

Where it started

The Lodge at Snowbird February 11 – 13, 2001

(If I'm honest, probably long before)

*Our highest priority is to
satisfy the customer through
early and continuous delivery
of valuable software*

<http://agilemanifesto.org/principles.html>

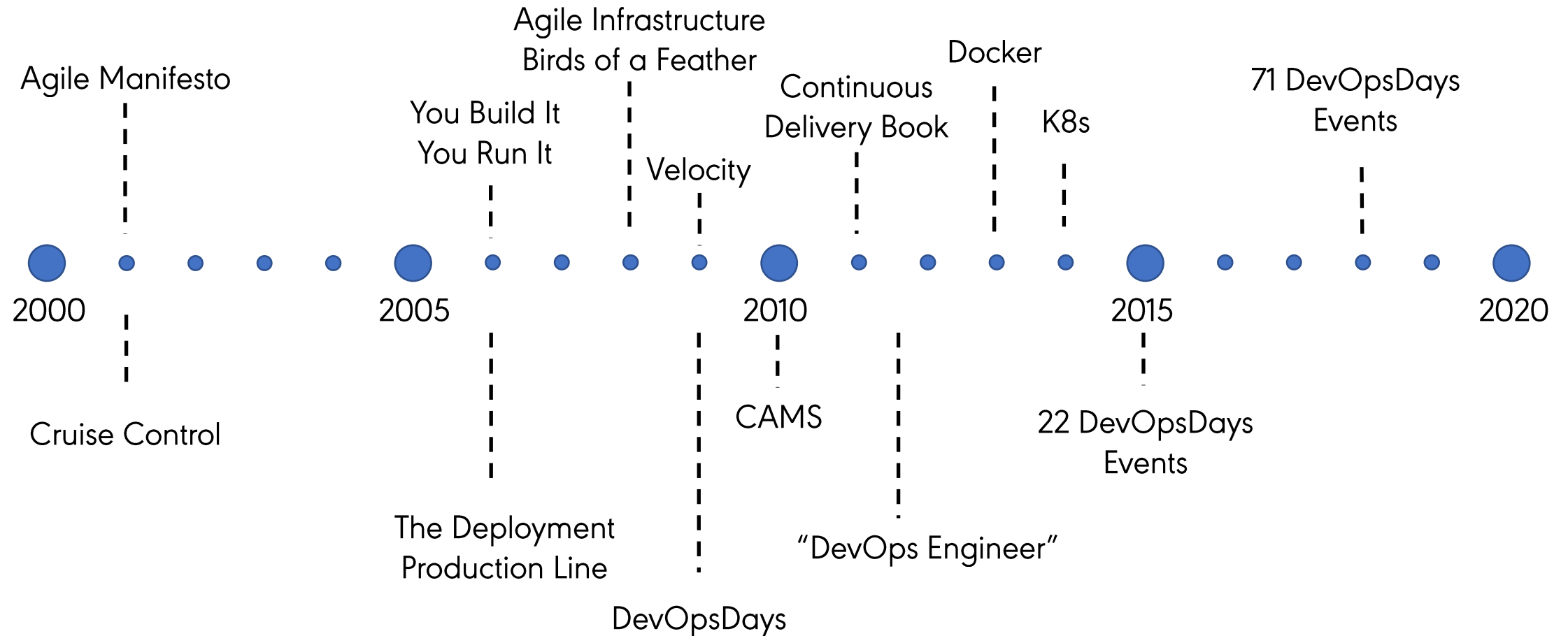
DevOps and DevOpsDays

Where It Started, Where It Is, Where It's Going

Ken Mugrage

- Share info about DevOps and Continuous Delivery for ThoughtWorks
- DevOpsDays Organizer
- Probably too caught up on definitions

DevOps Timeline



2006 – The Deployment Production Line

The Deployment Production Line

Jez Humble, Chris Read, Dan North

ThoughtWorks Limited

jez.humble@thoughtworks.com, chris.read@thoughtworks.com, dan.north@thoughtworks.com

Abstract

Testing and deployment can be a difficult and time-consuming process in complex environments comprising application servers, messaging infrastructure and interfaces to external systems. We have seen deployments take several days, even in cases where teams have used automated builds to ensure their code is fully tested.

In this paper we describe principles and practices which allow new environments to be created, configured and deployed to at the click of a button. We show how to fully automate your testing and deployment process using a multi-stage automated workflow. Using this "deployment production line", it is possible to deploy fully tested code into production

several application streams that share parts of their code base, such as libraries and frameworks.

One solution to these problems is to automate fully the build, testing and deployment process. Automating this process in the early stages of your project is of immediate worth. Not only does it save developers time, but it also helps detect problems with deployment early on in the development cycle, where fixing the problem is cheaper.

Furthermore, automating the entire deployment process embodies a key agile practice – making your code (in this case your deployment scripts) your documentation. One benefit gained from this practice is that your build and deployment scripts capture your deployment and environment testing process, and can be leveraged to give you rapid feedback not just on the

*"You build it,
you run it"*

<https://queue.acm.org/detail.cfm?id=1142065>

"Giving developers operational responsibilities has greatly enhanced the quality of the services, both from a customer and a technology point of view. The traditional model is that you take your software to the wall that separates development and operations, and throw it over and then forget about it. Not at Amazon.

You build it, you run it.

This brings developers into contact with the day-to-day operation of their software. It also brings them into day-to-day contact with the customer. This customer feedback loop is essential for improving the quality of the service."

<https://queue.acm.org/detail.cfm?id=1142065>

2008 – Birds of a Feather

- Agile Infrastructure discussion proposed by Andrew Clay Shafer
- One person attended... Patrick Debois

2009 – Velocity and DevOpsDays



Andrew Clay Shafer 雷启理

@littleidea

Ops: Provide constructive feedback on current aches and pains. [#velocityconf](#) [#collaborate](#) [#devops](#)

1:44 PM - 23 Jun 2009



Patrick Debois

@patrickdebois

DEV meets OPS, OPS meets DEV
[@devopsdays](#) '09 conference
Ghent, Belgium 30,31/Oct.
<http://www.devopsdays.org>

10:31 AM - 22 Jul 2009

Nobody knows the actual name

DevOpsDays

Devopsdays

DevopsDays

DevOps Days

A unique schedule

- Single track of curated content in the morning
- Attendee driven open space discussions in the afternoon

*"As far as I was concerned,
DevOpsDays was just for the open
spaces. But I knew no company
would send their people to attend if
there weren't talks too"*

- @littleidea paraphrased by @mattstratton

But what is DevOps?

- Founders avoided a specific definition
- A bunch of people came up with their own

2010 – CAMS

- Culture
- Automation
- Measurement
- Sharing

<https://blog.chef.io/2010/07/16/what-devops-means-to-me/>

@kmugrage

<https://www.gocd.org/>

2010 – CALMS

- Culture
- Automation
- Lean
- Measurement
- Sharing

<https://blog.chef.io/2010/07/16/what-devops-means-to-me/>

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<https://www.gocd.org/>

Others...

DevOps is the union of people, process, and products to enable continuous delivery of value to our end users.

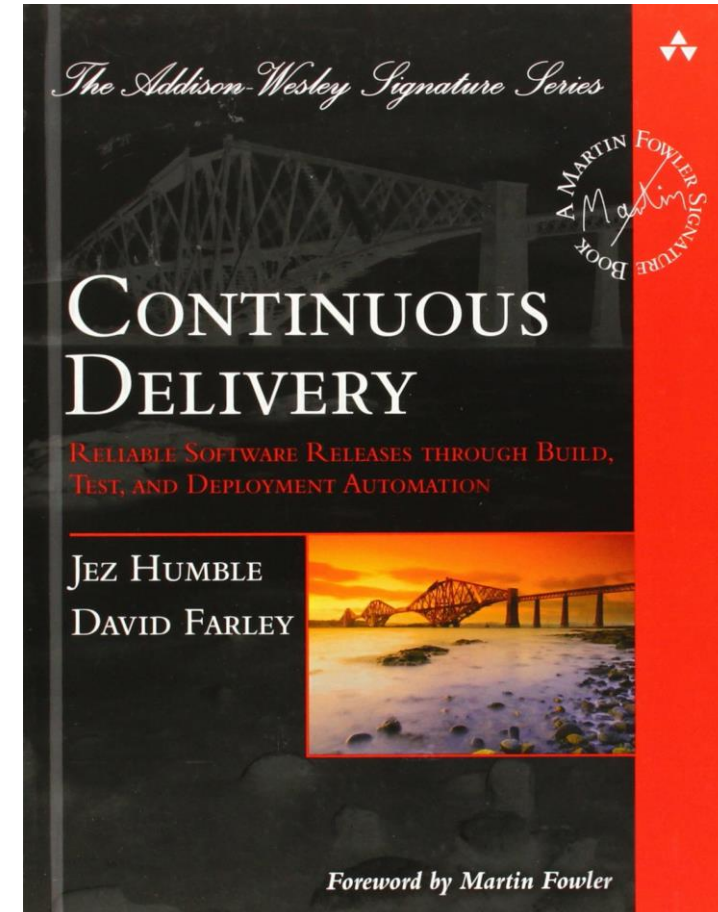
<http://donovanbrown.com/post/what-is-devops>

DevOps: A culture where people, regardless of title or background, work together to imagine, develop, deploy and operate a system.

<https://kenmugrage.com/2017/05/05/my-new-definition-of-devops/>

2010 – Continuous Delivery

- Born out of project failures
- Formalized many practices
- The A part of calms



2011 – DevOps became a buzzword

- A few things most early practitioners agree on...
 - DevOps Engineer shouldn't be a job title
 - DevOps certifications shouldn't exist
 - There's no such thing as a DevOps Tool
 - DevOps teams can hurt more than they help

2013 – Docker changes the world












- No, they weren't first. Not even close.
- Made it easier for applications to be deployed to platforms

2014 - Kubernetes

Interest over time ?



But you just said DevOps isn't tools!

Cloud - Public (14)				
 Alibaba Cloud	 aws	 Azure	 Baidu Cloud	 DigitalOcean
Alibaba Cloud Alibaba Cloud MCA: \$420B	Amazon Web Services Amazon Web Services MCA: \$943B	Azure Cloud Microsoft MCA: \$879B	Baidu Cloud Baidu MCA: \$79.3B	DigitalOcean DigitalOcean Funding: \$305M
 EXOSCALE	 FUJITSU	 Google Cloud	 HUAWEI	 IBM Cloud
Exoscale Exoscale	Fujitsu K5 Fujitsu MCA: \$14.9B	Google Cloud Google MCA: \$818B	Huawei Huawei	IBM Cloud IBM MCA: \$137B
 Joyent™	 ORACLE	 packet	 Tencent Cloud	
Joyent Joyent ★ 950 Funding: \$131M	Oracle Cloud Oracle MCA: \$204B	Packet Packet Funding: \$36.6M	Tencent Cloud Tencent Holdings MCA: \$394B	

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<https://www.gocd.org/>

DevOps and DevOpsDays Today

Accelerate State of DevOps Report

Aspect of Software Delivery Performance	Elite ^a	High	Medium	Low
Deployment frequency For the primary application or service you work on, how often does your organization deploy code?	On-demand (multiple deploys per day)	Between once per hour and once per day	Between once per week and once per month	Between once per week and once per month
Lead time for changes For the primary application or service you work on, what is your lead time for changes (i.e., how long does it take to go from code commit to code successfully running in production)?	Less than one hour	Between one day and one week	Between one week and one month ^b	Between one month and six months ^b
Time to restore service For the primary application or service you work on, how long does it generally take to restore service when a service incident occurs (e.g., unplanned outage, service impairment)?	Less than one hour	Less than one day	Less than one day	Between one week and one month
Change failure rate For the primary application or service you work on, what percentage of changes results either in degraded service or subsequently requires remediation (e.g., leads to service impairment, service outage, requires a hotfix, rollback, fix forward, patch)?	0-15%	0-15%	0-15%	46-60%

DevOpsDays 2018

Amsterdam
Atlanta
Austin
Baltimore
Beijing
Belém
Belo Horizonte
Bengaluru
Berlin
Boise
Boston
Cairo
Cape Town
Charlotte

Chattanooga
Chicago
Columbus
Copenhagen
Dallas
Denver
Des Moines
Detroit
Edinburgh
Florianópolis
Fortaleza
Galway
Hartford
Indianapolis

Istanbul
Jakarta
Kansas City
Kazan
Kiel
Kiev
London
Los Angeles
Maringá
Minneapolis
Montreal
Moscow
New York City
Newcastle
Oslo

Panamá
Paris
Philadelphia
Phoenix
Portland
Porto Alegre
Raleigh
Riga
Rio De Janeiro
Salt Lake City
Salvador
Santa Maria
São Paulo
Seattle

Shanghai
Shenzhen
Silicon Valley
Singapore
Taipei
Tel Aviv
Tokyo
Toronto
Vancouver
Victoria
Warsaw
Washington, DC
Wellington
Zürich

Reality Check

devops tools

All Images News

About 30,900,000 results



devops team

All Images News Videos Shopping More Settings Tools

About 32,400,000 results (0.62 seconds)

[There's No Such Thing as a "Devops Team" - Continuous Delivery](https://continuousdelivery.com/2012/10/theres-no-such-thing-as-a-devops-team/)

<https://continuousdelivery.com/2012/10/theres-no-such-thing-as-a-devops-team/>

Oct 19, 2012 - In a fit of rage caused by reading yet another email in which one of our customers proposed creating a "devops team" so as to "implement" ...

[DevOps Team Structure | MuleSoft](https://www.mulesoft.com/resources/api/devops-team-structure)

<https://www.mulesoft.com/resources/api/devops-team-structure>

Steps for Building a Successful DevOps Team Structure Organizations must build the DevOps team structure necessary to evangelize and implement key ...

in devops engineer Worldwide

Jobs Date Posted LinkedIn Features

Showing 107,324 results Sort by: Relevance Split View



devops team



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About 32,400,000 results (0.62 seconds)

There's No Such Thing as a "Devops Team" - Continuous Delivery

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DevOps Team Structure | MuleSoft

<https://www.mulesoft.com/resources/api/devops-team-structure> ▼

Steps for Building a Successful **DevOps Team** Structure Organizations must build the **DevOps team** structure necessary to evangelize and implement key ...

DevOps is Dead. Long Live DevOps.



Ken Mugrage

@kmugrage



Replying to @bridgetkromhout @KrisBuytaert and 2 others

serverless is an implementation detail.
"choose serverless, containers, whatever"

IMO DevOps was supposed to be about orgs
working together regardless of tech stack and
tools.

The past tense is intentional.

I know I'm late to the "DevOps is dead" party,
but I'm there now.

11:44 AM - 11 Sep 2018

@kmugrage

<https://www.gocd.org/>

*You get the DevOps
you deserve*

- Andrew Clay Shafer

*It's not important which
definition of DevOps you adopt.*

It is important that you have one

- Me

Where is DevOps going?



@kmugrage

<https://www.gocd.org/>

It will be decided by you

Open Spaces This Afternoon

- Start thinking about topics you want to propose
- You'll have a chance to propose them at 14:30

<https://www.devopsdays.org/open-space-format/>

Thank You!

@kmugrage

<https://kenmugrage.com/>

<https://www.gocd.org/>