



# 1 Billion Dollars

## FOR OPEN SOURCE MAINTAINERS

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Principal, UnlockOpen



**1 billion dollars per year!**


That sounds like a lot... *but is it?*





# Who am I?

 Tobie Langel

 Jazz drummer → open source dev → consultant

 UnlockOpen, consulting firm

  *sustainability & supply chain security advocate before it was cool*



# We need a mindset shift



Money



Maintenance



Beyond the “open source way”



~~Who's going to pay for this?~~



*Every project is different; this won't always be a good fit*





# MONEY

## CHAPTER 1



**1 billion dollars per year!**

That sounds like a lot... *but is it?*



**Let's do the math!**



**How many developers in the world?**





**16 million pro developers worldwide**



**Average dev salary worldwide?**



# Average dev salary worldwide

## \$60,000 - \$77,000\*

*\* Loaded salaries can be up to twice as much!*



$$16 \text{ million} \times 65,000 = ?$$



$$16 \text{ million} \times 65,000 = \sim 1 \text{ trillion}$$





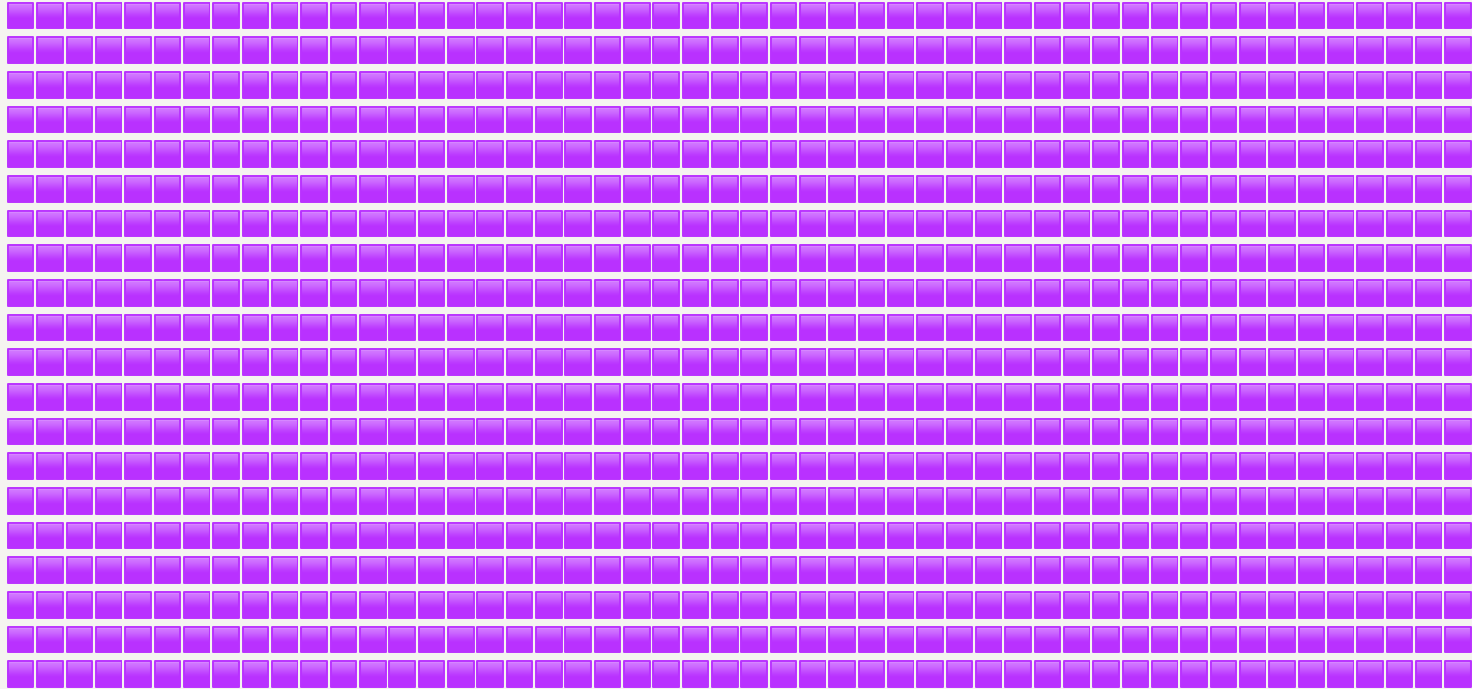
**0.1% of 1 trillion = ?**



**0.1% of 1 trillion = 1 billion**

# 1 trillion dollars

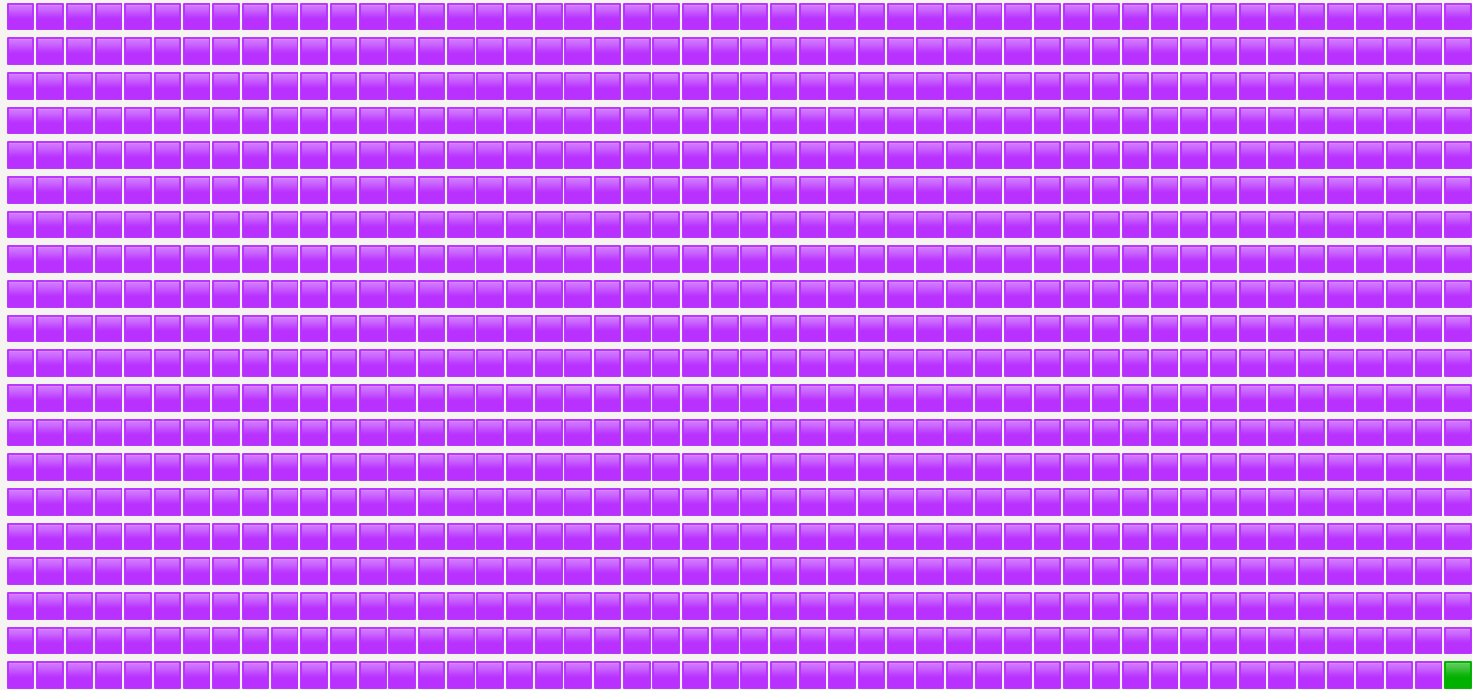
Spent on software development yearly



 = 1 Billion Dollars

# 1 trillion dollars

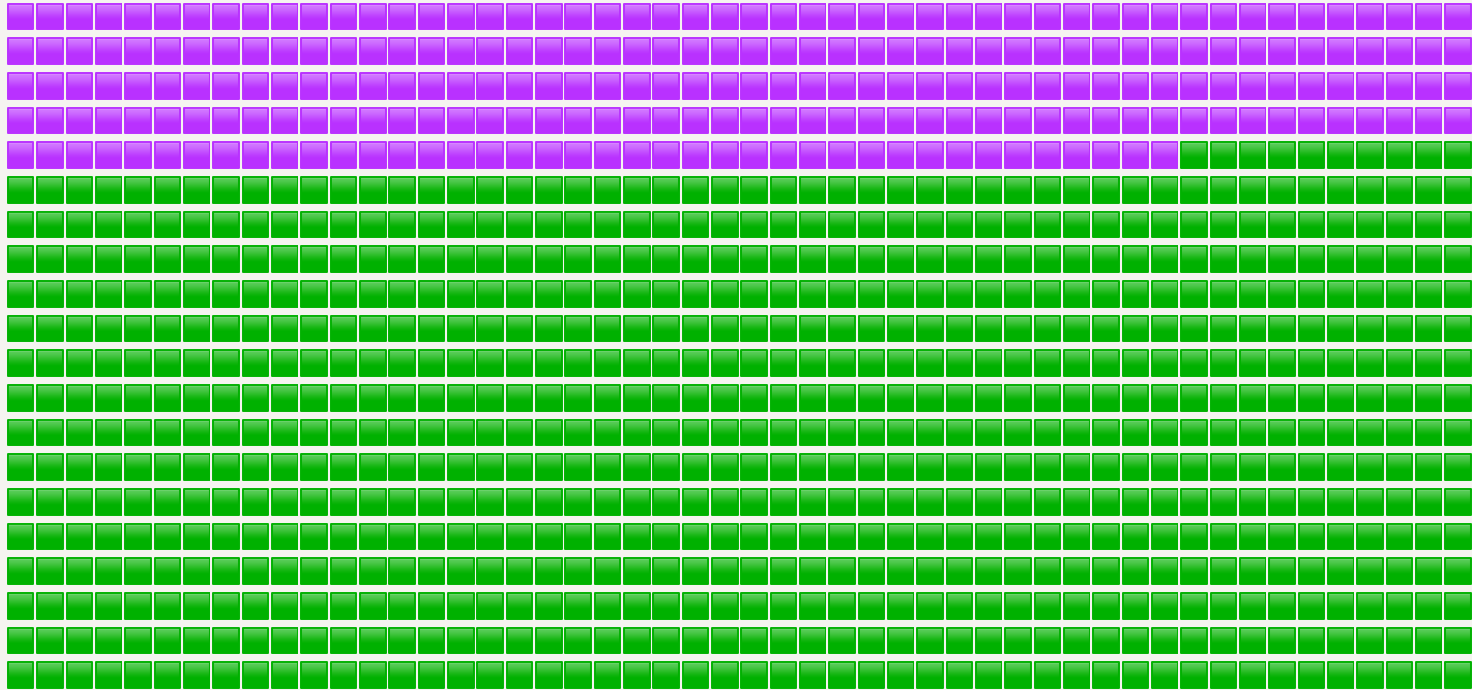
Spent on software development yearly



■ = 1 Billion Dollars

*\$1B for open source!*

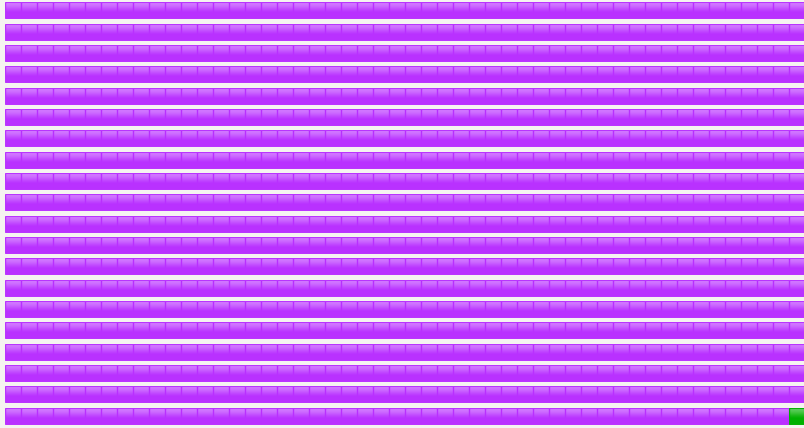
# 76% of code is open source



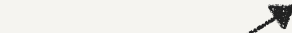
■ = proprietary    ■ = open source



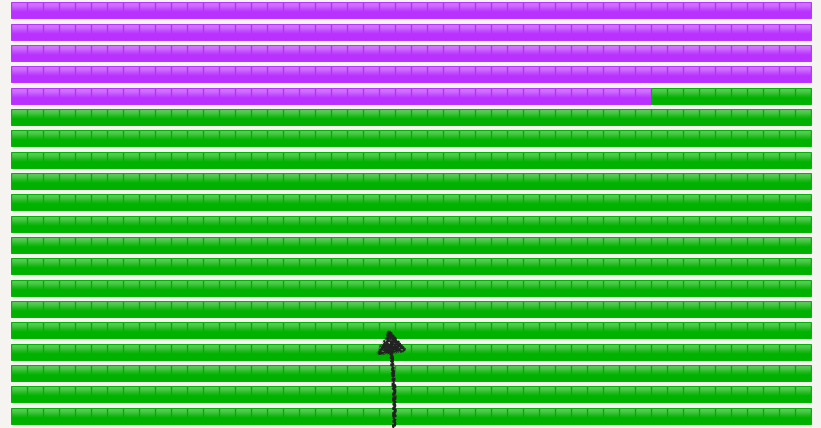
## \$1T spent on software dev



Share of the money we feel is  
absurdly high to even think about



## 76% of code is open source



Part of the stack we're responsible for





**So... does 1 billion dollars per year  
still sounds like a lot?**



# MAINTENANCE

CHAPTER 2



**So I hear you all thinking...**  
***“Money would kill open source!”***

“*[P]art of **the reason much of open source is so good**, and often so superior to closed-source commercial projects, is the natural boundary of constraints. **If you are not being paid** or otherwise compensated directly for your work, **you're less likely to needlessly embellish it**. You're solving the problems for you and your mates, likely in the simplest way you could, so you can get back to whatever you originally intended to do before starting to shave the yak.*”

—DHH, [The Perils of mixing open source and money](#), Nov 12, 2013.





**The “open source way” is an  
incredible innovation engine**



**...but maintenance is not innovation!**



# Open source maintenance today



“I have 14 features to maintain. I’m burning out!”



“Here’s \$10K for this new feature.”



“Thank you!?”



...



“I have 15 features to maintain. I’m burning out!”



**We suffers from featuritis\***

*\* also know as “Shiny Object Sndrome” or SOS 🤔*



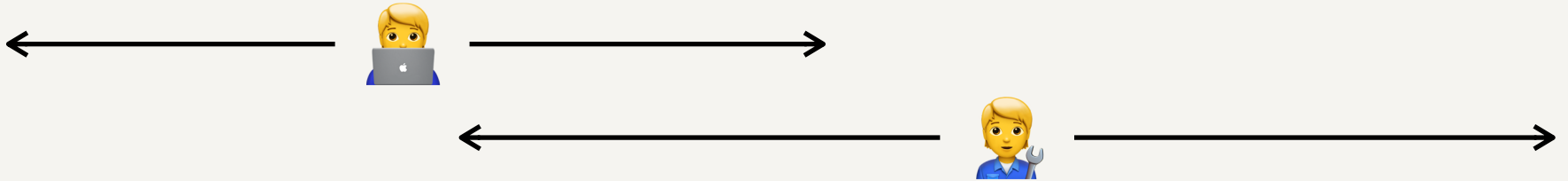
# Project lifecycle



*Initial Dev → Growth → Maturity → Sunset*

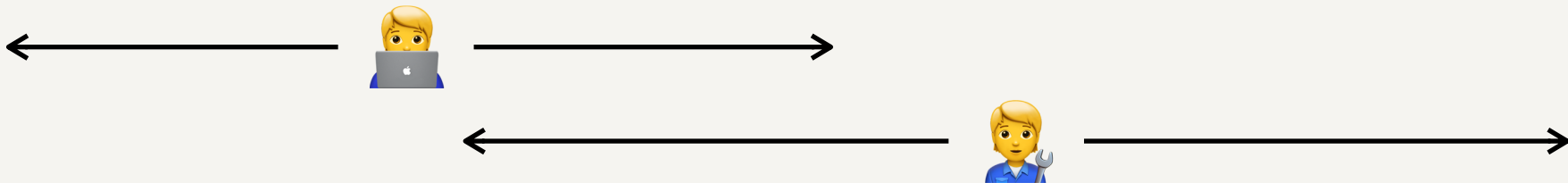


*Initial Dev → Growth → Maturity → Sunset*





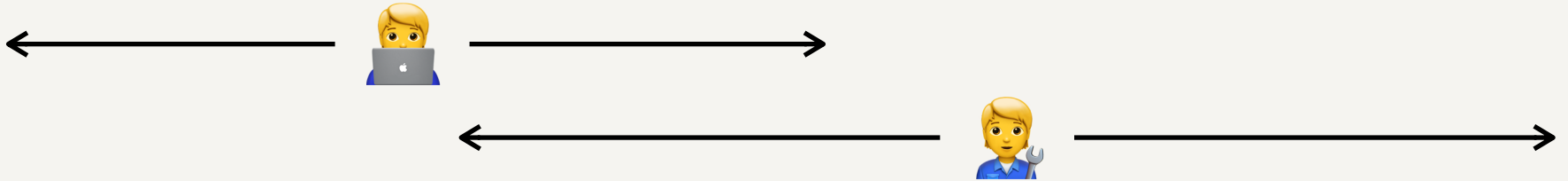
*BDFL* → *open governance*







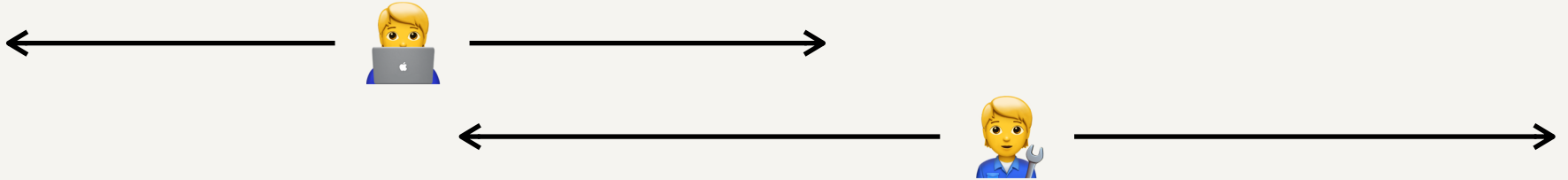
*Genesis → Custom built → Product → Commodity\**



*\* Wardley Maps*

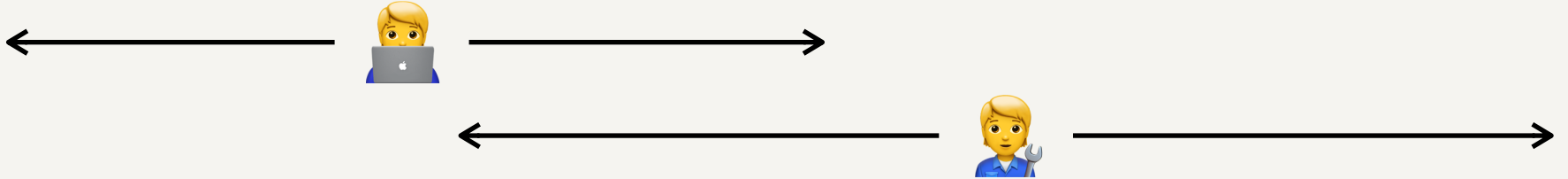


*Agile → Lean → Six Sigma*



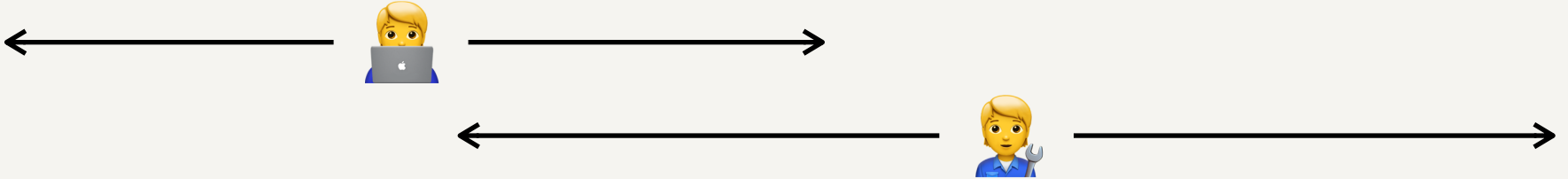


*Pioneers → Settlers → Town Planners*



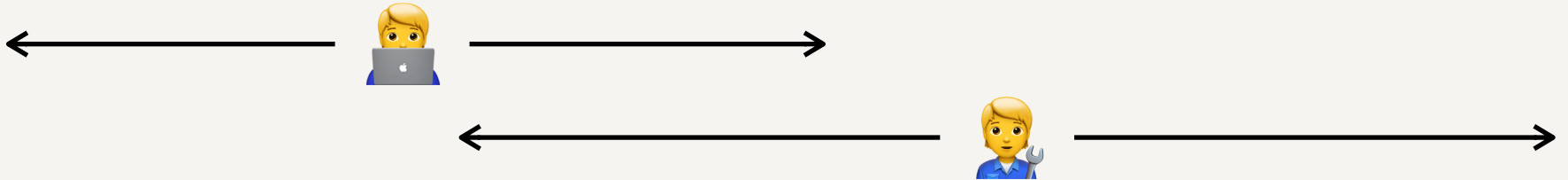


*Craft* → *Industrialization*



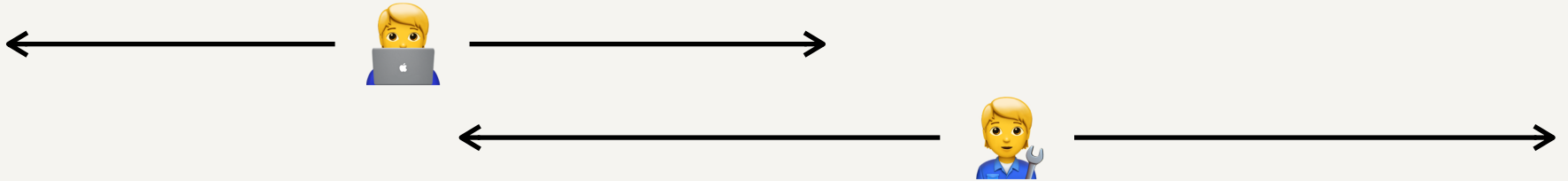


*Hard skills → Soft skills*



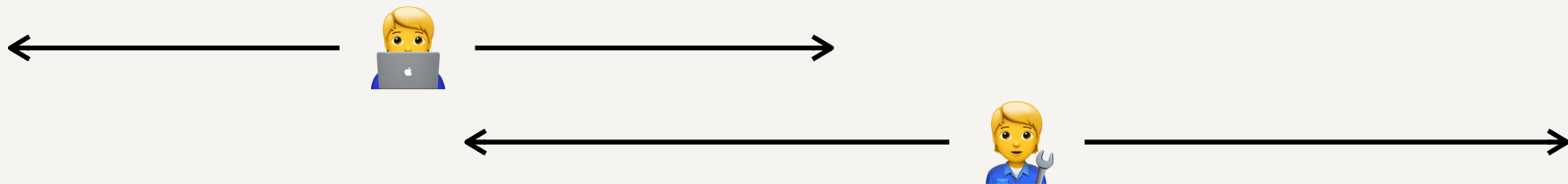


*Maker's schedule → Manager's schedule*





*“Open source way”* → ???



A person is silhouetted against a night sky filled with stars and the Milky Way galaxy. The person is standing on a rock, looking up at the galaxy. The text is overlaid on the sky.

# Beyond *the* “Open Source Way”

CHAPTER 3



# How we think about “today”



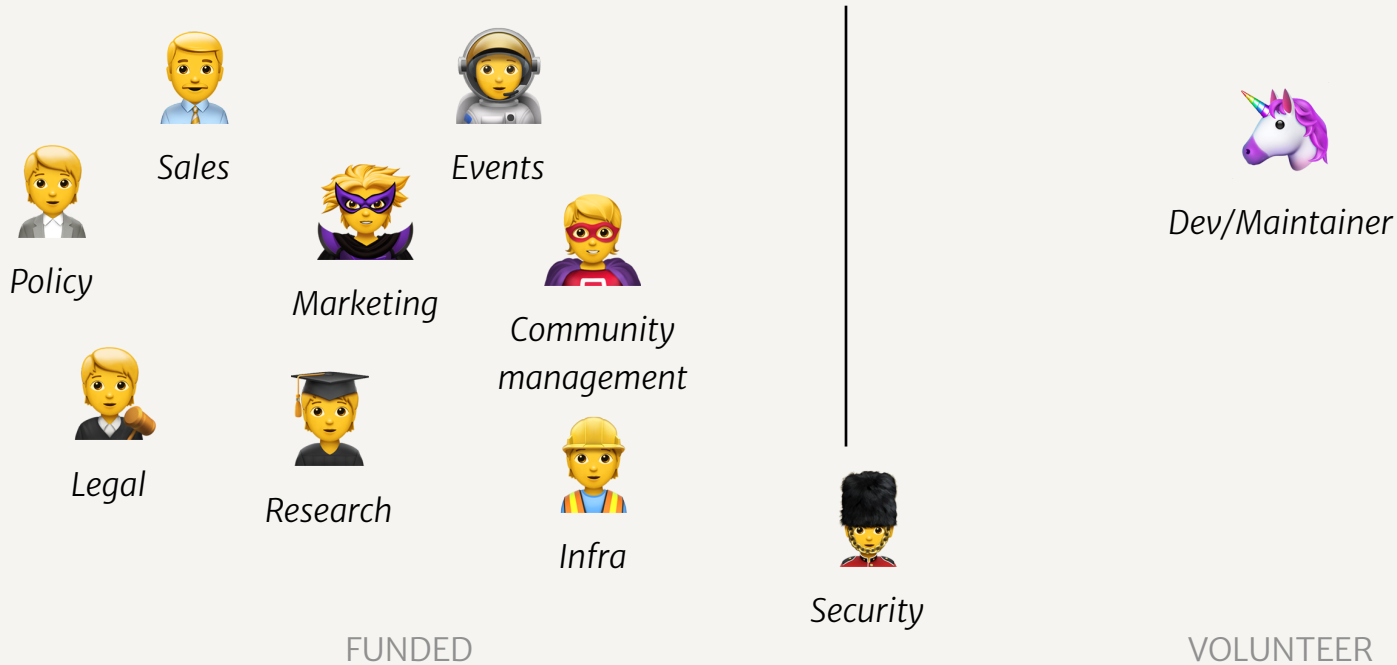
FUNDED



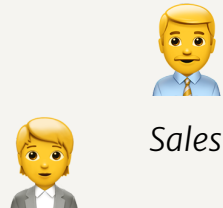
*Dev/Maintainer*

VOLUNTEER

# What “today” actually looks like



# Mindset shift



Sales



Events



Policy



Marketing



Community management



Legal



Research



Infra



Security

FUNDED



Dev/Maintainer



Maintainer

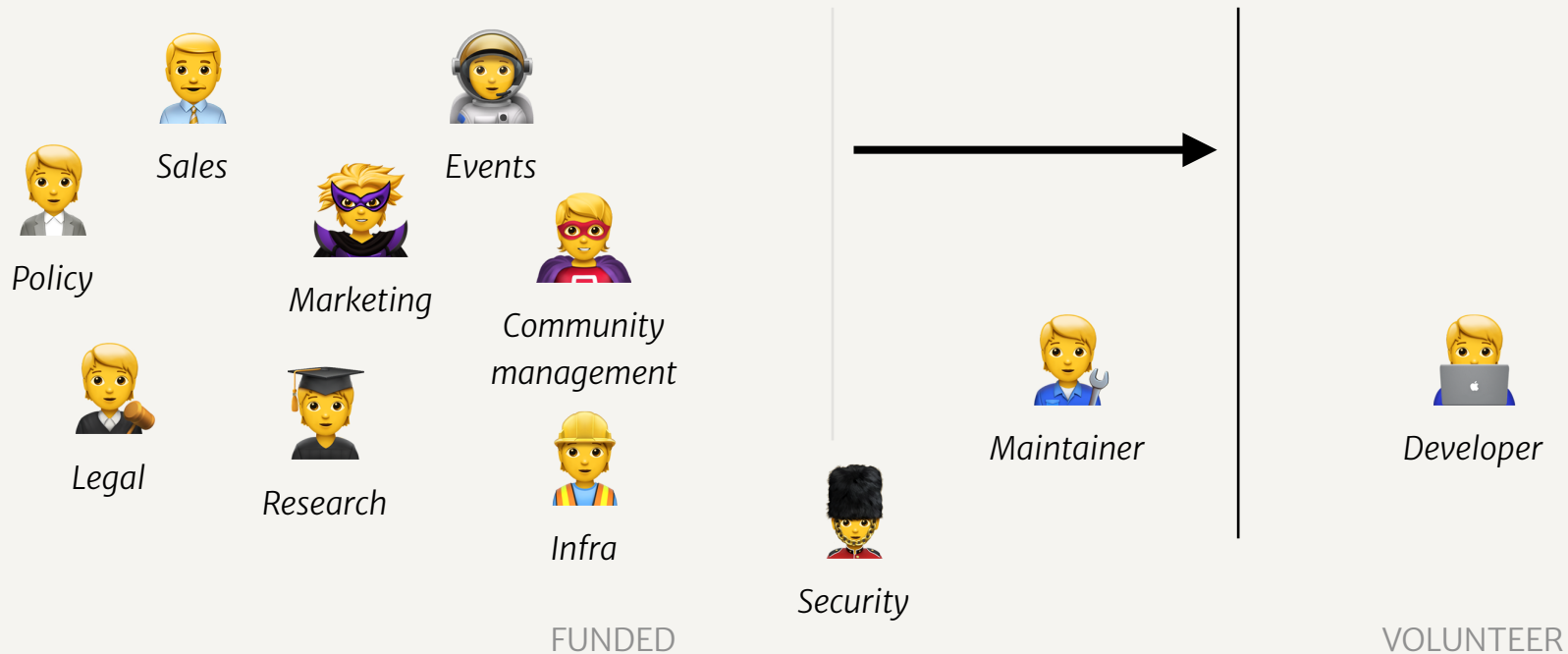


Developer

VOLUNTEER

# Tomorrow

Support software maintenance without disrupting the open source innovation engine





**\$1B/year is enough to hire  
~10'000 maintainers**



# Legal entities



Existing open source foundations



Existing fiscal hosts + funding platforms



New entities focused on maintenance



Open source *stewards*



*Combination of the above*



# Team organization



Develop dedicated practices



Training for maintainers



Proper management & career path


$\frac{1}{5}$  Fractional maintainers for smaller projects




Share resources across projects




# Focus


 Security support & training

 Tooling & infrastructure

 Bug triaging

 Release engineering

 Documentation

 Compliance





# Benefits for maintainers



Part time opportunities



Proper management support



Healthcare



Better separation between work & play



Fund development through maintenance, not  
maintenance through development



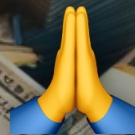
**We know this model works!**





# Recap

- 💰 \$1B is pocket change compared to the impact of open source
- 👨‍🔧 We should consider dev and maintenance separately
- 🔭 We can shape a better future for open source and maintainers
- ? *We still need to figure out how to pay for this!*
- 👉 *Every project is different; this won't always be a good fit*



Thank you!



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