few things to raise awareness, share some...



FT Product & Technology

May 3, 2020 · 5 min read



Future Leaders: Nadia Suleyman, Junior Engineer

'Future Leaders' is a series of blog posts by the Financial Times in which we interview our team members and ask them how they got into...



FT Product & Technology

Apr 12 · 3 min read

**There's some underlying skills
that we all share.**

**We love solving problems
and being creative.**

**We love communicating
and collaborating.**

**And finally,
we love learning.**

**I hope you will consider a career
in technology too.**

~ fin ~

Thanks for listening!